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FT NEWSPAPER  
of THE YEAR

# FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY JANUARY 6 1993

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## Somali factions fail to reach deal in Addis Ababa

Somali peace talks chaired by the UN ended in deadlock last night after 15 factions failed to reach agreement on ending clan warfare. Boutros Boutros Ghali, UN secretary-general, was bitterly attacked by some Somali leaders. Mr Boutros Ghali played down the failure of talks held in Addis Ababa, the Ethiopian capital, saying: "What we have achieved is not enough but it is a positive step."

Page 4; Picture, Page 10

**Clinton in talks on petrol tax** Bill Clinton is to meet motor industry executives and union leaders in a move bound to raise speculation that the US president-elect may reverse his opposition to higher petrol taxes. Page 10

**Acquisitions in Japan doubles** US and European acquisitions of Japanese companies more than doubled last year as manufacturers aimed to boost market penetration and Japanese enterprises sought foreign assistance. Page 11

**Russian productivity falls 24%** Russian productivity fell dramatically and increasingly quickly over 1992, dropping by 24 per cent. Production plunged in nearly every sector though relatively few workers were laid off. Page 2

**United Biscuits, UK snacks group**, is moving into the US own-label cookie market through the acquisition of Bake-Line, a private company. UB is paying \$70m and taking on \$5m of debt. Page 11

### Bush backs selective forces

US president George Bush, in a farewell address to cadets at West Point, proclaimed his belief in "the selective use of military force" in order to maintain the new world order. He insisted, however, that it would be a "waste of resources" for the US to assume the role of global policeman. Other nations must contribute militarily and economically whenever "their interests are at stake," he said. Page 10

**Milosevic confronted** Cyrus Vance and Lord Owen, international mediators on former Yugoslavia, will tell Serbian president Slobodan Milosevic in Belgrade today that Bosnian Serbs must drop demands for a "state-within-a-state". Page 3

**Pennzoil**, Houston-based oil company, is using part of its stake in rival group Chevron to help raise \$350m by selling bonds in the US and London-based euromarkets that are convertible into 3.6m Chevron shares. Page 11

**Leading Republican quits** The battle for control of the US Republican party spread to Congress, with the resignation of moderate congressman Steve Gunderson of Wisconsin. Page 3

**Evode bid battle widens** Laporte, UK independent chemicals group, emerged as a potential white knight in the battle for chemicals and plastics group Evode. Page 11; Lex, Page 10

**Kiev renounces debt deal** Ukraine is refusing to share debt repayments with Russia, marking a sharp deterioration in relations between the two former Soviet states. Page 2

**Moi to meet opposition** Kenyan president Daniel arap Moi is to meet the three main opposition leaders in an attempt to defuse post-election tension. Page 4

**UK minister in Argentina** UK foreign secretary Douglas Hurd arrives in Buenos Aires today, the first British cabinet minister to visit Argentina since the 1982 Falkland conflict. Britain insists that the islands are not up for negotiation. Page 3

**Santos**, Australian energy group, acquired most of the upstream oil and gas assets of Australian Gas Light for A\$177.5m (US\$127m) in a move that saw its shares close 12 cents higher on the day. Page 13

**Tourists attacked in Egypt** Gunmen shot at Japanese tourists near Dayrut in central Egypt. Nobody was hurt, but recent attacks by Muslim militants threaten to wreck the tourist industry, which is vital to the national economy.

**Ford launches Mondeo** Ford, US carmaker, will today unveil the Mondeo, a large family vehicle designed to be its first "world car". The Mondeo, which will be produced in Europe and North America, cost \$6m to develop. Page 10

### STOCK MARKET INDICES

FTSE 100	2,833.6	(-27.5)
Yield	4.28	
FTSE Eurostoxx 100	1,398.07	(+6.68)
FTSE 100	1,394.95	(-0.88)
FTSE 100	1,394.95	(-151.5)
New York: S&P 500	3,311.85	(+2.43)
Dow Jones Ind Ave	3,311.85	(+2.43)
S&P Composite	434.17	(-1.21)

### US LUNCHTIME RATES

Federal Funds	3.75%
3-mo Treas Bill	3.17%
Long Bond	7.33%
Yield	7.33%

### LONDON MONEY

3-mo interbank	7.75%	(7.75%)
3-mo bill future	Mar 101.25	

### NORTH SEA OIL (Argus)

Brent 15-day (Feb)	\$17.75	(17.87%)
Oil Index	66.7	(67)

### New York Comex (Jan)

Gold	\$328.1	(328.1)
London	\$328.15	(same)

Austria	Sch200	Greece	Dr300	Lat	UF90	Qatar	QR12.00
Bahrain	Dh1.250	Hungary	F1102	Lib	LD2.50	S. Arabia	SR11
Belgium	BF900	Iceland	IKr100	Mexico	MD110	Singapore	S\$4.10
Canada	C\$1.00	India	Rs40	Norway	Nkr100	Spain	Ptas250
Denmark	Dkr15	Indonesia	Rp3000	Nigeria	Naira20	Sweden	Skr15
France	FF4.50	Israel	Sh5.50	Philippines	Php45	Switzerland	Sfr1.20
Germany	DM3.30	Japan	Y100	Saudi	Sr10.00	Taiwan	T\$1.20
Greece	Dr300	South Africa	Rand10	Sri Lanka	Lkr100	Thailand	Bht50
Hong Kong	Hk\$1.00	UK	£1.00	Turkey	Lira1.00	US	\$1.00
India	Rs40	USA	\$1.00	UAE	Dh1.00		

## Germany joins France to support embattled franc

By William Dawkins in Paris and James Blyth in London

POLITICAL support for the embattled French franc strengthened yesterday when the French and German governments and central banks issued a joint statement repeating their determination to support the parity between their two currencies.

Their communiqué went further than the previous joint announcement by the Bundesbank and the Bank of France, during the last heavy attack on the franc in September, saying they would "pursue their close co-operation in order to ensure the proper function of the European exchange rate mechanism".

The French central bank increased one of its two official lending rates to try to drive up the cost of speculating against the franc while not increasing the cost of business borrowing. The franc finished yesterday at FF3.4140, half a centime up on its Monday night close and more than a centime above its ERM floor against the D-Mark. Neither the Bank of France nor the Bundesbank openly intervened in the market.

Sterling enjoyed a remarkable rally against the D-Mark yesterday, rising by more than 5 pence as investors became increasingly concerned by turbulence affecting the French franc. The pound closed at DM2.51, up 54 pence.

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Mr Jacques de Larosière, governor of the Bank of France, said last night on French television: "Today we had no currency outflow at all. The market has understood the determination of the authorities." Devaluation was "completely excluded," he added. In Dublin, meanwhile, Mr Bertie Ahern, the Irish finance minister, last night gave his strongest hint yet that the defence of the punt might be abandoned if there was no overall realignment of the ERM in the coming weeks.

"I said I was prepared to hold the line until the end of the year. That has now passed. If the system does not correct itself... the pressures on industry are something that cannot be lived with indefinitely," he said. Pressure on the punt eased in the Republic of Ireland earlier yesterday after high money-market rates deterred speculation. Several analysts took the statement from the French and German governments as a sign the Bundesbank might consider a drop in interest rates in the next

few months if needed to restore order to the ERM. In their last joint statement, the two central banks said only that they would work within ERM rules.

In yesterday's announcement, they reiterated "that the actual central rate of the two currencies is fully justified on the basis of their economic fundamentals". But the declaration was read in Germany as simply an affirmation that verbal and market support would continue.

Separately, Mr Michel Sapin, the French finance minister, backed early independence for the Bank of France, hardening the consensus with the rightwing opposition for an autonomous central bank. The opposition, expected to win the parliamentary election at the end of March, intends to introduce plans shortly to grant independence to the bank, a move likely to bolster the credibility of the policy of defending the link with the D-Mark.

The Franco-German declaration was accompanied by a 2 percentage point rise in the interest rate at which the Bank of France lends short-term cash to commercial banks.

The central bank temporarily suspended its 5-10 day repurchase rate, which was at 10 per cent and replaced it with a 24-hour lending facility, at 12 per cent. This provoked a rise in money market rates, at which commercial banks lend to each other.

## Corrigan to quit as president of New York Fed

By Martin Dickson in New York

MR Gerald Corrigan, president of the Federal Reserve Bank of New York, announced yesterday that he would resign the post in August and seek a job in the private sector.

Mr Corrigan told a news conference in New York that his decision to resign "importantly reflects my belief that the economy and the financial system are clearly on the mend".

The news surprised the US banking industry, which had regarded the 51-year-old Mr Corrigan as a potential successor to Mr Alan Greenspan, chairman of the Federal Reserve.

Mr Corrigan said there was no "hidden story" behind his decision to resign. "There are no problems, I am in excellent health, there are no policy disputes".

The New York Fed supervises the New York banking system and is the Federal Reserve Board's main point of contact with the US financial markets.

A protégé of Mr Paul Volcker, the former Federal Reserve chairman, he joined the Fed in 1968 as an economist.

Mr Robin Leigh-Pemberton, governor of the Bank of England, said last night: "Gerry Corrigan has been a close and valued colleague and is one of the world's leading experts not only in monetary policy but also in international supervision. His departure will be a great loss to the central banking community".

Mr Corrigan had a particularly close relationship with the Bank of England, which shared most of his concerns in respect of banking supervision.

Mr Corrigan said the outlook for the US budget deficit between now and 1997 had deteriorated and could get even worse. He said the deficit would be "stubbornly stuck" at 4 per cent of gross domestic product, or perhaps more - "and those are big numbers".

Over the past year, Mr Cor-



Corrigan: no hidden story

## Boeing in talks with two Airbus partners

By Paul Betts, Aerospace Correspondent

BOEING, the world's biggest manufacturer of commercial jets, is negotiating with Deutsche Aerospace and British Aerospace over joint development of a 550 to 800 seat super jumbo aircraft which could enter service early in the next century.

The move poses a significant threat to the European Airbus consortium, Boeing's principal rival, which is also studying the development of a large capacity airliner.

Deutsche Aerospace, part of Daimler-Benz, and BAe are partners in Airbus with 37.9 per cent and 20 per cent shares respectively in the consortium.

If successful, the discussions with Boeing could lead to a sweeping realignment in the commercial aerospace industry and undermine the cohesion of the 20-year-old Airbus consortium.

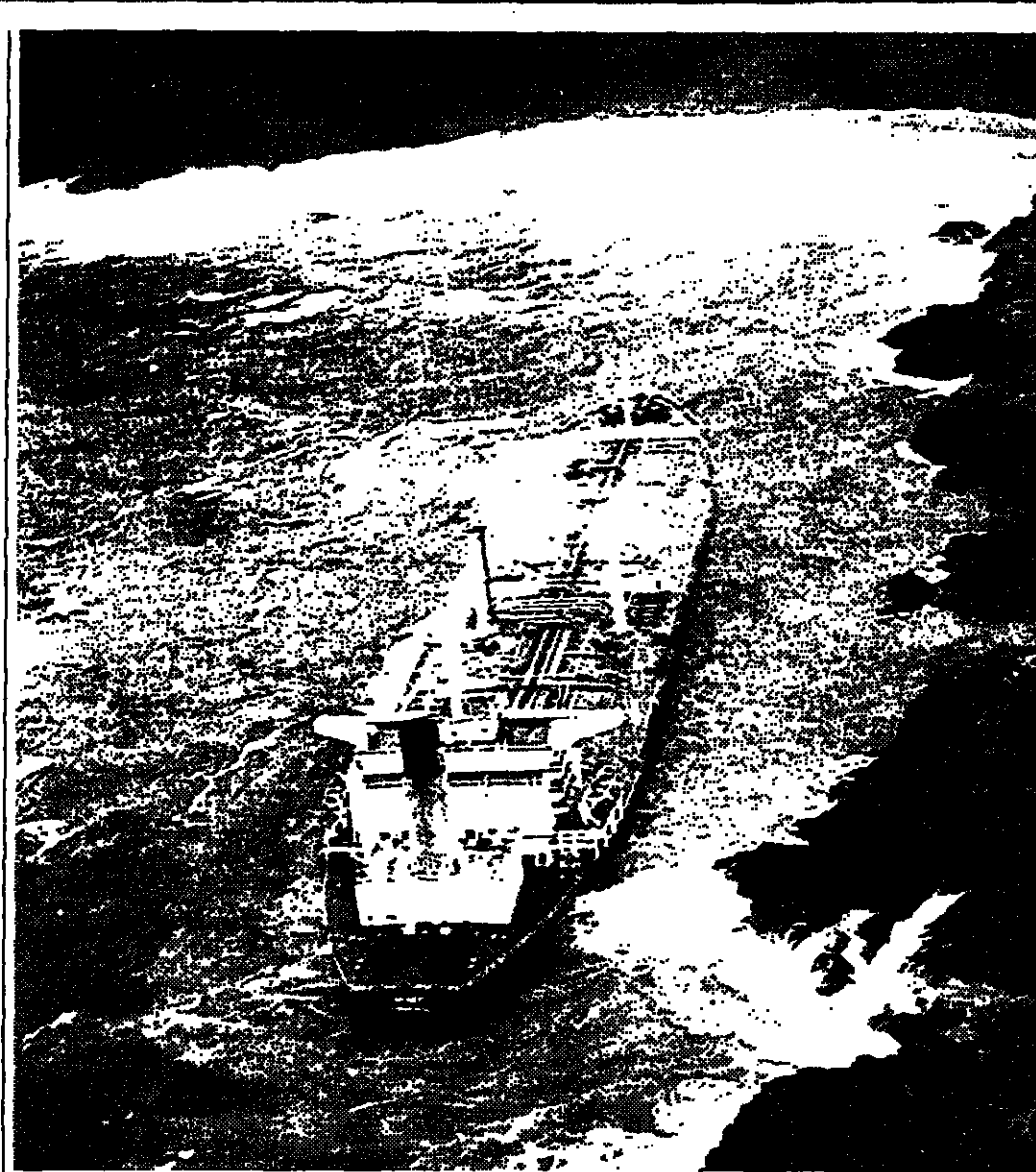
Mr John Hayhurst, vice-president of large aircraft development at Boeing, yesterday said the company expected to sign an agreement soon with Deutsche Aerospace to launch a joint feasibility study for a new generation super jumbo.

BAe said it would be a "willing partner" to enter a broad dialogue with Boeing and other manufacturers on the feasibility of a super jumbo, which would be expected to involve more than \$10bn (£5.6bn) in research and development costs.

Mr Hayhurst said Boeing has also had discussions on the project with several other companies including the three big Japanese manufacturers, Mitsubishi Heavy Industries, Fuji Heavy Industries and Kawasaki Heavy Industries.

The three Japanese companies

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The tanker Braer aground off the Shetland Islands after engine failure left it drifting in heavy seas

## Grounded tanker threatens environmental catastrophe

By James Buxton in Sumburgh

FEROCIOUS seas which yesterday drove a fully laden oil tanker ashore in the Shetland Islands to the north of Scotland were last night preventing attempts to deal with the pollution which threatens to create an environmental disaster.

The Liberian-registered Braer, carrying 84,000 tonnes of light Norwegian crude, was last night hard aground, losing buoyancy and leaking oil at Garths Ness, a rocky bay close to Sumburgh Head at the southern end of the Shetland Islands.

Yesterday afternoon the superstructure of the Braer was visible

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from cliffs above Garths Ness as waves battered its hull. Much of the water in nearby Quenland Bay was brown with oil leaking from the ship and the air was full of fumes.

Police were ordering people away from the scene of the disaster because of the risk of fire and explosion.

Shetland Island officials, assisted by marine pollution specialists from Britain's Department of Transport, were devising a plan to contain the oil spilling from the ship. But they said it

was impossible to do anything in the mountainous seas and storm force winds.

"The technology that's available is not going to do any good at all in current weather conditions," said Mr George Sutherland, the director of maritime operations for Shetland Islands council. The disaster, he said, was "the worst scenario that we ever expected in terms of ship size and weather conditions".

Shetland Islands Council has been acutely aware of the dangers of pollution from an oil tanker disaster ever since the Sullom Voe oil and gas terminal

Continued on Page 10

THE CLASS DIFFERENCE

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## NEWS: INTERNATIONAL

Independent central bank becomes a pre-election rallying cry for defenders of the franc

## Liberty beckons for the Bank of France

By William Dawkins in Paris

THE French political consensus for an independent central bank hardened yesterday, when Mr Michel Sapin, the finance minister, said such a move would be desirable soon after the end-of-March parliamentary elections.

This confirms that the government sees eye-to-eye with the opposition, which last month signalled that it would present plans to grant independence to the Bank of France after the election, which is likely to be won by an alliance of the opposition Gaullist RPR and the centre-right UDF.

"On this point, the opposition is on the same line as us," Mr Sapin said on radio. "I would say that the French, by voting for the Maastricht treaty last September, voted for the modification of the Bank of France's statutes," he said. This would not, however

take place before the elections. It is unclear exactly how much autonomy the French central bank would be allowed, given that former treasury officials continue to dominate the top financial jobs both in the private and public sector.

Yet any reduction in political influence over the French central bank would add credibility to the policy of defending the franc, supported by the leaders of the Socialist and right-wing establishment alike.

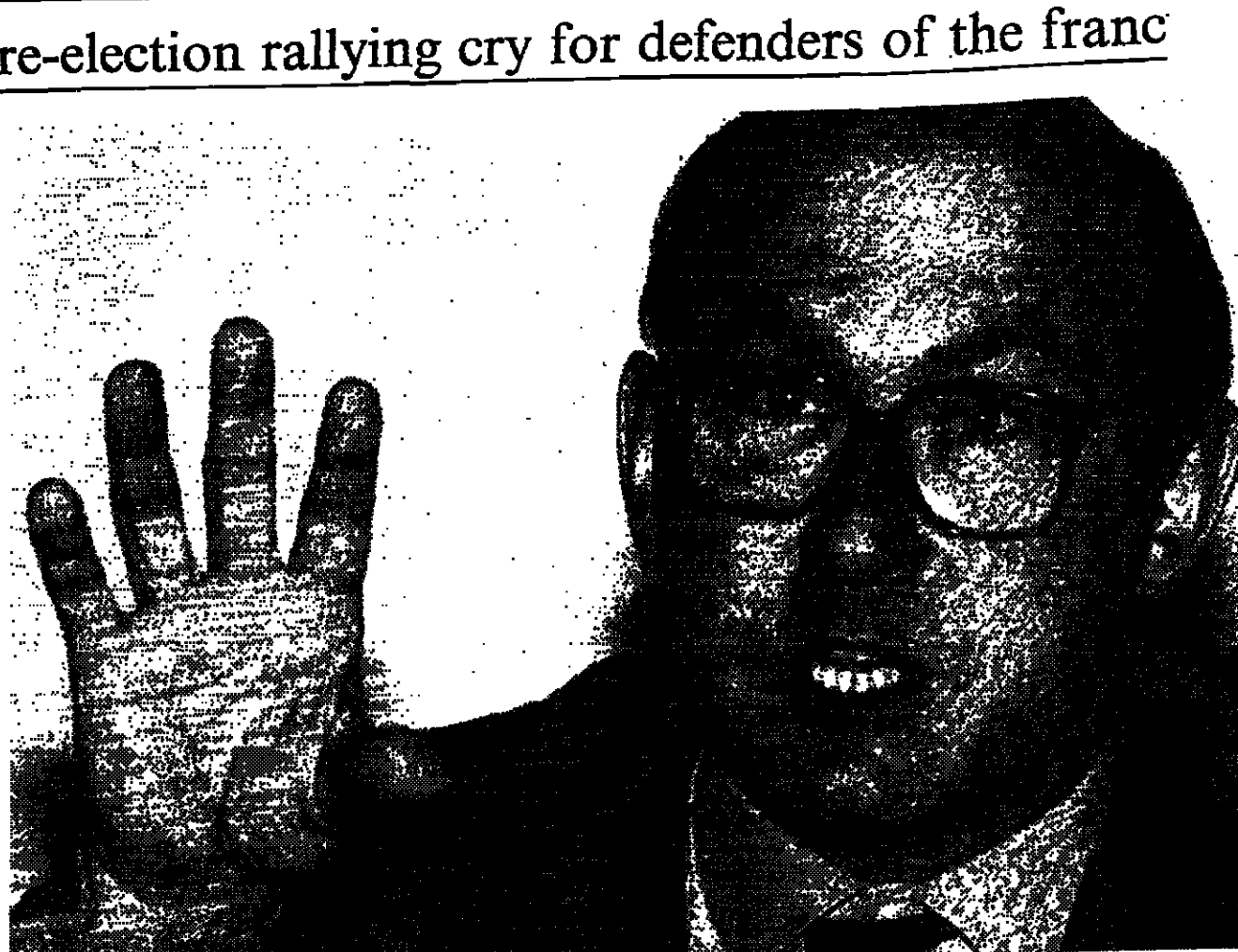
This could also help to bring about closer co-operation between the Bank of France and the Bundesbank, which is fiercely independent of any government, whether German or French.

Less political influence on the central bank could reduce the impact on foreign exchange markets of a vocal minority of mainly opposition politicians calling for the franc to be

floated. Rebel Gaullists such as Mr Philippe Séguin argue that this would allow a fall in interest rates, stimulate the sluggish economy and so help reduce the number of unemployed - currently nearly 5m - and the main political problem for the present and future governments.

Mr Edmond Alphandéry, a centrist member of parliament tipped as a possible finance minister in the new government, said yesterday that those who wanted to float the franc were "against the construction of Europe" and warned that a drop in interest rates was neither necessary nor sufficient to bring an economic recovery.

Mr Dominique Strauss-Kahn, the industry and trade minister, added: "Let us ensure real independence for the Banque de France in March." The battle against the franc would "end in ruin" for speculators, he said.



Finance minister Michel Sapin: no action before parliamentary elections next March

## Germany plods on to interest rate cuts

By Christopher Parkes in Frankfurt

THE Bundesbank will soon be turning into the home straight and on the way to the finishing line and the long-awaited prize of interest rate cuts. But the track is uneven and littered with hurdles, and Germany's central bank can be relied on to complete the course at its customary cautious pace rather than dash for home.

The run-in, according to most German economists, will take up to three months. It is now more a matter of "when" than "if," says UBS Phillips & Drew, which expects rate reductions at the end of March at the earliest.

The bank's verbal intervention in support of the French franc yesterday, in a joint declaration of solidarity with the Bank of France and the German and French governments, successfully drove off the speculators.

There were some who found within its nine lines hints that the Bundesbank was prepared to go as far as cutting rates to help protect the franc. But according to Frankfurt stock exchange traders they were mostly foreigners, chasing "phantoms" and pushing the DAX index up 25 points to 1,556.42 as they went.

The declaration was read in Germany as nothing more than an affirmation that verbal and market support would continue.

Mr Norbert Walter, chief economist at Deutsche Bank, said it was now up to the Bundesbank to reduce rates, a move which would also help the domestic economy. But the bank was in a dilemma: it could make cuts with a clear conscience only when the government made a credible effort to reduce Germany's steadily rising budget deficit, he said.

Interest rate policy will not be eased until Chancellor Helmut Kohl delivers his solidarity package of pledges from government, opposition, employers and unions on pay and public spending restraints. Talks are currently deadlocked over Mr Kohl's insistence that social and welfare budgets must be squeezed.

Other substantial obstacles include inflation, stuck at almost 4 per cent.

While the Bundesbank wants to see the rate of price increases heading down towards 2 per cent, it is expected to surge this month to above 4 per cent.

Rate-watchers believe the impending bout of pay negotiations with the public service unions will provide a key indicator.

If negotiators can deliver a quick and modest settlement, the more hopes will rise for the solidarity pact, for lower inflation and, in turn, monetary easing from the Bundesbank.

Rapid money supply growth, another source of inflation according to the Bundesbank, also stands in the way of rapid action on rates. But here observers see some grounds for optimism. While recent rates of expansion in the key M3 measure have been around 9 per cent and wildly out of line with Bundesbank targets, economists calculate that growth rates could fall sharply this month, even down to the 6.5 per cent upper target range set for this year.

They argue that the economy is now slowing so dramatically that demand for credit will collapse. In that case, and if the other hurdles are overcome, the way will be clear for timely rate cuts. Timely not for France or other EC neighbours, but for the German economy itself, which in March is expected to complete its fourth consecutive quarter of negative growth.

## Emu holds key to freedom for central banks

By Robert Peston, Banking Editor

MOVES by EC states towards giving independence over monetary policy and the setting of interest rates to their respective central banks are to a large extent governed by their enthusiasm for economic and monetary union (Emu).

Under the Maastricht treaty, stage two on the road to a single European currency requires EC members to give monetary independence to their central banks, prior to the establishment of an autonomous European Central Bank at stage three.

Prior to the cross-party commitment in France to give monetary autonomy to the Bank of France, Spain was the latest country to make a commitment to give its central bank independence.

At the moment, interest rates are fixed by the Bank of Spain on receipt of instructions from the Finance Ministry. However, the Spanish cabinet last week approved a draft statute transferring control of monetary policy to the Bank of Spain.

The Spanish government proposal uses the German Bundesbank as a model. Within the EC, only the Bundesbank has its complete independence enshrined in law. Even in the Netherlands, whose central bank is widely regarded as independent, the Ministry of Finance can issue guidance on interest rates to the central bank.

Another country which has recently taken steps to increase the power of its central bank is Italy. A year ago the Italian government took the decision to give the central bank powers to set its discount rate, which is the rate charged by the central bank in its dealings with commercial banks and serves as a benchmark for other rates.

Meanwhile, Portugal in 1990

gave its central bank the right to collaborate in the setting of monetary policy. Till then, the central bank had been completely submissive to the government's wishes.

In a number of countries, the elected governments have little power to set interest rates in practice, even if in theory the power rests with them. These are the countries whose currencies shadow the D-Mark very closely within the Exchange Rate Mechanism (ERM).

Thus in the Netherlands, Belgium and Denmark, interest rates are in effect determined by the Bundesbank, even though in both Belgium and Denmark monetary powers rest explicitly with their respective finance ministries.

The one EC country which is now out of step, following France's move, is the UK.

The 1946 Bank of England Act gives the UK Treasury the power to issue interest rate directives to the bank. Though the Treasury has never issued a formal directive, the government nonetheless sets UK interest rates, though it consults the bank.

The Bank of England has traditionally exercised more or less influence over UK monetary policy depending on the respective personalities of the bank governor and the chancellor of the exchequer and the relationship between the two.

Mr Robin Leigh-Pemberton, the current governor due to retire in June, has lobbied vigorously, but in vain, for bank independence.

The Bank of England has, however, recently won a new power to criticise the government if it believes it is not taking effective measures to combat inflation.

Any move to give the Bank of England full independent monetary powers will probably be deferred till after parliament has voted to ratify the Maastricht treaty.

## France changes tack in franc defence

Central bank has aimed new weapon at speculators, writes Alice Rawsthorn in Paris

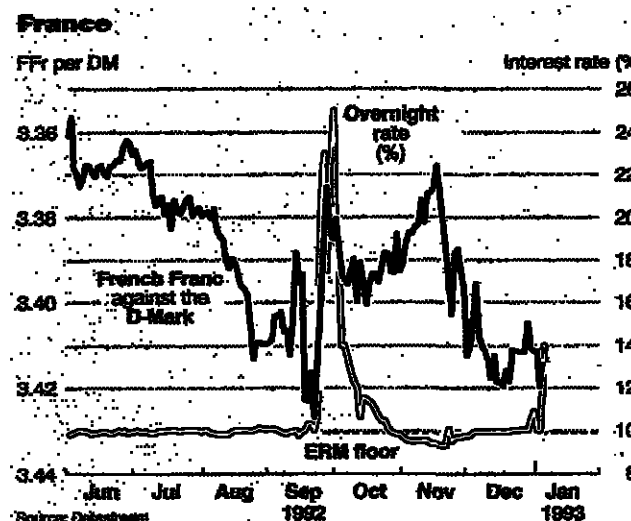
FOR THE past two months the Bank of France has spent heavily to protect the franc against attacks by market speculators.

Yesterday it changed tactics. The bank suspended its 10 per cent 5-10 day rate - the one used by investors hedging against potential losses on their short-term sales of the French currency. The bank replaced it with a one-day lending facility at 12 per cent. These measures should - or so the bank hopes - make it more difficult and expensive to speculate against the franc.

However, the bank's new strategy has wider implications. It could force the commercial banks to raise their base rates to offset the indirect increase in their borrowing costs, thereby intensifying the pressure on the rest of the French economy.

"These changes will undoubtedly make the Paris market less liquid and should have some effect in easing the pressure on the franc," said Mr Christopher Potts, chief economist at Banque Indosuez. "But this is really just another stage in the battle to support the franc."

Whether these measures, which would almost certainly have been implemented after consultation with the government, will trigger an increase in base rates depends on how money market rates respond. French market rates have been rising steadily for the past



month. The overnight rate moved from 10 per cent in early December to 12 per cent at the start of this week. Yesterday, it jumped as high as 15 per cent.

This has made it more expensive for the commercial banks to borrow money and has already prompted them to raise base rates - to 10 per cent - in mid-December.

During the autumn currency crisis the banks succumbed to government pressure to hold base rates, even though overnight rates reached 20 per cent, contributing to a FF400m (\$48.6m) increase in bank borrowing costs at the time. But the French banks are already in difficulty, because of the

competitive state of the banking market and problems in the property sector where prices have fallen in the past two years. They may not be able, or willing, to swallow another rise in costs.

"The commercial banks could cope with higher money market rates for a short period, but not for very long," said Mr Jean-François Mercier, French economist at Salomon Brothers. "If the cost of bank borrowing stays at this level, base rates will rise."

High interest rates are already a drag on the French economy. The high cost of credit has prompted companies to cut down on investment, thereby depressing demand in

the industrial sector. This has in turn contributed to the continuing increase in unemployment, now running at an annualised rate of over 10 per cent. Fears of joblessness have also taken a toll on consumer confidence and, hence, on spending.

Another increase in base rates could aggravate these problems. The first casualties would be France's smaller companies, which borrow directly from commercial banks. Bigger businesses would be less badly affected, because their debt is more broadly spread. However, another interest rate rise would undoubtedly affect corporate confidence and set back the government's hopes of a

exchange controls," one added.

The central bank, in threatening to raise short-term interest rates from their present overnight level of 14 per cent, has forced the banks to show caution in leading large sums to non-residents.

Further turmoil is expected at the end of the week, if tomorrow's Bundesbank meeting fails to cut German interest rates. Consensus is growing in Dublin that commercial interest rates will be forced up again in the next two weeks, if wholesale rates continue at their current volatile levels; such a move would increase political pressure for a punt realignment.

## Currency dealers happy to bide their time

By James Blitz, Economics Staff

FRANCE'S DECISION to raise its short-term interest rates yesterday provided some relief for the French franc, which moved away from its floor of 3.4305 to the D-Mark in the European exchange rate mechanism (ERM).

But foreign exchange dealers believed the Bank of France had only postponed

another speculative attack. "We are still prepared to test the currency's strength over the next few weeks," said Mr David Cocker, chief economist at Chemical Bank in London.

Some analysts continue to believe the franc can avoid a devaluation against the D-Mark, an event that would effectively mean the end of the ERM.

Mr Brian Hilliard, chief economist at Société Générale

Strauss Turnbull, believes the franc is underpinned by the fundamental strength of the economy, with French inflation now lower than Germany's.

He also noted that France's 5-10 days lending rate had been raised to 13 per cent in the September crisis, higher than yesterday's overnight rate of 12 per cent. "There is still plenty of ammunition in the Bank of France's locker,"

he said.

However, yesterday's rate rise failed to impress the senior currency dealer at a large investment fund based in London. He said that he had already sold in excess of FF1bn into the market in the past week, and that he had no French franc currency holdings left.

The fund manager said that France could not sustain high money market rates for long

because it would exacerbate the country's economic difficulties in the run-up to parliamentary elections in March.

"The longer France keeps rates at these high levels, the more certain it is the franc will be pushed out of the ERM," he said.

Dealers continue to think the franc's future will be determined by decisions made inside the Bundesbank rather than the Bank of France.

Moscow acts to curb price rises amid more grim economic data

## Russian productivity falls 24%

By John Lloyd in Moscow

RUSSIA'S productivity showed a dramatic and accelerating decline over 1992 in line with a sharp fall in industrial output.

Productivity fell by 24 per cent over the year, according to figures released yesterday by the independent Russian research centre Macrocon-Link. This compares with a productivity drop of 8 per cent in 1991.

The fall in Russia's already low productivity rate is directly attributable to the plunge in production in nearly every sector over 1992 - while relatively few workers have been laid off.

Macrocon-Link estimates that in all main spheres of industrial and energy production, except for gas and electricity, the decline in production has been on average 15-30 per cent in 1992 compared with 1991, and around 25 per cent compared with 1990.

The Russian government also moved yesterday to curb price rises on basic goods. The state price committee said company profits would be restricted to between 10 and 25

per cent of sales value. Profits are currently restricted to 35 per cent. Tass, the Russian news agency, said the decision expands controls to include non-monopoly producers.

The decree affects companies producing bread, milk, meat and other foodstuffs, but it did not mean the country was abandoning its move to a market economy, Mr Vladimir Safonov, deputy head of the price committee, said yesterday. The industrial output figures mean it is unlikely Mr Victor Chernomyrdin, the new Russian prime minister, will be able to fulfil the pledge he made on taking office in mid-

December to raise output in Russian industry at all costs. Mr Chernomyrdin is surrounded by ministers and advisers who oppose his plans, and the depth of the falls in output and productivity would make such an attempt very costly.

In some sectors - as in fabrics and shoes - the decline in output over the two years from 1990 to 1992 was between a third and a half. "Production fell most in branches which are directly dependent on imports of raw materials and component parts (non-ferrous metals, electronics, light industrial, chemicals and petrochemicals), and in the food industry due to the absence of effective demand and strict limits on the use of raw materials," Macrocon-Link says.

The figures underline the deepening economic crisis confronting Mr Chernomyrdin's new cabinet. Senior staff appointments confirm that the reforming team of ministers put in place by Mr Yegor Gaidar, the former prime minister, is largely retained.

Mr Boris Feodorov, the new deputy premier for the economy and finance, is seen as a potentially powerful figure in the control of credit and money supply - areas where the Gaidar government compromised and allowed inflation to rise to near hyper-inflationary levels.

In the last quarter of 1992, however, Mr Gaidar was able to bring credit and budgetary spending under greater control - taking inflation down from 33 per cent a month in November to 25 per cent in December.

Mr Feodorov is expected not just to maintain the reform course, but to sharpen it in the first quarter of this year.

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Some analysts continue to believe the franc can avoid a devaluation against the D-Mark, an event that would effectively mean the end of the ERM.

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## Italians deny halting Japan car imports

By Robert Thomson in Tokyo, Haig Simonian in Milan and John Griffiths in London

ITALY yesterday denied it was imposing a block on car imports from Japan and Tokyo's Ministry of International Trade and Industry said it had been assured by the Italian government no such action was being taken.

Miti said it had been confused by conflicting statements from the Italian government after inconclusive talks in Tokyo last month between the EC and Miti.

Fresh uncertainties also appeared to be raised over Italy's view of Japanese cars built inside the EC - mainly in the UK.

Italy's foreign trade ministry said its minister, Mr Claudio Vitalone, had been "misinterpreted" by newspapers on action Italy was taking. "There will be stricter monitoring of Japanese imports," said Mr Renigio Cavedon, a ministry spokesman.

Import levels would be reported immediately from frontier points. If the authorities found imports had risen "much higher" than in the past, Italy would request the Commission to take action, he said. But there was no question of imports being blocked.

The ministry indicated that the stepped up "controls" of Japanese imports would include vehicles produced at Japanese-owned plants in the EC.

Such "transplants" should in theory be allowed free access to EC countries under the single market.

"We can't stop the UK-made Japanese cars," said Mr Cavedon. "But obviously, if 100,000 Japanese cars flooded into Italy, that would have serious

THE French government said yesterday it did not plan to suspend Japanese car imports, writes William Dawkins from Paris.

Mr Dominique Strauss-Kahn, industry and trade minister, said France believed in the EC-Japan car import accord signed in July 1991, which had been "more than respected" by Japanese car exporters to France.

consequences for the domestic motor industry."

December's talks to agree the overall number of vehicles shipped from Japan to the EC this year under an EC-Japan "understanding" are expected to resume later this month.

Importers themselves appeared confused over Italian government plans. Nissan in Italy said it believed imports were blocked "for the time being", but admitted the company had not yet experienced any hold-ups. Around 90 per cent of Nissans sold in Italy are produced at its Sunderland plant in the UK.

The agreement between the EC and Miti, Japan's foreign trade ministry, allowed for 56,000 Japanese imports into Italy last year. The figure included "transplants."

EC negotiators had suggested a 0.9 per cent increase this year as part of a gradual rise in Japanese imports to 130,000 cars by 1995.

A senior Miti official is due in Rome for further talks on January 15 according to the Foreign Trade Ministry.

Miti said yesterday it was still attempting to clarify whether France was taking similar action to Italy, after reports in Brussels it was considering doing so.

## Peugeot to cut car workforce by 5 per cent

AUTOMOBILES Peugeot, the French car maker, said yesterday it would cut 2,587 jobs this year, its biggest workforce reduction since 1988, writes William Dawkins in Paris.

The company blamed declining demand within Europe for cars.

The move, the latest in a series of job cuts across French industry, is part of Peugeot's strategy to increase productivity by 12 per cent a year. This is needed to close the gap between itself and Japanese car makers before they win free access to European markets from 1999.

Peugeot is expecting the European car market to shrink by an estimated 4 per cent this year.

The job losses represent a 5 per cent reduction of the 50,000-strong payroll. The group lost almost 1,500 jobs last year.

Of the latest reduction, 1,600 will come from Sochaux, in eastern France, Peugeot's largest plant where four models are assembled, including the 305 and the 605 executive saloon.

The rest will come from nearby Mulhouse, assembly plant for the new 106 hatchback. Lille in the north, and Sept-Fons in central France.

The cuts drew an angry response from unions which condemned them as unacceptable.

"Nothing justifies the redundancies," the General Workers Confederation (CGT) said, noting the group was expected to report a profit for 1992. It said management should instead cut the working week to 35 hours from 39 and negotiate early retirement at the age of 55.

PSA Peugeot Citroën, the parent company, reported a FR2.3bn (\$418m) profit for the first half of 1992 but has not yet announced its full year results.

Despite gloomy 1993 forecasts, Peugeot Citroën said it sold 26 per cent more new cars in December 1992 than in December 1991, taking 30.3 per cent of the French car market.

It said December was the best month of 1992 for the group in Europe, with its share of the market growing to more than 13.5 per cent, according to preliminary indications.

Mr Dominique Strauss-Kahn, French industry and trade minister, said the government was continuing to study plans for closer links between Renault, the French state-owned car group, and Volvo, its Swedish partner.

## US stops BP chemical technology sale to Iran

By Alan Friedman in New York

THE BUSH administration yesterday blocked the proposed sale of controversial chemical plant technology to Iran by the US chemicals subsidiary of British Petroleum (BP).

The rejection, which caught both BP and the State Department by surprise, was announced by Mr Martin Fitzwater, President Bush's press secretary. It followed reports yesterday morning that US government agencies remained divided about the proposed sale because of concerns that

Iran might be able to develop chemical weapons with a hydrogen cyanide by-product of the BP technology.

In Cleveland, BP's US chemicals company said BP had not been notified of any decision.

Mr Fitzwater said the decision to reject the sale to Iran had been taken a month ago. But a State Department official said he understood the BP proposal and a separate US company proposal to sell aircraft for crop dusting to Iran had both been scheduled for further discussion yesterday at an inter-agency meeting. The State

Department said, however, it would defer to the White House on the issue.

Mr Tony Kozlowski of BP's US chemicals company in Cleveland, Ohio, said the company was first approached 18 months ago by Fibchem, an Iranian fibre chemicals company. He said BP subsequently consulted various US government agencies and was told there were no objections to the sale from the Commerce, Energy and Defence Departments or from the Central Intelligence Agency (CIA).

Some officials at the State Department had apparently opposed the sale on the grounds that it could help Iran's effort to develop a series of chemical weapons.

The technology proposed for sale by BP included blueprints, plans, technical assistance, training and catalysts needed to build a chemical plant at Bandar Imam that would produce acrylonitrile, a base chemical used in the manufacture of synthetic fibres. The value of the proposed transaction was believed to be less than \$50m.

BP said it was seeking to address concerns as it continued its applica-

tion for an export licence from the Commerce Department. The company said the cyanide by-product could, however, be obtained on the open market.

Congressional critics have worked behind the scenes to oppose the proposed transaction. Mr Yusef Bodansky, director of the House Republican task force on terrorism and unconventional warfare, said yesterday he was pleased at the rejection. He said the chemical by-product was "a very fast-acting nerve agent that is extremely effective for battlefield use".



Demonstrators outside the Washington State Penitentiary in Walla Walla show their support for the hanging yesterday of child-killer Westley Allan Dodd. He was the first person to be hanged in the US since 1965 and had repeatedly waived his right to appeal against the death sentence.

## Yugoslav mediators to confront Milosevic

By Frances Williams in Geneva

THE OUTCOME of the Bosnian peace talks and possible outside military intervention in the conflict may hang on today's meeting in Belgrade between Mr Cyrus Vance and Lord Owen, the international mediators on the former Yugoslavia, and Serbian President Slobodan Milosevic.

Mr Milosevic, whom many believe to be backing Bosnian Serb aggression in Bosnia-Herzegovina, will be told Bosnian Serbs must drop their demand for a "state-within-a-state" that could later be linked with a Greater Serbia. Mr Vance and Lord Owen regard this demand as the principal obstacle to a Bosnian settlement, and have said that if the talks break down they will not hesitate to name the party responsible.

This would make almost inevitable some kind of UN-sanctioned military action against the Bosnian Serbs and perhaps Serbia itself, initially through enforcement of the no-fly zone over Bosnia.

Mr Fred Eckhard, spokesman for Mr Vance and Lord Owen, said yesterday that Mr Milosevic was "a key player" and "in a position to push this peace process home". He added: "Time is running out in terms of what the international community is willing to live with."

The first session of talks between the warring Serb, Croat and mainly Moslem government factions adjourned on Monday evening, after Mr Radovan Karadzic, the Bosnian Serb chief, said he needed to consult Serbian leaders, including Mr Milosevic. The negotiations are due to resume on Sunday.

## Kosovo PM seeks help for Serbia's 'next target'

Anthony Robinson on a warning of war spreading

THE strong showing of ultra-nationalists in Serbian elections last month set alarm bells ringing from Moscow to Washington over the heightened danger of war spreading to Macedonia and Kosovo. Sceptics, on the other hand, said an over-stretched Serbia was unlikely to risk it.

Mr Bujar Bukoshi, prime minister of the self-declared Republic of Kosovo, as ethnic Albanians call what used to be the Yugoslav autonomous province of Kosovo before its reintegration into Serbia by Serbian leader Mr Slobodan Milosevic, is not so sanguine.

"Serbia is well armed and able to fight not just on two but on five fronts at the same time," he says. "The Serbs are not mad, but they continue to do irrational things."

In London as part of a tour of European capitals, Mr Bukoshi says his aim is to alarm the world and prevent conflict spilling over to Kosovo as the next target of Serbian aggression.

"The situation in Kosovo is much more tense after elections which brought criminals like Zeljko Raznjatovic (better known as 'Commander Arkan') and Vojislav Seselj of the ultra-nationalist Radical party into top positions in the Serbian government," he adds.

As "an urgent first step" he called for the despatch of several thousand UN forces to Kosovo, where it has only 16 observers.

Mr Bukoshi, a 45-year-old doctor now based in Germany, was chosen as prime minister after clandestine multi-party elections last May.

The election in the Serbia poll of the two ultra-nationalists recently named as "war criminals" by Mr Lawrence Eagleburger, the US secretary of state, confirms that Serbia is seeking a Nazi-style "final solution" in Kosovo, Mr Bukoshi warns. Both men were involved in the worst of "ethnic cleansing" in Croatia and Bosnia and openly threaten to expel ethnic Albanians who make up 90 per cent of the 1.9m population of Kosovo, and reclaim the medieval Serbian kingdom, he adds.

Mass expulsion of unarmed ethnic Albanians would almost certainly lead to large-scale violence which would increase pressure on western leaders to intervene, partly to forestall military support from fellow Moslem countries and the spread of the Yugoslav war to Albania, with unpredictable consequences for the region.

"The Serbs are demanding historical rights, the rights of those dead for 500 years, while suppressing the human rights

of those who live there now," he argues. "It is absurd to ignore 500 years of Ottoman rule. The Serbs only regained Kosovo in the 1912 Balkan war, and now they are also preparing 'ethnic cleansing' in territories like Vojvodina, with 400,000 ethnic Hungarians and other minorities. But Vojvodina was never part of historical Serbia, and only ceded by the Treaty of Berlin in 1878."

Faced with armed oppression, Kosovars have created a parallel state, with a clandestinely elected president, prime minister and parliament, as well as underground schools and hospitals. It is a tactic pioneered by Solidarity in Poland under martial law.

Part of the aim has been to prevent anger spilling over into open revolt and giving the Serbs an excuse for further repression. "We deserve the Nobel prize for patience," says Mr Bukoshi wryly. "But the international community must now help us to breathe freely. Our autonomy, our schools, our elementary human rights, everything has been taken away. We are treated like animals to be exterminated."

Unlike Poles, who were repressed by a Polish general to pre-empt possible Soviet occupation, Kosovars are at

Kosovo: Serb garrisons



the mercy of alien forces. The 200,000 ethnic Serbs left in Kosovo are well armed and organised in para-military units. Serb garrisons dominate many towns and villages and control roads, railways, Pristina airport, and the hills surrounding villages. Serb forces are also massed just over the Serbian and Montenegrin borders.

The oppression is not only military. More than 85 per cent of Albanian Kosovars have lost their jobs, forcing the community back on family solidarity and the fertile land which provides 70 per cent of their food. Above all they rely on remittances from nearly 250,000 Kosovars working mainly in Germany and Switzerland.

Corruption is rife, Mr Bukoshi says. Serb police and para-military shake down returning Gashtrimer, confiscate goods and hidden money and then sell both on the black market.

## Soros initiates \$25m loan to aid Macedonia

MR GEORGE Soros, the international financier who made a billion dollars during sterling's fall last September, has initiated a \$25m (£16.4m) revolving loan for Macedonia, intended initially to cover the beleaguered former Yugoslav republic's oil requirements for the rest of the winter, writes Karin Hope in Athens. The loan follows Mr Soros's Christmas

donation of \$50m from his currency profits to international relief organisations working in Bosnia.

Mr Soros had to cancel plans to announce the loan yesterday in a speech to the Macedonian parliament because a snowstorm had shut down Skopje airport. However, government officials said the first instalment, in the form of 70,000

tonnes of crude oil, was on its way.

Although Macedonia is exempted from United Nations sanctions against Serbia and Montenegro, fuel supplies have run low. Because Macedonia has not been officially recognised by the European Community or the US it has no access to commercial credit or to financial aid from international organisations.

## Flying into flak over fish and Falklands

WHEN Foreign Secretary Douglas Hurd arrives in Buenos Aires this morning, the first UK cabinet minister to visit Argentina since the 1982 Falkland Islands conflict will fly into a barrage of inflated expectations.

The Falklands may have become a peripheral issue in Britain, but Argentina remains obsessed with the islands and clearly hopes that Mr Hurd's five-day visit will signify another step on the tortuous road to "recovering" the islands, this time through diplomatic means.

The British have publicly disavowed their hosts of any belief that the Falklands is up for negotiation. Mr Hurd told Argentina's La Nacion newspaper at the weekend: "I do not expect, and neither should you, that my visit will set in motion any great advances."

Instead, he said, his visit will be devoted to further consolidating Britain's improving

links with Argentina.

Britain and Argentina re-established diplomatic relations in 1990, a year after President Carlos Menem took office. Since then, relations have improved steadily to the point where they co-operated militarily during the 1991 Gulf war. Britain is assigning greater

importance to its relations with Latin America, and Mr Menem's free market and pro-western policies have made Argentina an increasingly visible reference point in the region.

The economy has settled down to rapid growth and its privatisation policies have involved British banks, consultancy firms and industrial companies, the most notable being British Gas's leading position in the consortium

which took control of the Buenos Aires gas distribution company last month.

Argentina has also opened up its secretive atomic establishment and scrapped its Condor II missile project. Britain and the US viewed both projects with great suspicion as a source of proliferation. At the

same time, Argentina has sent troops as UN peacekeepers to the Gulf and Yugoslavia, for reasons of prestige and to keep its habitually restive troops busy.

That still leaves the awkward question of the Falklands. Buenos Aires continues to press a claim to the islands, despite the humiliating defeat of 1982. Equally, Britain refuses to discuss sovereignty formulas. Both have agreed to disagree over sovereignty, but



Menem: reviving old ties

## A UK minister makes the first trip to Argentina since 1982. Stephen Fidler and John Barham report

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are now working on a more permanent arrangement. UK and Argentine scientists have started joint research on fish conservation.

Curiously, the ill-fated squid, prized by gourmets in the Far East, is the centre of a dispute which islanders see as a continuation of the 1982 conflict by other means.

The islands have become one of the richest spots on earth by selling licences to Far Eastern squid-fishing fleets.

But in December, Argentina announced it would start issuing out-price licences of its own, breaking the Falklands' monopoly.

The move is expected in Port Stanley to deprive the islands of half or more of the £30m a year in revenues from licence sales. Some two-thirds of the islands' revenues come from licensing.

Provided the Argentine decision has a commercial, rather than predatory motivation, the British government is virtually powerless to influence the move.

However, Mr Hurd has warned that attempts to use squid licences as "political toys" could threaten wider bilateral relations.

Mr Hurd, who travels on to Chile, will be pressed to invite Mr Menem on an official visit to London. Mr Menem himself first asked to be invited to the UK over a year ago. But there is little sign that an invitation will be forthcoming.



Hurd: breaking new ground



## NEWS: INTERNATIONAL

# Somali peace talks end in deadlock

By Julian Ozanne  
in Addis Ababa

UNITED Nations-chaired Somali peace talks ended last night in deadlock, with the 15 participating clan-based factions reaching no agreement and with acrimonious charges made against the UN by Somali warlords.

Delegates said informal talks would continue today after Mr Boutros Boutros Ghali, UN secretary general, left Addis Ababa. The move reflected the determination of four allied factions to stall any successful agreement while the conference was still under UN sponsorship which might reflect positively on the UN chief.

Mr Boutros Ghali last night played down the failure of the talks and the personal criticisms made against him by some Somali factions at the conference.

"What we have achieved is not enough but it is a positive step," he said. "For the first time the leaders have met and the mechanism has been created. The glass is half-full."

The UN chief said nobody was interested in creating a trusteeship in Somalia and he issued a stern warning to Somali leaders stalling on political reconciliation at a time when Africa was increasingly marginalised by a post-cold war world where attention was directed elsewhere. If they were not careful, he said, the world would withdraw from Somalia and plunge the country into a worse "drift".

"It was not easy to obtain the involvement of the international community to help Somalia and the international community could in 24 hours just forget Somalia. Nobody is interested in Somalia. The world is no longer interested in the poor countries of Africa."

By last night one alliance representing four factions and led by Gen Mohamed Farah Aided, Somalia's most powerful warlord, had in effect blocked a proposal by the 11 other factions calling for the convening of a national reconciliation conference within 60 days in the Somali capital Mogadishu, if security conditions permitted.

In an statement circulated to the conference Gen Aided attacked Mr Boutros Ghali and said he and his staff were "extraordinarily ignorant of Somali affairs" and they appeared to "thrive on the miseries in Somalia".

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# S Korean economy likely to grow 6%

By John Burton in Seoul

THE South Korean economy is expected to improve this year, with the current account deficit shrinking and prices stabilising.

Government agencies and private institutes predict that gross national product growth will be around 6 per cent in 1993 against last year's 4.9 per cent, the worst economic performance since the country's 1980 recession.

The Economic Planning Board (EPB), the government's senior economic agency, estimates that 7 per cent is the optimal growth rate for South Korea. Higher growth would trigger excessive inflationary pressure.

The expected acceleration in this year's growth will depend on increased industrial investments and growing exports as the global economy recovers.

The growth in industrial investment slowed to 0.8 per cent in 1992, reflecting

weaker business confidence, after averaging more than 15 per cent annually during the previous two years.

The government recently announced measures to stimulate investment, including lifting the ceiling on foreign currency loans for the purchase of imported machinery and providing state loans of \$3.3bn (\$4.2bn) for domestic machinery and plant construction.

"The currently flat investment situation, if prolonged, is expected to seriously threaten the nation's economic growth potential in the next couple of years," said Mr Choi Gak-kyu, the deputy prime minister and EPB director.

He estimated that industrial investment could increase by 5 per cent in 1993 as a result of the new measures.

A recent survey of the country's big industrial groups found that most are planning to boost investment in the belief that export demand will improve.

The election last month of Mr Kim

Young-sam as Korea's next president also restored business confidence by removing the political uncertainty that had dampened capital spending.

Increased investments will be primarily directed to the electronic, automotive and semiconductor industries.

Restrictions on construction, which were imposed last year to curb inflation, have also been recently lifted.

Exports are expected to increase by 8 per cent as Korean companies expand markets in developing countries, particularly China and South-East Asia, to compensate for slower demand in the US, Japan and the EC.

The rise in exports, combined with lower imports, should almost eliminate the trade deficit on a balance of payments basis, although it will amount to \$3.5bn on a customs clearance basis compared with \$4.9bn last year, said the ministry of trade and industry.

This should help reduce the current

account deficit to \$3bn against \$4.5bn in 1992.

Concerns remain about inflation, although the 1992 rate of 4.5 per cent was the lowest since 1986, when prices rose 1.3 per cent.

It remains unclear whether President-elect Kim will agree to the present tight monetary policy or instead ease credit controls in response to business demands.

Most forecasts estimate an inflation rate of around 5 per cent if the stable growth policy continues.

The EPB wants to slow expansion of the money supply to between 18 per cent and 17 per cent from last year's 18.5 per cent.

It plans to mollify business worries about a possible recession by lowering interest rates to a target rate of 12 per cent from last year's peak of 19 per cent through deregulation and more loans for industrial investment.



Nima Jado holds a picture of her son Khaled Shri Jado, a Palestinian deportee, as she and her granddaughters demonstrate in Bethlehem yesterday. Israel said it would not alter its decision to expel 415 Palestinians to Lebanon despite the threat of further action by the UN Security Council and the dispatch of a second UN envoy, writes Hugh Carney in Jerusalem.

The government hopes the visit later this week of Mr Chinmaya Gharekhan, special adviser to Mr Boutros Boutros Ghali, UN secretary general, will overcome the deadlock

between Israel and Lebanon over the supply of humanitarian aid to the Palestinians, stranded for almost three weeks in no-man's land in south Lebanon. Officials also hope to use the visit to fend off Arab demands for UN sanctions if Israel persists in ignoring Security Council resolution 799 calling for reversal of the expulsions.

Israeli forces detained 17 relatives of a Palestinian suspected of involvement in the killing of a secret service agent in Jerusalem on Sunday. At least 15 other people were also held.

# Japan's vehicle registrations decline by 7.2%

By Robert Thomson in Tokyo

MOTOR vehicle registrations in Japan fell 7.2 per cent last year, the second consecutive year of decline, highlighting the impact of the economic slowdown and the increasing pressure for a restructuring of an overcrowded car industry.

The Japan Automobile Dealers' Association said total sales were 5.53m, with sales of passenger cars, excluding mini-cars, down 8.6 per cent to 3.65m units, marking the first yearly fall since 1981.

Eight of the country's 11 vehicle makers reported a downturn in sales last year, while sales of imported cars slipped 7.7 per cent to 184,616 units.

Mr Gaiishi Hiraiwa, chairman of the Keidanren, the federation of economic organisations, said the government should consider new measures to stimulate the flagging economy if the slowdown continues into the spring.

He said the government may need to remedy the stock market weakness, which has undermined business confidence.

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He said the government may need to remedy the stock market weakness, which has undermined business confidence.

The Electronic Industries Association of Japan also highlighted the difficulties facing the country's leading manufacturers by announcing that domestic shipments of colour television sets fell 11.5 per cent in November, compared with the same month in 1991.

Electronics makers were particularly surprised by a 24 per cent fall in shipments of large-size televisions, on

which they had based hopes of a recovery in consumer demand for higher-priced products. Video cassette recorder shipments were down 19.9 per cent, while shipments of high-performance VCRs fell 40.5 per cent.

Daihatsu, the maker of mini-vehicles and commercial vehicles, reported a 28.5 per cent fall in sales by volume, while Toyota saw a 5.4 per cent decline and Nissan 10.8 per cent. Mitsubishi Motors said its sales were 3 per cent higher, while Suzuki reported a 19 per cent increase.

In December, passenger car sales fell 8.1 per cent on a year earlier, while truck sales were 8.4 per cent lower. Bus sales fell 30 per cent.

# Indonesia budgets amid policy malaise

William Keeling on unease about economic direction in spite of the good numbers

WHEN President Suharto announces Indonesia's annual budget tomorrow, he is likely to point 1992 as a year of consolidation setting the ground for a renewed, if moderate, increase in growth. Behind the imperturbable face of government, however, there is growing unease at the conduct of economic policy.

The main indicators give the economy a rosy hue. Inflation has been cut by a third in the past 12 months to about 6 per cent while the current account deficit, \$4.5bn in 1991, will have fallen to about \$4bn last year.

Indonesia's international debt held steady in 1992 at \$78bn and 20 per cent growth in non-oil exports should prompt a fall in the debt service ratio from 32 per cent of export proceeds last year.

Economists estimate Indonesia achieved gross domestic product growth of about 5.75 per cent in 1992, down from 6.75 per cent a year earlier. A rise to about 6.5 per cent is forecast for this year.

Mr Suharto's budget, however, will need to be a cautious

one. Oil and gas account for nearly 40 per cent of exports and a weakening oil market could cause havoc with government finances. For every dollar of oil, export revenue falls by \$500m.

Pressures are rising on government expenditure, likely to be targeted at about Rp62,000bn (\$19.9bn) this year. Civil service wages have been static for two years, so that a typical state employee with six years' service receives just Rp56,000 a month, close to the minimum wage.

Demands for expenditure on over-stretched infrastructure are increasing. Above all, with 2m people entering the labour market every year, strong growth is required to maintain social stability.

Since the mid-1980s, the government has adopted economic deregulation as a means of promoting growth through the private sector. However, enthusiasm for this may have passed.

Indonesia is still grappling with the effects of a 1988 package of financial deregulation which led to a near doubling in

the number of banks to more than 200 and a concomitant growth in bank credit, offshore borrowing and new investment.

Poor management and a lack of central supervision have left many banks undercapitalised. And the level of non-performing loans - those on which no interest has been paid for three months or more - is estimated by one donor official at up to 20 per cent of the banking sector's assets. Central bank officials say it is no more than 6 per cent.

Last month Bank Summa, the country's tenth-largest private bank, was ordered into liquidation owing Rp1,600bn.

Foreign bankers say lending limits to Indonesia are being tightened and the cost of borrowing increased.

Government officials also concede actual investment in Indonesia has fallen sharply (exact figures are not available) in the last year. Approvals in 1991 were \$29bn.

Mr Adrianus Mooy, governor of Bank Indonesia, says the decline "is the cost we have to pay in the short run in order to

achieve more sustainable long-term growth". However, with the opening up of southern China and Vietnam, the fall in investment may be longer-term.

Donors, such as the World Bank and Asian Development Bank, are pressing the government to respond with further deregulation.

But the problems with the financial sector have strengthened the hand of those arguing for state intervention and a controlled business environment for the private sector.

Deregulation last year was piecemeal. Foreigners were allowed to own 100 per cent of new projects but, on the main island of Java, only if they invested more than \$50m.

Sectors of the economy such as cement, steel, sugar, wheat, rice, and clove - the essential ingredient in Indonesia's kretek cigarettes - remain heavily influenced by government or dominated by politically well-connected private companies.

Moves to attract private sector involvement in infrastructure projects have also failed.

Negotiations over the \$2bn Falcon power plant in East Java have yet to be concluded, seven months after Mission Energy of the US won approval for the project.

The contract to expand the congested main port of Tanjung Priok has been delayed while a proposal by the Humpuss Group, controlled by Mr Suharto's youngest son, to run the port is considered.

Diplomats say Mr Suharto is receiving conflicting advice from ministers promoting themselves prior to a cabinet reshuffle in March.

In one ear he is told to confront project delays and economic weaknesses by strengthening central decision-making. In the other he hears that the failings of deregulation are the result of economic technocrats having insufficient autonomy, while central interference is obstructing essential projects.

The message from the business community is more succinct. As the head of one conglomerate puts it, until the direction of economic policy is clear, "I've told my staff, no more investment".

## NEWS IN BRIEF

## Moi to meet opposition leaders

PRESIDENT Daniel arap Moi and Kenya's three main opposition leaders have agreed to meet in an attempt to defuse the country's post-election tension. Chief Emaaka Anyaoku, Commonwealth secretary general, announced yesterday, writes Michael Holman in Nairobi.

Chief Anyaoku made the announcement after holding separate talks with Mr Moi and the opposition, saying that "dialogue must replace confrontation."

Last week's disputed election gave Mr Moi 1.96m votes, followed by Mr Ken Matiba of FORD-Asili with 1.4m. The ruling Kanu party has 100 parliamentary seats, with FORD-Asili and FORD-Kenya each winning 31 seats, while the Democratic Party won 23 and 3 went to minor parties. Mr Moi can nominate 12 members, giving Kanu 112 seats in the 168 member assembly.

## Angola is at war, says PM

Angola is at war, Mr Marcelino Moco, prime minister, said yesterday as fighting between government and Unita rebels flared around the country, AP reports from Luanda.

Angolan national radio reported that rebel and government forces battled in the coastal town of Benguela.

## UK cuts aid to Sierra Leone

Britain is withdrawing aid to Sierra Leone in protest against the execution of alleged coup plotters in the country, Reuter reports from Abuja, Nigeria.

Mr Douglas Hurd, UK foreign secretary, told a news conference in Abuja: "I have decided that we will suspend all new aid to Sierra Leone. We will withdraw our existing offer of programme aid which is £4m of balance of payments support and we will consider what further measures might be taken."

## Beijing warning on HK talks

China said yesterday that British actions would determine whether foreign ministers of the two countries will be able to meet in March as scheduled to discuss Hong Kong, Reuter reports from Beijing.

"The next meeting should be held in Beijing in March this year. The holding of the next meeting depends on what the British side will do," a foreign ministry spokeswoman said.

Relations have been strained since Hong Kong Governor Chris Patten announced reform proposals last October which would effectively allow Hong Kong people to elect the majority of the colony's legislature for the first time.

## Australia rules out rate cut

The Australian government yesterday ruled out a reduction in interest rates after the Australian dollar touched a five-year low of 67.70 US cents in nervous trading before the release of the November balance of payments data, writes Kevin Brown in Sydney.

## Singapore lifts retirement age

Singapore is to raise the retirement age from 55 to 60 to "help to supplement our limited domestic workforce and reduce our reliance on foreign workers," according to a labour ministry official, Reuter reports from Singapore.

## Khmer Rouge warned

The Khmer Rouge guerrilla group must be barred from Cambodian elections and declared outlaws if they do not rejoin the United Nations peace process by the end of the month, the Phnom Penh government said yesterday, AP reports. Mr Hun Sen, the prime minister, condemned the group for violating the Paris peace accord.

## Rise in those seeking asylum

The number of asylum-seekers who arrived in Germany in 1992 rose by a record 71 per cent over 1991, writes Jui Dempsy in Bonn. More than 440,000 were registered last year, but less than a third (122,666) arrived from the republics of the former Yugoslavia.

مكتبة الأصيل



# Conservationists criticise tanker route • Decline in maritime safety blamed • Island activates emergency plan

## Wildlife campaigners fear oil spill could end in catastrophe

By Richard Donkin

THE environmental impact of the wrecked Braer oil tanker near Sumburgh Head in Shetland was described last night as "potentially catastrophic" by the Worldwide Fund for Nature.

The southern tip of the Shetland Islands, which has four sites designated of special scientific interest, is recognised as an internationally important area for seabirds and marine life.

As well as birds, a chain of life from microscopic marine organisms to porpoises and whales are at risk from pollution. Shetland also has important populations of otter and grey seals.

Dr Jonathan Wills, a wildlife expert living on Shetland said that such a shipwreck had been feared for 15 years. "This was the disaster

that was not supposed to happen," he said.

Dr Sian Pullen, WFN marine conservation officer, said the organisation was asking for special routing for certain types of tankers around environmentally sensitive areas.

"Questions should be asked about why a ship carrying such a hazardous substance was navigating through this area in dangerous conditions," she said.

Dr Nancy Harrison, marine policy officer for the Royal Society for the Protection of Birds, said: "This is a potential major disaster for wildlife. Questions must be asked why a single-hulled tanker which is banned around sensitive coastlines in other countries is allowed to be in one of Britain's most vulnerable sites for marine wildlife."

She said that thousands of seabirds might be lost in the oil spill.

age but added that the catastrophe would have been far worse had the ship been wrecked in the summer when more birds would have been nesting on shore.

"In a sense we're lucky it isn't summer, but I don't want to understate the importance of the area for

that," said Dr Harrison.

The birds most immediately under threat in the Shetlands are sea ducks and diving species.

The Wildfowl and Wetlands Trust rates the Shetlands as probably the most important site for wintering sea ducks in Britain with about

gullmots was particularly worrying because local populations would be unlikely to recover quickly.

Some colonies have still not fully recovered from the last big spill in the area in 1979 when the tanker Esso Bernicia ran into a terminal at Sullom Voe. Some 3,700 birds died

the whole north east Atlantic region.

He said: "This is not only a big local problem but one of international proportions. The bird species in danger from significant parts of total populations or have come here for the winter from lands far to the north."

Shetland is currently home to between one and two per cent of the Atlantic populations of great northern divers, shags and black gullmots.

Wildlife conservationists were hoping last night that coast-dwelling species in the Sumburgh area would have been mainly on the opposite side of the headland, sheltering from the storm.

Tens of thousands of other seabirds which nest among Shetland's cliff colonies are well out at sea where they feed and live after the

breeding season, returning in the spring.

With the storms yesterday preventing any attempts to stop oil leaking from the tanker, there were hopes that the heavy seas would help to disperse the oil, which is a light crude that evaporates more quickly than some other oils. But a concern was that if a substantial amount of oil leaks into the sea it might circulate widely around the islands, making prospects for a rapid clean-up difficult. In those circumstances it would be a struggle to have the shores cleaned before the sea-raging birds return to nest in a few months' time.

Even if the clean-up measures are successful, there will be the longer term consequences of oil residues falling to the sea bed. Oil has been known to decimate the food of sea ducks - crustaceans and molluscs.

### REACTION

## Tighter rules urged to control ageing tankers

By Deborah Hargreaves

THE grounding of the Braer tanker off Shetland yesterday has led to calls for the UK to tighten up its restrictions on allowing ageing tankers into environmentally sensitive areas.

The Merchant Navy Officers' Union said that a massive decline in maritime safety standards has resulted in a huge increase in the number of sub-standard ships in British waters.

The Oil Pollution Act, which was passed in the US in August 1990 in the aftermath of the Exxon Valdez tragedy, will phase out the use of older, single-hulled tankers at US ports over the next 15 years.

It also severely restricts the use of single-hulled vessels in environmentally fragile areas.

The Braer tanker was carrying 619,300 barrels of oil - more than double the 300,000 barrels spilled by the Exxon Valdez - which ran aground off the coast of Alaska in 1989.

The Braer, which was built in 1975, had been in good condition with no previous record of major accidents, according to Mr Norman Hook at Lloyd's Casualties.

But, like the majority of the

world's ageing tanker fleet, the Braer was a single-hulled vessel without the added protection of an outer encasing which minimises the risk of oil spills.

Under new regulations introduced by the United Nations' International Maritime Organisation (IMO) in March last year, these types of tankers cannot be built any more - all new tankers must have double hulls.

"There is some concern that the existing tanker fleet is getting older and there is a big gap between pollution control standards on old and new vessels," said Mr Roger Kohn at the IMO.

The IMO rules require that all existing tankers be brought up to the same pollution control standards as newly-built double-hulled vessels by 1995.

This involves major refits to the world's fleet of tankers estimated to cost \$80m per vessel.

Mr Chris Smith, the opposition Labour party's environment spokesman, asked why the UK government had not followed the US administration in learning the lessons from the Exxon Valdez disaster and tightening controls on oil tankers.

## Vessel followed maritime advice on channel route

ENVIRONMENTALISTS have questioned the presence of an ageing oil tanker off the coast of one of the UK's most fragile ecosystems, but there is no evidence to suggest the Braer was flouting marine guidelines, writes Deborah Hargreaves.

Around 1,000 tankers a year chart the 22-mile wide channel separating Sumburgh Head from Fair Isle.

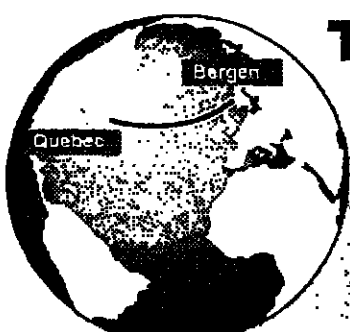
The Braer had loaded up with oil from Statoil's Gullfaks field in the Norwegian sector of the North Sea. It had left Mongstad near Bergen in Norway on Sunday to sail for Quebec in Canada, carrying 619,300 barrels of oil for Ultramar's Canadian refinery.

The tanker's route carried it

into the channel between Sumburgh Head and Fair Isle early yesterday morning as weather conditions were deteriorating amid a Force 10 gale. The crew, however, charted a course through the middle of the channel, 10 miles away from the coast, in line with advice from maritime authorities.

But engine problems caused the tanker to begin drifting out of control when it was blown by winds on to the rocks.

"The problem for many of these tankers is that they use the school atlas approach to charting a course," said Mr Paul Roberts at Ocean Routes, a company which tracks the weather and plans shipping routes for tankers.



## The Braer: Route to Disaster

### The countdown

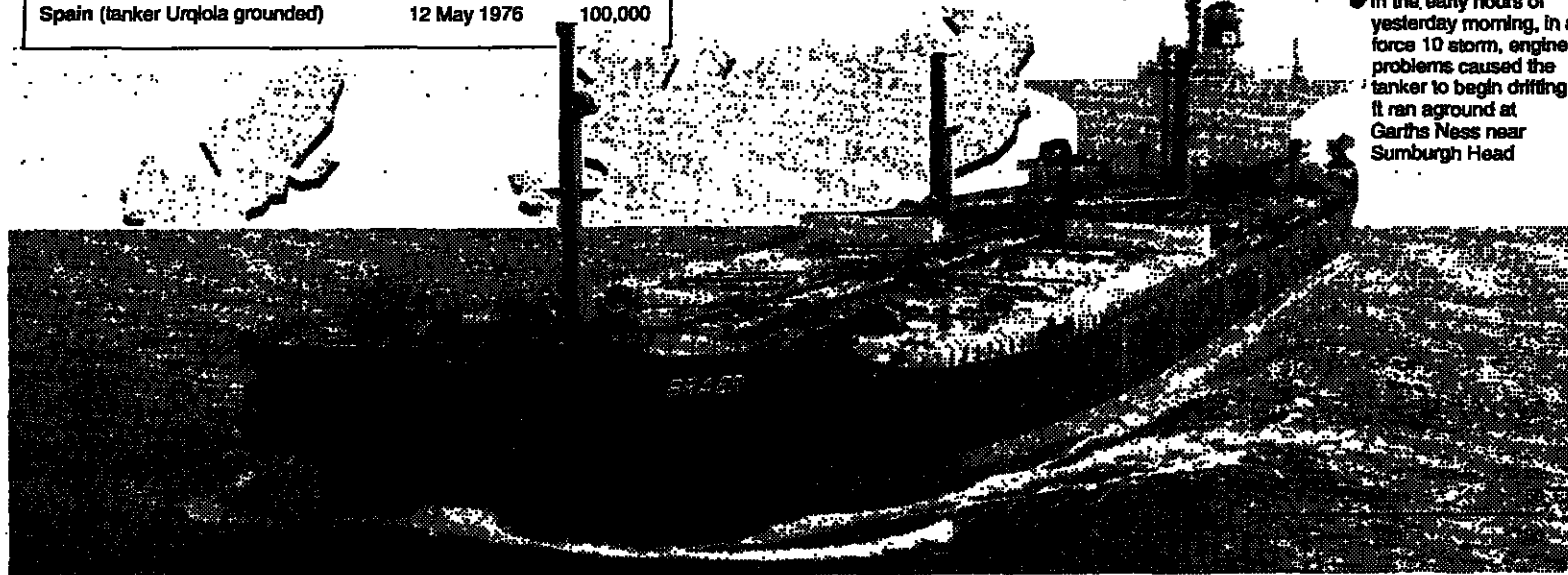
05:30 Braer engines fail  
07:20 Tug Star Sirius despatched from Lerwick Harbour, 30 miles away. Sullom Voe tug Swallow also en route. Lerwick lifeboat and Coastguard Rescue Sikorsky helicopter at scene.  
08:45 Tanker only one mile off rocks at Horse Island, Sumburgh Head.  
09:00 RAF rescue helicopter from Lossiemouth lifted off last of the 34 man crew.

10:55 Tanker taken in tow by Star Sirius and Swallow in attempt to put clear.  
10:58 Coastguard rescue helicopter over tanker to put skipper, five crew and two marine pilots back aboard. Attempts to secure tow-line.  
11:15 Tanker aground on Fitful Head, Oil already leaking. Shetland Islands Council activated major disaster plan to try to limit environmental damage.  
11:25 Shetland Coastguards confirm "Braer" aground on rocks at Garths Ness on southern tip of Shetland Islands.

Largest oil slicks in the world		
Location / cause	Date	Spillage (tonnes approx)
Arabian Gulf (deliberate discharge by Iraq army during Gulf War)	25 Jan 1991	1,470,000
Gulf of Mexico (Itax oil well blow-out)	3 Jun 1979	610,000
Arabian Gulf (Norwuz oil well blow-out during Iran-Iraq War)	Feb 1983	610,000
Tobago (collision of tankers Atlantic Empress & Aegean Captain)	19 Jul 1979	300,000
South Africa (fire on Castillo de Bellver)	6 Aug 1983	255,000
France (tanker Amoco Cadiz grounded)	16 Mar 1978	230,000
Scilly Isles (tanker Torrey Canyon grounded)	18 Mar 1967	120,000
Gulf of Oman (tanker Sea Star in collision)	19 Dec 1972	115,000
Sweden (tanker Othello in collision)	20 Mar 1970	100,000
Spain (tanker Urguia grounded)	12 May 1976	100,000

### Wrecks that made the headlines

Between January and June 1992 German U-boats torpedoed a number of tankers off the east coast of the US with a loss of some 600,000 tonnes of oil. The grounding of the Exxon Valdez in Prince William Sound, Alaska, on 24 March 1989 ranks outside the 10 worst at about 35,000 tonnes, but resulted in major ecological damage. In addition to these major spills, it is estimated that an average of 2,000,000 tonnes is spilled into the world's seas every year. The tanker, Agash Sea, ran aground off La Coruna in northwest Spain in early December, spilling 500,000 barrels of oil.



THE SHETLAND Islands Council yesterday activated its contingency plans to deal with a disaster of the Braer nature but was thwarted by severe storms, writes Deborah Hargreaves and Richard Donkin.

The storms could help the clean-up operation by breaking up the oil in high waves. Mr Ian White, managing director of the International Tanker Owners Pollution Federation estimated that up to 70 per cent of the oil would evaporate or disperse naturally. He said the severe weather rendered conventional methods of dealing with

oil pollution useless. Aircraft were unable to spray chemicals and neither booms nor skimmers which are stored on the island could be deployed.

The spill could not be compared to the Exxon Valdez disaster, he added. In that Alaskan spill, the oil was in relatively still water.

The Marine Pollution Control Centre at the Department of Transport, which is responsible for pollution at sea, yesterday sent up six aircraft to track the slick and spray dispersant, but all were forced back by the weather.

One of the organisation's remote

sensing aircraft, which has radar and infra-red equipment to track an oil slick, managed to reach the tanker, but had to return because of high winds.

The aircraft were waiting in Inverness to try to reach the scene at first light this morning.

Mr Michael Hudner, chief executive of B&H Ship Management which operates the tanker for its Liberian owners, was due to reach Shetland last night with a response team to co-ordinate the salvage operation. "We regret this incident occurred," he said yesterday.

Smit Tak International, a leading

ocean salvage company based in Rotterdam, was awarded the contract for the salvage operation. The company's payment is tied to the amount of environmental pollution it can contain.

A company official said the first priority would be to board the vessel to assess the situation, but that has been impossible so far because of the high winds. The company is hoping it can pump oil from the tanker, with equipment aboard a salvage vessel on its way from Rotterdam.

Smit Tak will have two salvage teams in Shetland by this morning.

### LIABILITY

## Insurers face heavy losses of up to \$35m

By Richard Lapper

"AT the moment we are looking at a heavy loss but if the vessel breaks up this will be a major catastrophe," said Mr Michael Thorpe, of Skuld, the Norwegian protection and indemnity club which provides liability insurance for Bergvall & Hudner Ship Management, the managers of the stricken Braer oil tanker.

Potential insurance claims to meet the cost of the pollution clean-up and related losses should be contained, however, to a maximum of \$35m, according to Mr Thorpe.

This is under the terms of two international conventions to which the UK is a signatory. Liability is limited under the terms of the 1969 Civil Liability Convention (up to a total of \$77m) - funded by tanker owners - and the 1971 International Oil Pollution Compensation Fund.

Claims following the Exxon Valdez spillage in Alaska in 1989 exceeded \$500m - but this was because the US is not signatory to either of these conventions.

For these convention limitations to be breached, potential claimants would need to show that the vessel's owners were guilty of - at least - gross negligence, according to London marine insurers and brokers. At present, insurers are relatively confident that it would be difficult to breach the limitations.

Of the potential \$35m payout, Skuld, the fourth biggest P & I Club in the world, with annual premium income in excess of \$150m, would pay claims of \$2m. Sixteen P & I Clubs, mutual insurers owned by the world's shipping fleets, would meet the next \$13m in claims through a joint reinsurance scheme.

All claims above \$15m would fall on the reinsurance market, largely through a scheme negotiated by the P & I Clubs with Lloyd's syndicates and London market companies. Reinsurers would cover all claims up to a total of \$500m.

It is understood that the hull of the Braer itself, built in 1975, was insured for a total of \$12.7m.

## Managerial differences highlighted

By Catherine Milton, Labour Staff

BRITISH executives manage from experience, their peers in Korea use manuals, while Japanese are guided by national beliefs, according to a survey of almost 2,000 decision-makers in 16 countries.

Only the Finns and the Dutch are more individualistic and independent in decision-making than UK managers, delegates were told yesterday at the British Psychological Society's occupational psychology conference in Brighton.

The survey, which was completed over a two-and-a-half-year period. Funded by Canon, the Japanese photocopier and camera manufacturer, the survey found that Japanese managers rely partly on their own experience and training, and partly on their superiors, as do the Americans, Australians and South Africans.

The survey suggests that managers in all countries believe decisions based on their own experience and training usually delivered the best outcomes.

## Unions intensify action to save pits

By Michael Smith and David Goodhart

FURTHER legal challenges to force the resumption of coal mining at pits facing closure under the government's coal review plan was threatened yesterday as unions intensified their campaign to keep collieries open.

Mine and rail unions also announced they will next week consider a national day of action in protest at privatisation of Britain's state coal industry.

That could cause friction with other unions and the Trades Union Congress - the umbrella organisation for most UK unions - which is planning a separate day of action in February when TUC officials expect unemployment to pass 3m.

Mr Arthur Scargill, president of the National Union of Mine-workers, has written to the prime minister claiming that Mr Michael Heseltine, trade and industry secretary, is personally liable for more than \$100m paid by the government for miners' severance payments following the October announcement that 31 pits

were to close. Mr Scargill's claim follows the High Court judgment in December that the government had acted unlawfully in its decision to close 31 pits without a proper review.

He told Mr Major taxpayers' money had been spent unlawfully on severance payments.

The more important legal argument, however, centres on the future of the 10 pits excluded from the Department of Trade and Industry review of the original closure decision.

The High Court ruling appears to give the unions the right to reject the government's decision to appoint John T. Boyd, the US mining consultancy, as the independent reviewer of the 10 pits. Mr Scargill yesterday insisted the unions would reject Boyd and quoted the High Court ruling, saying: "It is for British Coal and the unions to decide how...an independent scrutiny should be conducted and who should conduct it".

The government is determined not to restart coal production and British Coal yesterday announced output would stop at Betws colliery in Wales, the only one of the 10 where it has continued.

### Britain in brief



## M0 figures point to recovery

A rise in the M0 measure of the money supply in December has added to expectations that the UK economy may be starting a recovery.

M0, which mainly comprises notes and coins in circulation, rose by a seasonally adjusted 0.3 per cent between November and December, the Bank of England says.

In the year to December, M0 growth was 3 per cent, the same as the year-on-year rise in November. That figure came after several months in which M0 growth had been depressed, reflecting low economic activity.

The Treasury, meanwhile, says Britain's underlying foreign-currency reserves fell by \$2.9bn in December compared with the previous month. The overall level of the UK's reserves fell by \$433m in December.

## More council job losses

Tens of thousands of job losses are set to be made by county councils over the next few months, in addition to the wave of redundancies announced before Christmas by large city authorities around Britain.

County councils are discussing draft budgets for next year. Prospects are growing of large-scale job losses in those counties, mainly in the midlands and the north, which are close to the spending ceilings announced by the government at the end of last year.

With education by far the biggest responsibility of counties, that will mean large-scale teacher redundancies, and large cuts in spending on schools.

## New electoral reform bid

A fresh bid to persuade a sceptical opposition Labour party leadership to adopt electoral reform for the House of Commons is being launched amid signs that the tide is turning against any change from first-past-the-post.

In spite of growing controversy over the pace of the par-

ty's internal and policy reforms, Labour officials insist it is still far too early to predict the final conclusions of the Plaid committee on electoral systems.

## Properties 'under-valued'

The government has systematically under-valued properties in its classification of households under the council tax designed to replace the community charge, according to a new academic study.

Mr Paul Longley of Bristol University and Mr Gary Higgs of Cardiff University told the Institute of British Geographers annual conference that they had found substantial variations between the value of houses measured by asking price, and the valuation bands issued to local authorities last month.

## Hoover staff accept offer

The 151 shopfloor workers at Hoover's washing-machine plant in Merthyr Tydfil who were taking the company to an industrial tribunal in Cardiff next week for unfair dismissal have agreed to accept a settlement under which they receive

£3,300 each. A meeting of the men and women who were sacked in May 1991, held under the auspices of the Amalgamated Engineering and Electrical Union, overwhelmingly agreed to accept the company's offer made to each of them by letter just before Christmas.

## Radio listeners' protest march

Irate Radio 4 listeners, angry at the prospect of losing their favourite programmes on long wave - the band used by many overseas listeners - plan to march on London's Broadcasting House in protest on April 3.

Campaigners are sceptical about the BBC's promises and claim FM is difficult to receive in many areas.

## Moves on freight ferry

Two moves have been announced to fill the gap created by the closure on Monday of the Dover-Boulogne ferry service operated by P&O European Ferries.

The French company Opale Ferries, which operates a freight-only service between Boulogne and Folkestone, indi-

## Concern over community care

Family doctors are unclear about new arrangements for community care that come into force in April, a British Medical Association survey shows.

It says 64 per cent of general practitioners are not confident that the government's local community care plans will be in place by April.

## Pools operators change system

Football pools operators Littlewoods, Vernons and Zetters say they are changing the scoring system for the first time in more than 20 years to increase the chance of having more big jackpots.

The move follows the announcement of National Lottery with its top prize of £1m a week.



## MANAGEMENT

Female executives have made great strides within the New York financial community but they are still not reaching the very top. Patrick Harverson reports

## Women take stock of Wall Street

When Muriel Siebert became the first woman member of the New York Stock Exchange 25 years ago, a NYSE governor greeted her with the question: "How many more are there behind you?"

At the time it was an understandable, if somewhat hostile, query. In 1967 women were rare on Wall Street and most men wanted it kept that way. Two-and-a-half decades later, there are far more women working on Wall Street but they remain very much a minority, especially at the top executive levels.

In this respect, women in the securities and investment banking business face the same hurdles that women encounter in all the professions: they can easily enter the workforce, but it remains a struggle to earn promotion to upper-management levels. A "glass ceiling" appears to exist that keeps women from progressing further up the career ladder.

On Wall Street, the glass ceiling is particularly pronounced. While many women occupy lower and mid-level executive positions in sales, research, marketing and back office operations – and, to a lesser extent, in trading and investment banking – their numbers dwindle dramatically higher up the management hierarchy.

Salomon Brothers, for example, has 159 managing directors, of which only five are women. Of the nearly 400 senior officers listed at the back of Morgan Stanley's 1991 annual report, about 8 per cent are women. At Kidder Peabody, five of its 115 managing directors are women, at Merrill Lynch the ratio is 29 out of 306, and Goldman Sachs has six women among its 165 partners.

At the very top of Wall Street – the chief executive level – women are notable only by their complete absence. Except, of course, at the discount brokerage house Muriel Siebert & Co. Siebert remembers the hurdles she faced in her earliest days when, as an industry analyst,

she could not attend crucial company briefings because they were held in men-only private clubs.

She also remembers looking for a job in 1968 and not receiving any offers when she sent out her résumé under the name of Muriel Siebert. But she received plenty when the New York Securities Analysts Association sent out the same résumé under the name of M. Siebert.

While she says attitudes have changed considerably for the better during her career, Siebert maintains: "You have to dig in. I'm still a token in a number of places and I know it."

Ultimately, Siebert, an active member of professional women's groups, believes real equality will be achieved when women who gain power use it on behalf of other women.

Mina Baker Knoll, a tax partner at Deloitte & Touche in Manhattan and president of the Financial Women's Association of New York, takes a different tack from Siebert.

Knoll believes the ultimate responsibility for ensuring that women get an equal crack at promotion lies with managements and would like to see companies expending as much energy on "development and retention" of women executives as they do on encouraging women at the entry level.

She says that nobody can make it

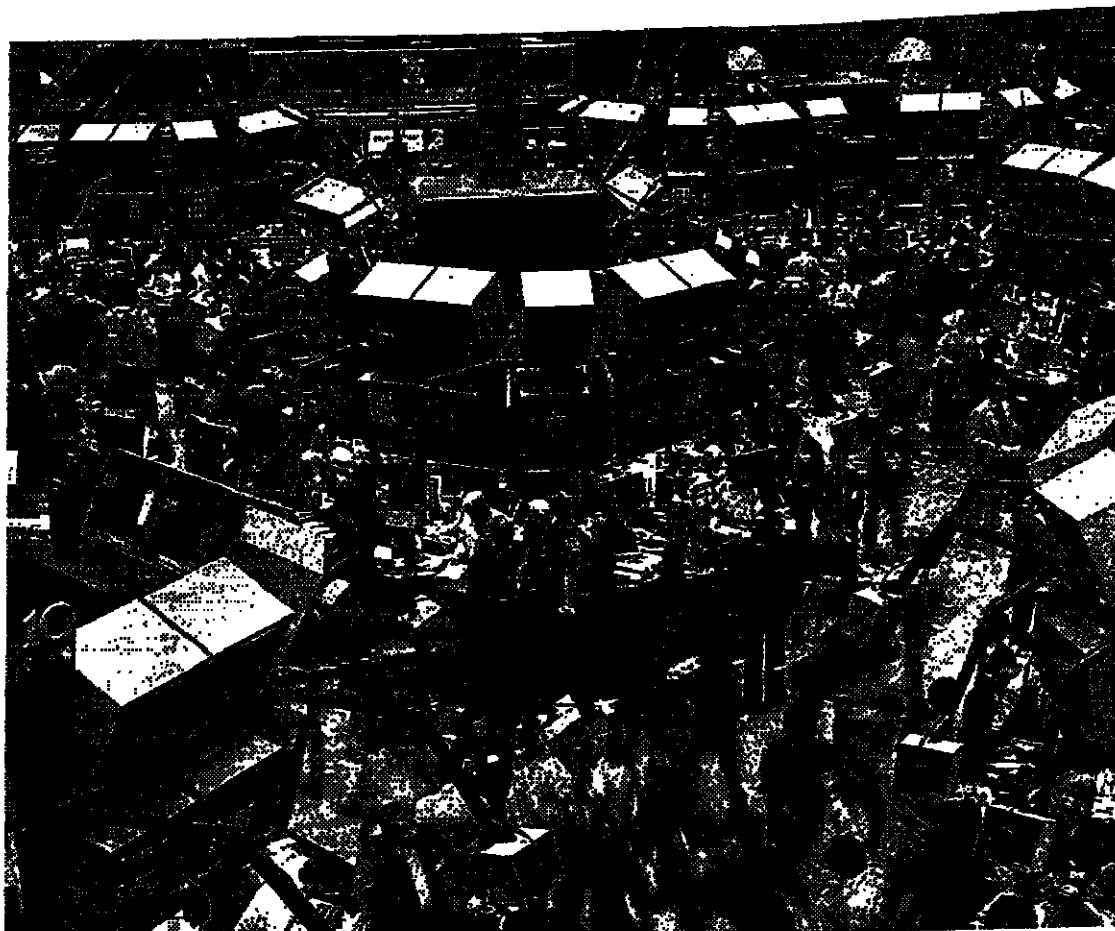
to the top on their own. "You need a mentor, you need role models, and companies need to focus on developing women in senior positions over the long term."

Her point is echoed by Joan Zimmerman of New York recruiting firm G.Z. Stephens: "There is no doubt that many firms, especially the bulge bracket firms [large integrated investment banking and brokerage houses] are concentrating hard on bringing in minorities and women at the entry level. What they need to deal with, however, is the promotability of these people."

The traditional arguments against promoting women were that they were too easily distracted by family commitments, or were ill-suited to the aggressive, deal-making world of high finance.

Although such arguments are rarely heard today – at least not publicly – some women who have prospered on Wall Street accept that it is especially difficult for a woman to run a firm. The head of fixed-income research at a big securities house says: "The sacrifices involved in running a firm are so enormous. Women are certainly capable enough to do it – but are they willing to put their life on hold? I don't think they are."

Women have been entering Wall Street in large numbers only in the last 10-20 years. Given that senior executives at most firms are in their late 40s and 50s, there are still not



Many women occupy lower or mid-level executive positions on Wall Street but the trading floor remains a male bastion

enough women nearing the managerial summit to be promoted to the top.

Many women, however, see this as just an excuse. To them, the explanation for their lack of progress is that the Wall Street executives who make the decisions about promotion are men. Having spent their entire career in a business created by, shaped by, and dominated by men, these executives are simply not comfortable with the idea of working alongside, or for, women.

There are signs, however, that this attitude is changing. A growing number of Wall Street firms run programmes aimed especially at helping women (and minorities) to advance within their organisations.

Knoll says: "Companies are talking a lot more about women's issues and lifestyle issues, and are looking for ways to respond."

Firms, however, are generally shy about publicising the existence of policies aimed at helping women, fearful perhaps that the publicity will draw attention to the lack of equality at senior management levels. Merrill Lynch is one of the few that admits it sets targets for its managers to reach in terms of how many women and minorities work in their departments.

There is no doubt that in some areas, such as the research departments of brokerage houses, women have a better chance of advancement. A few, such as Elaine Garza-

rell of Shearson Lehman and Abby Joseph Cohen of Goldman Sachs, have gone on to become high-profile market strategists.

Women have advanced further in public finance, where the clients – states, municipalities, public pension funds – have increasingly demanded greater representation of women and minorities from their investment banking advisers. "When you represent state and local governments you're subject to more quotas and requirements," says one municipal bond market veteran.

Trading, however, remains a difficult nut to crack. (Too "rough and tumble," says one women analyst, sarcastically), as does corporate finance, especially mergers and acquisitions.

"It is true that some senior managers think women are poor negotiators," admits an experienced female investment banker.

But some insiders still cannot recognise that women remain under-represented among Wall Street's elite. When the investment bank First Boston appointed a large number of new managing directors recently, a respected Wall Street weekly magazine noted that there were "many women" among the promotions. How many exactly? Of the 41 new appointments, six are women.

## Pioneer who demands change at the top

MURIEL SIEBERT's appointment as the first woman member of the New York Stock Exchange on December 28, 1967, was unusual enough to warrant a front page photograph and article in the New York Times.

Since then, Siebert has become a familiar face, not just because she is a high-profile woman in a masculine world, but also

because of her achievements in government – she was New York's superintendent of banks from 1977 and 1982 – and her work for charities.

Siebert has been a pioneer in more ways than one. On "May Day" in 1975 – when fixed commissions for stockbrokers were abolished in the US – her firm became one of the country's

first "discount brokers" to cut transaction fees charged to investors, a move that earned her many enemies on Wall Street.

After more than two decades at the top, Siebert remains committed to her various causes – especially supporting women in business.

She says: "The men at the top of industry and government

should be more willing to risk sharing leadership with women and minority members who are not merely clones of their white male buddies."

"In these fast-changing times we need different viewpoints and experiences, we need an enlarged talent bank. The real risk lies in continuing to do things the way they've always been done."

## BUSINESS AND THE ENVIRONMENT

### Putting a lid on Chile's chimneys

Leslie Crawford reports on the slow process of cleaning up the world's biggest copper mine

Seen from the air, the Atacama desert is like an ancient parchment, creased by mining trails and sun-bleached into faded hues of brown and grey. Miles before reaching Chuquibambilla's huge crater, you can spot the world's biggest copper mine by tracing the pall of sulphurous smog across the cloudless sky.

Chuquibambilla's 14 furnaces smelt between 4,500 and 5,000 tonnes of copper concentrates around the clock. Their chimneys belch more than 750 tonnes of sulphur a day, as well as an undisclosed amount of arsenic and particulate matter.

When the desert winds blow away from this vast complex, Chuquibambilla's 10,000 workers and their families breathe more easily. When the winds turn, it can be suffocating. Eyes sting, bronchitis cases soar and children must be kept indoors.

It used to be worse. Rubén Pederos, Chuquibambilla's environmental officer, says investment in two new furnaces has reduced sulphur dioxide emissions to half the levels of the mid-1980s.

Five electrostatic precipitators, each the size of a four-storey building, have also decreased the arsenic and dust escaping into the air. However, he admits emissions are still way above internationally accepted health

standards.

Chuquibambilla is about to embark on a \$300m (£200m) clean-up programme, the costliest ever in Chile, to comply with new environmental regulations. The new law, which came into effect on January 1, imposes stringent controls on sulphur dioxide and dust emissions, but it also gives the worst offenders a "reasonable" timescale to clean up their act.

In Chuquibambilla's case, this is expected to take until at least 1998. The time lag is dictated not by the scale of Chuquibambilla's problems, but by the fact that it is owned by the state copper corporation, Codelco, whose budget is set by the Finance Ministry.

Codelco has been ordered to stagger its environmental programme because the government is concerned about checking the levels of expenditure in the economy. As the biggest company and exporter in Chile, Codelco has an enormous impact on the country's overall economic activity: it produces 13 per cent of the world's copper, generates about one-fifth of the government's yearly income, and close to one-third of Chile's total exports. "If we had the resources, we could solve Chuquibambilla's pollution problems in two years," says Pederos.

Instead, Chuquibambilla's decontamination plan will be

stretched out until the end of the decade, with a two-year hold-up after 1994 to allow Codelco to tackle Calientes, the copper smelter and refinery it owns south of Santiago.

Jorge Bando, Codelco's research and development vice-president, says the corporation will be spending between 15 and 20 per cent of its investment budget – about \$90m a year – on environmental control.

The greatest expense at Chuquibambilla will involve replacing the old furnaces with new blast ovens, which are more efficient at trapping gases. More vats will have to be built to store sulphuric acid – a by-product of treating the sulphur dioxide emissions – which is now being used to leach copper from Chuquibambilla's discarded waste material. The new furnaces will be attached to electrostatic precipitators which collect the arsenic and dust particles released by the smelting process.

The delays at implementing this programme, however, are potentially embarrassing for the government as it tries to act as regulator of the mining industry while owning the worst polluters. In addition to Codelco's three copper refineries, two other mining smelters are run by the state-owned Enami. In environmental terms, they are all in poor shape.

Unwittingly and certainly unwillingly, Eboune Close, Kenilworth, may be on the verge of making chemical history. This 1980s UK housing development in Warwickshire sits on a claypit which became a landfill site. Its property values are blighted because the landfill is still releasing methane gas.

An experiment is starting to see whether it is possible to treat the methane gas at Eboune Close, not by the orthodox means of extracting it, of allowing it to ventilate, but by treating it with a chemical based on sulphonic acid. The chemical, it is hoped, will kill the methane-producing bacteria.

Sulphonic acid is already used in cattlefeed. "It inhibits production of methane from organic acids in the intestines of livestock," explained Robert Eden, managing director of UKPS, a landfill technology company in Warwick University's science park.

With specialists from Imperial College, London and Warwick University, UKPS is forming a project team to treat "the root cause of landfill gas migration, instead of just tackling the symptoms with extraction equipment".

The technique is designed, Eden said, "to neutralise the methane in situ". In the old and very damp claypit under Eboune Close, the material is largely inert debris but with organic matter resistant to decomposition or bacterial degradation. So the idea is to push a well to the pit's lowest point.

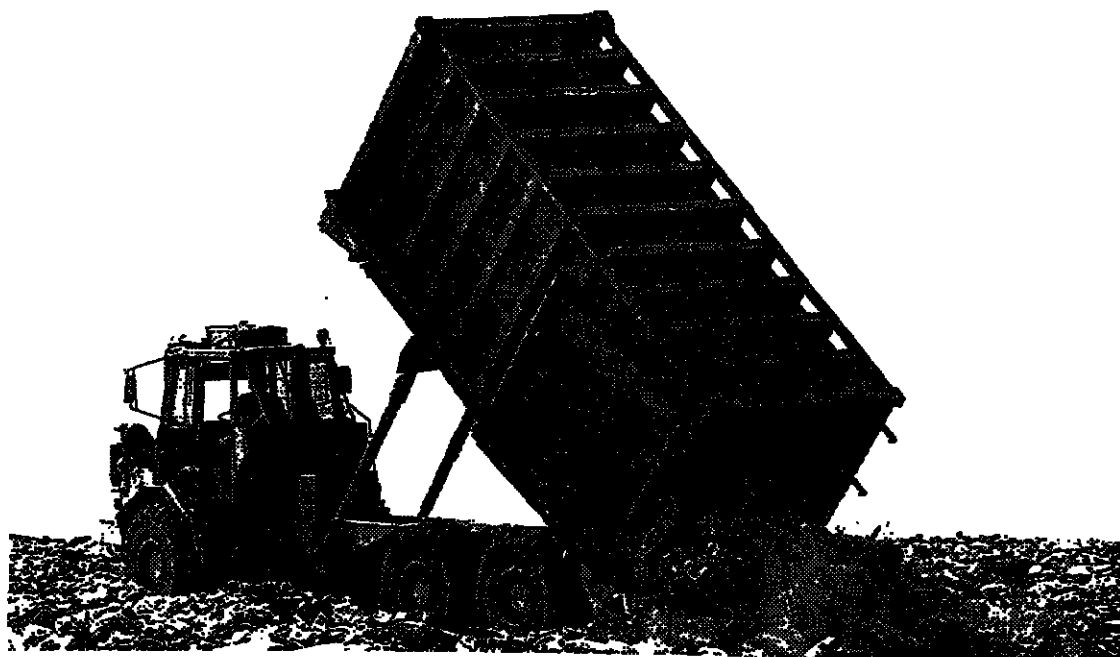
Water will be drawn up through the well, run through a treatment process involving the addition of chemicals based on sulphonic acid and pushed back into the pit from the perimeter. The circulation of the treated water through the pit will attack the methanogenic bacteria producing the methane.

Success would have widespread implications for two reasons.

First, the problem of landfill gas is both nationwide and longstanding. In 1991, the Inspectorate of Pollution identified 1,006 gassing sites in England and Wales where, because there is residential or commercial property nearby, controls might be needed.

In a paper on waste management, the Department of Environment said "there is no typical figure for the length of time that landfill gas will be evolved, but at many sites significant gas generation can be expected to continue for a period which is likely to be at least 15 years after the last deposit of waste".

What has changed in recent years has been public perception of the problem. Alarm bells rang when, in March 1986, a bungalow exploded and households were temporarily evacuated at the Derbyshire village



Land purchases within 500 metres of a landfill site are approached with caution because of possible gas migration

## Leaks beneath the earth

Paul Cheeseright examines a pioneering method of treating landfill gas seepage

of Loscoe. Acknowledging "growing public concern", the department said one major area "is the evolution of landfill gas which, when inadequately controlled, has led to explosions, fires, dangerous gas concentrations in and around houses, odour nuisance and vegetation die-back".

The second big implication is both commercial and legal. Land purchases within 500 metres of a landfill site are approached with caution because of the possibilities of gas migration. Teresa Hitchcock of Dibb Lupton Broomhead, solicitors, observed that "initially clients get concerned when they hear land has been a waste tip or landfill site; they become more so if the tip has not been regulated".

The position is further complicated by the question of liability for any manifestations of gas: who is responsible for difficulties stemming from waste management decisions taken perhaps 20 years ago? Eboune Close shows how complex the question can become.

Roger Braithwaite of Warwick District Council's environmental

health department noted in a recent paper that the earliest documented evidence of tipping in the Eboune Close area was a 1949 planning approval for clay extraction on condition the contractor undertook continual backfilling. The site went through several ownerships. It was used for tipping both by Kenilworth Urban District Council in the 1960s and by Warwick District Council in the late 1970s. Planning permission for the present estate was granted in 1980.

Routine investigations of the site by Warwick council led to the discovery of gas concentrations and, in August 1990, to the evacuation of 42 affected houses.

The council has a statutory duty to inspect its area for nuisances such as landfill gas. But this raises three snags.

The first relates to action. "Where a statutory nuisance exists, the local authority is obliged to take action against the person responsible. In this case, no action has been taken to date to abate the nuisance as no practical method of abating

the nuisance is known," Braithwaite wrote.

The second snag is deciding who is responsible for the gas at Eboune Close, given the site's chequered history. The third is deciding who should pay to rectify the problem.

Provisions of the Environmental Protection Act 1990, coming into force next April, should cut through some of these complexities by pinning financial responsibility for former waste tips on their owners. As the latest guidance from the department of environment makes clear, local authorities "must be satisfied that the condition of the land is unlikely to cause pollution of the environment or harm to human health" before they accept the surrender of a licence granted to deposit waste.

The new regulations, then, are a stimulus to the search both for a means which will prevent landfill sites from leaking gas in an uncontrolled way, as is the case at Eboune Close, and for a technique which will eliminate years of controlled ventilation as at Loscoe.

## Resolute approach to good health



HEALTH CHECK

MANY of us soon find that the new year's resolutions we made with much enthusiasm only a few days ago quickly fall victim to the demands of business life. But it need not be that way if you derive real pleasure from the resolutions you make. My suggestion is to replace the staid flavour of traditional resolutions with new priorities on improving your quality of life. The following should all be considered:

● Rekindle close relationships. A stress-filled business life can damage personal relationships. But remember that they are the key to your health and happiness.

● Respect your body and mind and listen to the signals they send you. Sleep when you are tired and eat when you are hungry instead of out of habit.

● Stay active. You may not like swimming and jogging. That's OK. There are alternative exercises ranging from chopping wood to going for long walks. Remember, diseases hate moving targets.

● Make alcohol part of a larger ritual; convivial dinners are a healthy, full use of alcohol. Drinking alone is a problematic form of self-medication.

● Manage stress. Reading, yoga, music, sex, walking and meditation are constructive ways to relax.

● Quit smoking. There is no easy way out of this one. But if you do smoke, limit yourself to those cigarettes you really "enjoy". And smokers should avoid alcohol – it lowers their resistance.

● Develop hobbies that are totally absorbing, different from your job, fun and satisfying. If they involve your family, so much the better.

● There is mounting scientific evidence that the age-old axiom "laughter is the best medicine" contains more than a kernel of truth. Humour is the easiest way to reduce stress.

● Make enjoyment of life a priority. Keep in mind that life is your real career, not business or a profession.

**Dr Michael McGannon**  
The author is the medical director of the Inland Business Health course.



**A**s you may have gathered, one way of starting the new year at a serious social disadvantage is not to have seen *The Vampyr*. BBC 2's soap opera cum blood-bath set in the luxury apartments and river frontages of Docklands. Unhappy creature, you missed the quintet of the car-wash attendants whose line, "London Transport makes me sick", rhymed not just with "quick", but also with "prick".

You also missed the socialites' black sabbath among the stuffed fish in the Saatchi Gallery, not to mention the soprano aria with synchronised swimming in the penthouse pool. And what good puns there were as the vampire, woken by a bulldozer from three centuries of slumber in a subterranean Docklands drain, profited from a "cut-throat climate" to join the property developers and sink his teeth into their bimbo girlfriends and offspring.

But before you collapse from terminal regret, an omnibus edition of *The Vampyr* will be shown on Saturday at 9.55 on BBC2. The rest of us saw it screened as five half-hour episodes culminating last Sunday evening when, to a hushed chorus of "Jesus Christ!", the stunned Sloanes congregated for a society wedding saw a cross plummet into the evil heart of Ripley the Vampyr. Cue for baritone Omar Ebrahim to sprout his fangs again and for yet another tidal wave of blood to engulf our screens.

*The Vampyr* is an adaptation (musically faithful, I am told) of an opera written in 1826 by Heinrich Marschner, a Bohemian-born lawyer who thrived when he turned to the opera business. According to Grove's, Marschner had a hand in the formation of Wagner, although to judge from this opera it was more like a finger-nail. So it was not great music, although the overture recurring nightly as the theme tune has since proved horribly hummable.

Janet Street-Porter and Nigel Finch produced and directed this magnificent exercise in operatic overkill, with Charles Hart (responsible for *Aspects of Love*) as librettist. As a fan of Opera Factory, I was delighted to detect everywhere the hand of another collaborator, the wonderfully inventive David Freeman.

It may be that *The Vampyr* will lose something in its omnibus version. After all, part of the joke was seeing how neatly a rather unremarkable 19th-century opera can adapt to being seen in instalments. I also wonder whether a fizzing cocktail of sex and gore (did you notice the wonderful canapés shaped like eyeballs at the gallery reception?) would be quite so funny swallowed at one go. Too much blood in the soap-dish just might begin to pall.

It was an interesting week on TV for property developers with an interest in both Docklands and the City. In its first week of taking over the ITV franchise, Carlton TV launched *A Day*



Omar Ebrahim and Fiona O'Neill in 'The Vampyr', BBC2's fizzing cocktail of operatic sex and gore

Television/Patricia Morison

## Lots of blood in the soap dish

in the *Life* (Tuesday 7.30), a series in which Desmond Wilcox visits London landmarks. This week's portrait to Docklands gave a voice to some of the local critics of London's "great white hope". However, in the main it was a blandly appreciative picture of a development project which in my view, produces the 1980s version of Devil's Island.

Just before the ferociously efficient Docklands PR lobby hits the phone, I wish to make clear that my views are not those of the carping section of the Press castigating on the film for knocking a place it has never seen. Admittedly, my two year stint in developing Docklands was before the kayak-club opened.

We met a cross-section of Docklands folk, from hyper-enthusiastic PR con-

sultant Sunny Crouch to the ladies in the bingo-circle. Star turns were granted old dockers and stevedores, who pick croupe of beans in well-nursed allotments (pity I never found the Mud Flats riding school) and yarn about the past. The "place of huge dreams" began to look far less of a nightmare: memo for 1993, to board the Docklands Light Railway for another trip east.

Meanwhile, as Canary Wharf was a-building, the City of London was looking over her shoulder in a state of high, yet as it turned out, unjustified, anxiety. *Masters of the Universe* (BBC 2, Saturday) was much cleverer and more compelling than if it had been just another architectural ding-dong about what went right or wrong in the 1980s building boom in the City.

Brilliantly filmed, with just the right dose of trickiness, this was a documentary which made one see what it might have been like to have been a major player in the transformation - or was it a rape - of the Square Mile.

Were they heroes or villains, the men who changed the skyline, built over roads and stations? One thing which emerged loud and clear was that the architects were merely the handmaidens to a process conceived and shaped by an alliance between planners and developers. Next time you sit next to an architect at dinner (spot him by the designer suit which has seen far, far better days), do remember that he is not responsible.

Beside models of some of the largest buildings this country has seen, Leon

Krier brooded over a process which to him marks the impotence of the architectural profession and a profound failure to understand the way people want to live. The tragedy, he argued, was that there was no master plan, no integration between places to live and places to work.

But then, the key players reply, there just was no time to hang about, with Canary Wharf set to ruin the City as a commercial centre. As property developer David King said, borrowing £100 million "is about as heady an experience as you can have in your lifetime." Where was the fun in messing about with a master plan when instead it was possible to be master of the universe, to have money for the asking and giant buildings to play with.

Les Ballets de Monte Carlo/Clement Crisp

## Diaghilev gems staged in Monaco

It was rather like time-travelling. There, at the week-end, in Charles Garnier's ravishing little opera house in Monaco, were four gems from the Diaghilev repertory that had first seen this stage during the palmy years of the Ballets Russes. Whatever the architectural changes in the principal city since Diaghilev's time - and the Opera House and the Casino, the Hotel de Paris and the Hermitage, seem the last bastions of the wedding-cake style that used to gleam everywhere in the sunlight - Monte Carlo is a shrine for ballet-goers, its name linked to some of the grandest dance achievements. (During the 1930s the very title was part of an inscription - *Les Ballets Russes de Monte Carlo* - that attracted audiences world-wide).

The Russian connection is slightly older than this century, and the shades of Grand Dukes and jewel-bug ballerinas haunt the theatre - and the casino. It was to Monaco's credit in the early, golden years of Diaghilev's enterprise, before the war swept away the Dukas and the diamonds, that the theatre should have provided a first home for the Ballets Russes; in 1922 Monte Carlo offered a permanent base for Diaghilev's troupe at a time of financial crisis, and thereafter the balletic connection was to remain potent.

It is fitting, then, that today's Ballets de Monte Carlo should cast a backward glance at those prodigious years with a programme of Diaghilev works: *Les Sylphides*, *Firebird*, *L'Après-midi d'un faune*, and *Le Spectre de la rose*, which had its very first performance at the Opera House. The stagings, as I saw them on Satur-

day and Sunday, were careful, albeit differing in certain accretions and emendations from the texts we know here (which are owed to members of Diaghilev's troupe, and which I find preferable). They have been decently mounted, their scores sounded very well indeed from the Orchestre Philharmonique de Monte Carlo under David Garforth's baton.

In matter of dancing, performances were for the most part dutiful rather than inspired. Among the women soloists, Joelle Boulogne offered a delicacy of means which was most pleasing in *Les Sylphides* and for the Young Girl in *Spectre* - here was dancing fine-honed, fine-textured, and Claire Bayliss was very apt as the sylphide of the little waltz, the dance sitting sweetly on the music. As the Tzarevich in *Firebird* I admired both Jose

Cruz-Martinez and Nicholas Mustin (who was also seen as Nijinsky's Faun).

Yet throughout the programme, a vital element seemed lacking: some link with the life-blood of the old repertory. Ballets survive not just by the careful transmission of steps, but through an imaginative contact with their performance history. Coaching in roles, that handing on of a playing tradition, is essential if today's casts are to succeed in these masterpieces. The Monte Carlo dancers, able, gifted, looked somehow uncertain dealing with the nuances of style that will keep such museum pieces alive in the theatre. That they can do so is not in doubt: Monte Carlo's ballet owes this debt to the history of its theatre and of dancing in this marvellous setting.

With the new glamour of the place, I foresee the "House Full" sign going up more often than ever, and thrifter music-lovers all but excluded. A thought which the management might consider for future seasons: what about persuading the most popular artists to

Recital/Max Loppert

## Isabelle Vernet

The musical year begins well when London's leading recital hall plays host to a debutant singer of rich, strong vocal talent and personality. I first encountered Isabelle Vernet at the 1990 Aix-en-Provence Festival; the following year she gained a host of British admirers during the Cardiff "Singer of the World" Competition (of which she reached the finals); last year she sang at the Edinburgh Festival and at the Proms.

On Monday, she came to the Wigmore Hall to offer her first London song recital: the most searching test, and one passed with honour, if not flying colours. The young French soprano, pupil of Régine Crespin, has a voice of striking warmth and individual colours: even in music which seldom called for full-tilt outpouring, one gained a clear impression of its size and lyric potential. She approaches the characterisation of each song with winning directness; she communicates her responses with appealing candour; she displays uncommon freshness in the act of singing.

Miss Vernet had composed a programme - Fauré, Poulenc, Hahn, Duparc, Satie, Ravel and Manuel Rosenthal - entirely in her native language. In it she showed a remarkable abil-

ity to convey intimacy without ever slipping into the preciousness and arty miniaturisation that are the bane of French-song performance. (Her account of Fauré's "En sourdine" attempted, indeed, a risky full-bloodedness of emotional identification.)

The influence of her great and much-loved teacher is obvious in certain inflections of word-utterance; but it is an entirely positive influence, and therefore hardly to be regretted. In comic mode Miss Vernet sparkles; this likewise has benefited from the adoption of Crespin's elegant wit as its model.

What at present she seems to lack is absolute security of technique: cleanliness of line, freedom from breathy impurity in the tone. Too often, she sang - with vitality and quick-spirited address - words rather than phrases; too often, little bulges and bumps tended to get in the way of that unforced legato steadiness which should form the basis of Fauré and Duparc interpretation. There are not so many young French sopranos of this calibre before the public that one can afford to be sniffy of Miss Vernet's abundant gifts. Equally, one prays that those gifts will be developed and refined in the ways they so plainly require.

Music in 1992/David Murray

## Two cheers for the Wigmore Hall

First, the praises of the renewed Wigmore Hall must be sung. Music-lovers have missed the place sorely since July last year. The Purcell Room, though recently much improved, remains a second-best London venue for solo recitals, chamber music and song (roughly equal with St. John's, Smith Square, which has different virtues and drawbacks). We never doubted Bill Lyne's word that the Hall itself would be left sacrosanct - just cleaned, and freshly re-pointed.

The complementary pleasure is the new café-bar-restaurant downstairs, handsomely designed and comfortable (excellent caterers, too). No Wigmore regular will think that a "mere" luxury, remembering the Dante-esque scenes in the old foyer whenever the house was sold out. There is room, however, for a seasonal quibble: on the new marketing policy, very few Bob Cratchits will get into any of the main concerts.

This is because seat-booking is now locked into an elaborate scheme of priorities. Should there be an artist or a programme that you particularly want to hear, just being quick off the mark will not be enough - for a large part of this small hall is reserved, months in advance, for people who have the time and the money to commit themselves to a whole series of concerts. Though one can recognise the commercial sense in that, it is hard on anyone whose time and/or money need careful husbanding.

With the new glamour of the place, I foresee the "House Full" sign going up more often than ever, and thrifter music-lovers all but excluded. A thought which the management might consider for future seasons: what about persuading the most popular artists to

stay on for a second, non-series recital? There are not a few performers who could fill the hall twice over, even with the same programme.

As for series that qualify as "festivals", this year has been notably rich in them, from the BBC's Alban Berg mini-festival in January to the Barbican's triumphant celebration of Scandinavian music this month and last. These affairs get better and better planned, unrecognisably better than the grab-bags that were billed as "festivals" just three or four years ago. I was inclined to be sniffy about them, but they are becoming major attractions of every season now.

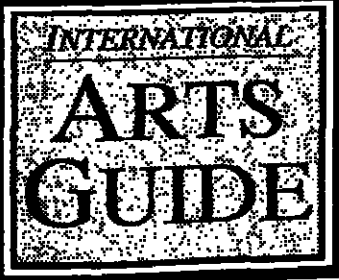
Even the much-reduced Almeida Festival scored effectively with its choice of new chamber-operas in July, though the concerts were hit-and-miss; and András Schiff's "Contrasts" series managed to sell a lot of dangerously recent music to his devoted audience, who are not by nature avant-gardists.

Only the London Sinfonietta, that band of dedicated modernists, has failed to strike lucky as often as it deserves. For all their canny programming (their retrospective series through past commissions, has been thoroughly impressive) and reliably brilliant playing, the Queen Elizabeth Hall is frequently under-filled for them - audiences are enthusiastic, but not numerous.

It might be the recession; but the most striking thing about public music in London has been how very many people do keep crowding into the South Bank halls, the Barbican, the Wigmore, not to mention the opera houses. Music is a solace, of course - but compared with New York or Paris or Vienna we would seem to be wildly over-supplied with it. Yet, apparently, we are not.



Frederic Olivieri and Vanessa Tamburi in Diaghilev's 'Le Spectre de la Rose'



### BARCELONA

Zdeněk Kožler conducts Barcelona City Orchestra in works by Rameau and Dvořák on Fri and Sat evenings and Sun morning at Palau de la Música (288 1000). The next production at the Liceu is *La gazza ladra*. Alan Ayckbourn's play *Absurd Person Singular* runs till Jan 24 at Teatros Teatreneu, Terol 26. Information and booking through cultural events available from 08.00 to 14.00 (310 1212)

### BONN

Heinz Wallberg conducts Orchestra of the Beethovenhalle in Bruckner's Fifth Symphony tomorrow and Fri in the Beethovenhalle (773666)

### COLOGNE

A Festival of Russian Theatre promoted by Theater am

Sachsenring opens tonight and runs till Jan 16, with performances also taking place in Aachen, Bochum, Bonn and Cologne's Comedia Colonia. Performances are given by two companies founded during the era of Perestroika - St Petersburg Theatre, which presents Lermontov's *Two Brothers* and Chekhov's *Uncle Vanya* and *The Wedding*, and the Volgograd Experimental Theatre, a company focusing on popular contemporary drama, which will show its production of Semyon Lotnikov's *Man and Woman*. Booking and information from Theater am Sachsenring (315015)

### COLOGNE

Thomas Fulton conducts Willy Decker's production of Billy Budd tonight, Sat and next Wed and Fri in the Opernhaus, with a cast including Philip Langridge, Boje Skovhus and Monte Pederson. Tomorrow, Sun and Tues: Die Fledermaus. Fri: Hansel and Gretel (221 8400)

### CONCERTS

Tonight in the Philharmonie, Frank Peter Zimmermann, Heinrich Schiff and Gerhard Oppitz play piano trios by Mozart, Ravel and Dvořák. Tomorrow: operetta concert with René Kollo. Fri: Edith Wiens song recital. Sun morning, Mon and Tues evening: Yuri Temirkanov conducts Gürzenich Orchestra in works by Glinka, Prokofiev and Rimsky-Korsakov, with piano soloist Nikolai Petrov. Next Wed: Charles Dutoit conducts Orchestra National de France. Next Thurs: Academy of St Martin

in the Fields. Jan 17: Mitsuko Uchida and Martha Argerich (2801)

### COPENHAGEN

Performances at the Royal Theatre resume next Tues with Carmen. This month's repertory also includes *Il barbiere di Siviglia*, Lohengrin, Ariadne auf Naxos, Napoli and Caroline Mathilde (3314 1002)

### FRANKFURT

Broadway musical 42nd Street runs daily till Sun at the Alte Oper (1340 400). Paul Taylor Dance Company gives a guest performance at Jahrhunderthalle Hoechst on Mon, followed on Tues by a concert by Orchestre National de France conducted by Charles Dutoit, with violin soloist Midori (3801 240). The Opernhaus has Die Fledermaus on Sat, Ruth Berghaus' new production of Der Rosenkavalier on Sun and Carmen next Mon, Wed and Fri (238061)

### THEATRE

Schauspielhaus repertory includes Lorca's *Don Rosita*, Schnitzler's *Undiscovered Country* and *Djuna Barnes' Antiphon* (2123 7444). English Theater Kaiserstrasse has Sandy Wilson's musical *The Boyfriend*, daily except Mon (2423 1620)

### HAMBURG

A new production of Leonard Bernstein's musical *On The Town* opens at the Staatsoper on Fri.

Tomorrow: Gwyneth Jones song recital. Sun and next Wed: Turandot with Gwyneth Jones and Marie McLaughlin. Jan 17, 24, 31: Die Walküre. Sun morning and Mon evening at Musikhalle: Gerd Albrecht conducts orchestral works by Bartók and Tchaikovsky (331721)

### LEIPZIG

Tomorrow and Fri at the Gewandhaus, Jiri Belchalek conducts Gewandhaus Orchestra in works by Martinu, Schumann and Poulenc. Sun morning and Mon evening: Lothar Zagrosek conducts MDR Symphony Orchestra in works by Schubert and Smetana, with piano soloist Cyprien Katsaris (7132 280). Tonight at Keller Theater, Leipzig Opera presents a mixed Offenbach bill, which continues in repertory for the rest of the month with the Jones/Schmidt musical *The Fantasticks* and a new production of *Little Shop of Horrors*. There are no performances at the Opernhaus this month (7168 273)

### MUNICH

Opera Tonight in Prinzregententheater: concert performance of Carmen, with a cast including Thomas Moser and Robert Hale. Tomorrow and Sun (also Jan 16, 19): Don Carlo with Margaret Price and Lando Bartolini. Sat in Nationaltheater: members of the Bavarian State Opera sing arias by Mozart and Strauss (221316). The programme at

Gärtnerplatztheater includes Khovanshchina tonight and Sat, and Hansel and Gretel on Sun (201 8767)

### CONCERTS

Tonight, tomorrow, Sat, Sun morning at Gasteig: Lutoslawski conducts Lutoslawski, with Munich Philharmonic Orchestra. Sun evening: Balboa and Carreras sing opera arias (4809 8814). Next Mon, Tues, Wed in the Prinzregententheater: Gianluigi Gelmetti conducts Bavarian State Orchestra in works by Webern, Dvořák and Prokofiev, with violin soloist Frank Peter Zimmermann (221316)

### THEATRE

The Kammerspiele repertory includes *Much Ado About Nothing*, King Lear and Klaus Pohl's play about German xenophobia, *Die schöne Fremde* (2372 1328). The Residenztheater is preparing a new production of *Romeo and Juliet*, first night Jan 14. The repertory includes Ibsen's *Ghosts*, Ariel Dorfman's *Death and the Maiden* and Peter Flannery's *Singer* (225754)

### NEW YORK

Theatre ● Anna Christie: Eugene O'Neill's drama about a woman who tries to put her past behind her, reunites with her sea-captain father and finds true love and friendship. With a cast including Liam Neeson and Natasha Richardson. Now previewing, opens Jan 14 (Roundabout Theatre, 1530 Broadway at 45th St, 869 8400) ● My Favourite Year: a new

musical based on the film of the same name, in which a freshman comedy writer chaperones a

carousing film star through a live television performance (Vivian Beaumont Theater, 150 West 66th St, 239 6200)

● Someone Who'll Watch Over Me: American premiere of Frank McGuinness's drama about three western hostages in Beirut (Booth Theater, 222 West 45th St, 239 6200)

● The Last Yankee: Arthur Miller's comic drama about two couples who meet in a mental hospital and try to make their marriages work (City Center Stage II, 131 West 55th St, between Sixth and Seventh Avenues, 581 1212)

● The Sisters Rosensweig: Wendy Wasserstein's new play about three American Jewish sisters who meet in London (Mitzi E Newhouse Theater, 150 West 55th St, 239 6200)

● Born to Rumba: a musical about sex, sin, sacrifice and self-deception in a pre-Castro Havana nightclub (Duo Theater, 62 East 4th St, 588 4320)

### UTRECHT

Vredenburg 20.15 Ravel and Messiaen chamber music concert. Sat: Netherlands Radio Philharmonic Orchestra in an all-American programme. Sun afternoon: Jac van Steen conducts National Youth Orchestra in works by Stravinsky, Tchaikovsky and Shostakovich. Sun evening: Chris Barber Jazz and Blues Band. Next Tues: Prazak Quartet (314544)

### European Cable and Satellite Business TV

(all times CET)

#### MONDAY TO FRIDAY

CNN 2200-2330, 2330-2350 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel 0700-0710, 1230-1240, 2230-2240 FT Business Daily 0710-0730, 1240-1300 (Mon, Thurs) FT Business Weekly - global business report with James Beall 0710-0730, 1240-1300 (Wed) FT Media Europe 0710-0730, 1240-1300 (Fri) FT Eastern Europe Report 2240-2245 FT Report

Sky News 2030-2100, 2230-2300 FT Business Weekly

#### SATURDAY

CNN 0930-0930, 1900-1930 World Business This Week - a joint FT/CNN production

Super Channel 0530-0600 FT Business Weekly

Sky News 1130-1200, 1730-1800 FT Media Europe

#### SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week

Super Channel 1900-1930 FT Business Weekly

Sky News 0130-0200, 0530-0600 FT Media Europe 1330-1400, 2030-2100 FT Business Weekly







## FINANCIAL TIMES

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Wednesday January 6 1993

## Airbus hits crosswinds

THE REVELATION that Boeing is in talks with half of the Airbus consortium about developing a super-jumbo airliner should make the governments of Europe sit up and take notice. Airbus is the EC's most successful example of state-sponsored industrial planning. The Boeing deal could threaten its ultimate dissolution. It would also raise questions of competition on a global scale, since the proposed new consortium could end up as a monopoly supplier to the top end of the world market.

The deal might be blocked by the competition authorities on either side of the Atlantic, since US or EC airlines would have a reduced choice of supplier. But it is conceivable that a product with development costs of \$10bn is a natural monopoly, on the grounds that the market is not big enough to support duplication of effort. Indeed, perhaps only a transatlantic consortium of the type proposed could undertake it. If so, to block the deal would be to deny the market the product it might thus be sensible to allow the consortium to proceed and submit it to some kind of global regulation.

The separate question then arises of why such a consortium should not involve Airbus as a whole, rather than only two of its members. It is perhaps too early to rule that out. If Boeing secures the agreement of the German and British partners, there will be considerable pressure on the French and Spanish partners to fall into line. This would have the effect of introducing EC influence into a showcase EC project. But if Air-

bus's partners are already breaking ranks, the alternative might be the ultimate demise of almost the only serious competitor Boeing faces on the world stage.

But other steps are needed as well. The apparent willingness of the British and German partners to consider throwing their lot in with Boeing shows how urgent it is that Airbus's shaky structure should be strengthened. In particular, it is high time that Airbus moved forward to the status of a conventional public company. The French government, which is a partner through its ownership of Aerospatiale, might not relish its new status as a mere minority shareholder. But to the extent that Airbus is an irrational structure, it is the fault of governments. It is the job of governments to sort it out.

Whether Airbus deserves nurturing as a beacon of EC industrial policy is a more debatable question. The EC is not alone in identifying aerospace as one of the key industrial growth areas of the future. Ultimately, though, it is no more sensible to lose money in a growing market than in a declining one. Airbus has been a huge drain on public funds for years, and its finances remain opaque. If it is to serve as an example of industrial policy, the minimum requirement is that it should make the kind of profits appropriate to a public company. Not the least argument for a conventional corporate structure is that taxpayers would be provided with published accounts to help them judge that for themselves.

## Franc besieged

THE NEW year begins where the old one left off, with a tug of war over the French franc. On one side are investors increasingly doubtful about the ability of any French government to sustain interest rates at current levels. On the other side is the French political establishment, aided at least rhetorically by the German.

As the pull from the markets has increased, so has the need to pull still more strongly on the other side. Yesterday, therefore, the Banque de France temporarily replaced its five-to-10 day lending at an interest rate of 10 per cent by an overnight rate of 12 per cent. More significantly, the Bundesbank and the Banque de France said that they "will pursue their close co-operation in order to ensure the proper functioning of the ERM", this being an apparently stronger statement than the one released last September. As important was the commitment by Mr Michel Sapin, the finance minister, to an independent Banque de France, which creates a consensus on this policy among the respectable French parties.

The question is whether the authorities have done enough. Interest rate increases are not particularly effective even in a country that is able to shield the higher rates in the money markets. When the problem created by the exchange rate link is excessively high interest rates, any battle won by still higher rates would, think the markets, not be

worth winning. But by thinking this, investors ensure it is true. The Bundesbank's commitment is far more important. At the limit the Bundesbank can guarantee the exchange rate, though that would threaten domestic monetary control. Whether it would go that far is at least dubious. But the possibility that it might will give people who are selling the French franc short pause for thought.

Commitment to an independent central bank increases the credibility of the current policy, by making it easier to believe that the French authorities will keep interest rates up for longer. But it also makes the alternatives more palatable. Should the franc be forced to float, for example, central bank independence would increase the likelihood of its remaining strong. An independent Banque de France would also increase the chance of German acceptance of early monetary union as an alternative to disarray.

This then is a good try by the Franco-German authorities. But it will not be enough on its own to ensure the present parity. What is needed for this is confidence that French monetary policy will soon be eased. No statement, certainly no statement by the French authorities, can create such confidence. But they have done what they can to win the present tug-of-war and have made the fall-back positions more attractive as well.

## Brazil's third way

BRAZIL HAD a horrible 1992. It lost a president on corruption charges and perhaps its position as the world's ninth largest economy to China. It suffered zero growth, annual inflation of 1,200 per cent, three-digit real interest rates and a budget deficit equal to two-fifths of economic output.

President Itamar Franco, who took over three months ago from the deposed Fernando Collor, wants to make job creation a priority and to attack poverty through a sharp increase in the minimum wage. Officials talk of boosting government spending on infrastructure, health and education.

There is no doubting the importance of rebuilding infrastructure, improving public services and alleviating poverty in Brazil. The problem is that a government without financial resources cannot begin to address these issues.

This is why, although he may not realise it, fiscal reform should be Mr Franco's priority. Only through such reform will the budget deficit be closed, inflation subdued, interest rates lowered and confidence restored. Without it, Mr Franco's plans to better the lot of the poor and restart growth will be lost in an inflationary fog.

Brazil's Congress has a chance at a special session next week to introduce long-overdue fiscal reform. This will not produce a long-term solution, which must await fundamental constitutional changes later this year. If Mr Franco spends the money rather

than closing the deficit, it will not even offer short-term relief. Fiscal reform is by no means the answer to all Brazil's problems, but the example of the rest of Latin America should be enough to convince Brazil's politicians that it is a necessary start.

Despite this, there still seems a view in the Brazilian elite that Brazil need not heed the lessons of its neighbours, which have pursued freer, more open markets and balanced budgets, and should seek a "third way" to solve its economic woes. But even a third way would require the country to generate growth through efficient investment. That would require a taming of inflation, and a curbing of the budget deficit. In other words, there is no escape from the central, tough decision.

Tough decisions are hard in Brazil's diffuse political system. The 1988 constitution, fashioned as a reaction to 21 years of military rule, so surrounds the government with checks and balances that only in unusual circumstances can it rule effectively. Mr Franco can take a rare opportunity when he took office, enjoying huge support in Congress and in the population. It is to be hoped that he has not already missed it. It is often said that the reason that Brazil has never tackled its economic malaise is because, unlike in neighbouring countries, its problems have never got bad enough. There is an unpleasant risk that 1993 will be the year in which this state of affairs changes.

In the biggest roll of the dice in its history Ford today unveils a range of large family cars, the Mondeo, which is destined to determine its fortunes in Europe and north America during the 1990s.

The gamble comes with a price tag of about \$6bn, as Ford seeks to demonstrate that, for the first time, it is capable of developing a range which can be both manufactured and sold in the two continents.

The six-year Mondeo programme, code-named CDW27 since its conception in the mid-1980s, is the most ambitious and costly programme undertaken by the US vehicle maker. It marks a radical break with Ford tradition.

The Fiestas, Escorts, Sierras and Granada/Scorpios sold in Europe have little, if anything, in common with the Ford Escorts, Tempos, Taurus and Crown Victorias sold in north America. Traditionally, the north American and European operations of the world's second-largest vehicle maker have operated as independent fiefdoms, guarding the right to design, develop and manufacture for their markets.

Below the top management level there has been an ingrained scepticism and mistrust towards product ideas emanating from the other continent. The Mondeo is supposed to break the mould.

For Ford of Europe the launch comes as the company battles against two years of heavy losses and declining market share. It is cutting more than 10,000 jobs or 11 per cent of its workforce across its European operations. Largely developed at Ford's European R&D centres in Germany and in the UK, the Mondeo is set to replace the Sierra in Europe, where it goes on sale in March, and the Ford Tempo/Mercury Topaz in north America, where it will be launched in 1994.

Sales of the 11-year-old Sierra have been falling in the past two years. Ford urgently needs a new product in the large family car market, which accounts for about 20 per cent of the total west European new car market. Competition in the segment is becoming intense, however. The Sierra has been sidelined by more powerful rivals, General Motors' Opel Vectra/Vauxhall Cavalier and Volkswagen's Passat. This is the market targeted by Japanese carmakers for their first European-built cars, the Nissan Primera, Honda Accord and Toyota Camry, now in production in the UK.

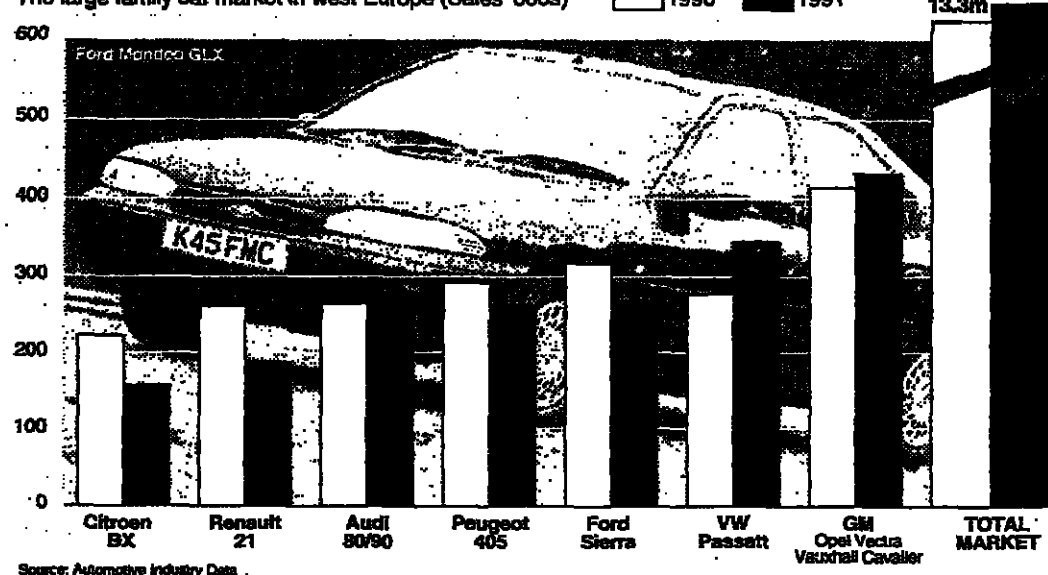
For Ford, the significance of the Mondeo project goes well beyond Europe. It has reformed its engineering and manufacturing infrastructure in America and Europe to break down entrenched barriers between the two, as it has set out to develop a mainstream car acceptable in both markets. The Mondeo will be assembled at Ford's Genk

Ford's fortunes are riding on the success of its new family car, launched today, writes Kevin Done

## A model to smash the mould

Ford: a model for the future

The large family car market in west Europe (Sales '000s)



Source: Automotive Industry Data

plant in Belgium - volume production started this week - and at Kansas City in the US.

The same family of four-cylinder engines will be made at plants in Bridgend in the UK and at Cologne in Germany for Europe, and at Chihuahua in Mexico for north America. A top-of-the-range aluminium V6 engine will be made at Cleveland, Ohio, for both the US and European-produced cars. Manual transmissions will be made in Europe at Halewood, Merseyside, in the UK and at Cologne, while an electronically controlled, four-speed automatic gearbox will be made in the US. After a global search, common component producers have been chosen to supply both the European and north American assembly plants.

Ford's top management has long been tantalised by the holy grail of the so-called world car, and by the savings that should be achieved by developing a product once for both manufacture and sale in different continents. It has tried before to develop a world car, but the Ford Escorts launched at the beginning of the 1980s in Europe and north

America ended up with little more in common than the name and the blue Ford oval badge on the bonnet.

Mr Philip Benton, Ford president until he retired at the end of December, was one of the company's most outspoken champions of "global car" development. He claims that the Mondeo is "writing a new chapter" in Ford's world-car story, incorporating many lessons from the troubled Escort programme, where the company set up two distinct product development teams, one on each side of the Atlantic. "When there were opportunities to deviate from the shared engineering plan, both teams made the most of them, protecting their own turf and defending their own ideas about what constituted the 'right' product," says Mr Benton.

For Mondeo, Ford has developed a global technical communications system to gather critical engineering information and to distribute it to the group's design and manufacturing engineers in a common language. Eventually the network is supposed to unite 20,000 engineers in north and south America, Europe, Australia and the Far East.

Ford claims that the most immediate advantage from a global programme like Mondeo is in direct development and investment costs. "A global company can concentrate its resources where they will be used most efficiently," says Mr Benton. He says there is also an "enormous" potential for improvement in quality, and product options such as engine size can be simplified.

A global car programme also offers greater cost-effectiveness through the worldwide sourcing of components, both from inside Ford and from outside suppliers, Mr Benton adds. For the Mondeo programme alone Ford will be spending \$2.5bn a year on components bought from outside suppliers.

According to Mr Albert Caspers, Ford of Europe's director of manufacturing, the share taken by north American suppliers of the European-built Mondeo has jumped to 15 per cent from only 1 per cent to 2 per cent in Ford of Europe's traditional programmes. "We have also brought many European suppliers to north America and some have made joint ventures in the US," he says. "The philosophy was to

develop a part only once from one supplier for the world. This is the first project where we have done this. And we began to source parts up to four years before the first car was due to be produced. That is a radical departure."

Ford estimates that about \$140m worth of components will be exported annually to north America from Europe with about \$250m worth of components coming from north America to Europe as part of the Mondeo programme. Mr Caspers claims that the company has more than halved its traditional number of suppliers to only 200 component makers, supplying about 80 per cent by value of Mondeo parts and systems. "We are also going more than ever before to just-in-time delivery," says Mr Caspers. About 14 suppliers have set up production within a 30km radius of the Genk plant to ensure simultaneous delivery of parts to the assembly line with no stock held in the car plant.

As Ford of Europe seeks to regain profitability, the Mondeo programme also offers significant productivity gains in the assembly process. For the first time at any of its European assembly plants Ford is moving to three-shift, round-the-clock working at Genk, enabling it to catch up with the precedent set by General Motors at the end of the 1980s. Production capacity for the Mondeo at Genk has been increased to 1,970 a day or 400,000 a year, compared with a maximum of 1,500 a day for the Sierra. The Kansas City plant will initially have a capacity to produce 350,000 a year.

If the Mondeo gamble pays off, Ford will have taken a big step towards closing the gap in cost and efficiency on its Japanese rivals. At six years, the development programme was still too long by the best world standards, but few vehicle projects have been so complex, and Ford has since lowered its target for current projects to four years.

The programme has pioneered significant changes in Ford's engineering organisation. It has introduced new methods of design for easier manufacture, adopted more rigorously simultaneous engineering techniques and formed new long-term R&D relationships with Ford's leading suppliers.

After the Escort fiasco, the company appears to have crossed big hurdles towards building an organisation capable of achieving a world car. The outstanding question is whether world markets and consumer tastes will converge to allow Ford to reap future cost benefits based on the lessons learnt with Mondeo. Ford will need to repeat this trick in other segments of the global car market.

## Short-term view of broadcasting



Personal view

The government's policy on broadcasting is a fine example of short-termism. It has made clear, since the green paper on the future of the BBC was published in November, that it is in favour of retaining the licence fee when the BBC's charter is renewed in 1996. Its motive is clearly to avoid the controversy that would result from implementing the decision eventually to replace the licence fee with subscription, announced in the 1988 white paper on broadcasting in the 1990s. It has also shown that it has rejected advertising, the alternative source of finance to subscription, by the terms of the new franchises for the ITV network.

As the government stated in the 1988 white paper, the licence fee will become harder to sustain as new television services proliferate, and as the BBC's share of the market declines. The number of new services will have multiplied by 1996, and still more before the new

charter expires in 2011. Forecasts of the BBC's future share of the market can be little better than guesswork, but we can be sure that its share will fall as more alternatives become available. Collecting the licence fee must become more difficult and more unpopular as fewer viewers watch the BBC; long before 2011, the politicians in power will have to face the need to replace the licence fee.

The case for moving from the licence fee to new sources of finance is not only that the licence fee will become unsustainable but that it represents an inequitable and inefficient method of financing a TV service. It is inequitable because it tries to force viewers to pay for the BBC whether they want to or not, and because it levies the same charge on all viewers, irrespective of their means.

The licence fee is inefficient because it gives viewers no means of influencing the content of the programmes they are shown - a feature that seems to be regarded as a virtue by proponents of the BBC who endorse its staff with the ability to supply viewers with programmes

which they do not know that they want but which will improve their lives and society. This seems a vice to those who believe that individuals must benefit themselves.

Television can have a strictly educational role, which the government may finance; it can also bring the arts to people who would not otherwise have access to them, and the

government might subsidise such programmes. But there are dangers to democracy in a broadcasting organisation that believes it can improve people; it may also try to influence political beliefs. A service that relies on the government for its funds must be susceptible to political pressure; the BBC is unlikely to do anything to offend the government until the terms of its new

charter are fixed, and it would become more vulnerable to political pressure if the licence fee became more unpopular. The likely decline in the BBC's share of viewing must raise doubts about its ability to finance the present scale of service from subscription alone. While the size of any broadcasting system should reflect the demand for its services, in a libertarian society where the individual consumer is sovereign, the BBC would be unduly handicapped in competing with other services if it was barred from taking advertisements. In the long term this should be feasible without weakening the existing advertising-financed services in Britain, if the Treasury could be induced to surrender some of its gains from the recent changes to the ITV franchising system.

The Peacock Committee had recommended in 1986 that franchises should be awarded by competitive tendering, to reduce the profits and squeeze the costs of the ITV companies, but it envisaged that some of the proceeds should be used to finance public service broadcasting. In the event, the new ITV contrac-

tors will pay £250m more than their predecessors in 1983, but all of it has been swallowed by the Treasury. This sum represents nearly 30 per cent of the BBC's expenditure on television services. With some growth in advertising revenue and some willingness by the Treasury to reduce the levies, advertising could represent a significant part of the BBC's future income.

The terms on which the BBC's charter is renewed in 1996 should follow from the recommendations of the Peacock Committee and the policies described in the white paper of 1986: the financial objective should be to replace the licence fee by subscription, but the BBC should also be given greater commercial freedom than envisaged in these documents. The overriding objective, however, should be to make the BBC wholly independent of government, so that it could never be used as a political tool.

David Sawers  
The author is an economic consultant

## Signature trial

Germany's habit of precipitating dramatic resignations over absurd events seems to be becoming a disease. Yesterday the presiding judge at the trial of Erich Honecker was forced to quit - for asking for an autograph.

As if the weekend resignation of Jürgen Möllemann as economics minister were not enough - he was guilty of using his ministerial notepad to promote a plastic token invented by a distant relative - the dismissal of Hansgeorg Bräutigam from the bench in Berlin's criminal court number 700 surely takes the prize.

The whole affair of the Honecker trial, at which the grim and grey dictator of the former East Germany stands accused of murder - for ordering his soldiers to shoot at his citizens trying to flee across the Berlin Wall - is rapidly turning into a tragicomic chapter of accidents.

Bräutigam has been fighting a stern battle to keep the case going in the face of mounting evidence that the 80-year-old Honecker will die of liver cancer long before any verdict can be reached. He has rejected a string of efforts by the defence to have it called off. Yesterday they finally succeeded in proving he was "biased". He was found guilty, by a panel of fellow

judges, of asking for an autograph from Honecker on behalf of a curious juror, and then pretending he had done nothing of the sort.

Already, two co-defendants have been stood down from trial on the grounds of incapacity. The question remains whether a case billed as the most spectacular political trial since Nuremberg can survive this latest indignity.

## Over the hill

When a troubled construction company makes its personnel director redundant one might well think that the only people left on the premises are the balliffs.

But Higgs & Hill stresses that Stephen Schneider, who has resigned as a director, had been so successful in reducing the company's workforce by a half over the past three years that he had worked himself out of a job.

In future the P4s will be issued by a more lowly official without a seat on the Higgs & Hill board. Even so, it suggests a topsy-turvy sense of priorities in a labour-intensive business.

## Stick to it

The extra angst visible on the faces of Zurich citizens this week is not only the result of worry about possible isolation from the rest of Europe. More likely the cause is



'Fortunately it's a nice, light, easily-dispersed crude'

ice-layers - both the public and the city's clocks have been suffering from the current cold snap. Probably no city in the world has as many clocks; every side of every church spire and every large intersection is so equipped.

Moreover, the city's public transport authority broadcasts the time to all trams and buses at irregular intervals. In the past few days, with temperatures remaining below freezing, some clocks have fared poorly. The minute hand at Fraumünster cathedral, for example, has a hard time climbing up to the hour. Some two-faced clocks show different times on each side. It is all a bit odd considering

that Zurich winters are often very cold and the Swiss are supposed to be expert clock-makers. Perhaps they should seek help from the Japanese.

## Uneconomical

With lawyers having filled most of the Clinton administration's top economic posts, the hopes of professional economists are now pinned on the crucial second round of sub-cabinet appointments. The really attractive unfilled posts are the undersecretaryships for international and economic affairs in the Treasury and State departments - posts held in the Bush administration by David Mulford and Robert Zoellick, respectively.

However, there is also a vacancy at the new White House National Economic Council where Wall Street lawyer and ex-Goldman Sachs boss Robert Rubin badly needs a high-powered economic assistant if he is to carry any international clout.

Passed over for the chairmanship of the Council of Economic Advisers, World Bank chief economist Larry Summers appears a strong runner for Mulford's Treasury job, which would make him the administration's point man in Group of Seven policy co-ordination exercises. Then again, David Hale, chief economist at Chicago's Kemper Financial

Services and omnipresent on the international lecture circuit, would also dearly love a crack at it.

Stanley Fischer of MIT (Summers' predecessor at the World Bank) is reportedly running hard for Zoellick's job at State, which will carry responsibility for fashioning a coherent US response to economic chaos in the former Soviet republics. However, Harvard's Jeffrey Sachs, currently an adviser to the Yeltsin government, could be an imaginative alternative.

Elsewhere Larry Katz, a bright young labour economist at Harvard, is expected to land the chief economist post at Robert Reich's Department of Labor - a big job given Clinton's determination to overhaul US industrial training. And Alan Blinder, a Princeton economist and Business Week columnist, is set to become one of Laura Tyson's deputies at the Council of Economic Advisers.

Blinder's appointment should help balance Tyson's unconventional views on trade and industrial policy.

## Wishful thinking

A job advertisement in yesterday's Evening Standard says that a government department requires someone to assist with "Compulsive Tendering Legislation". Which pretty accurately explains the UK government's policy on the subject.





## Motor industry to discuss economy and health care with president-elect Clinton in talks on higher fuel tax

 By George Graham  
 in Washington

MOTOR INDUSTRY executives and union leaders are to meet Governor Bill Clinton in Arkansas for talks that are sure to raise speculation that the president-elect may be preparing to reverse his opposition to higher petrol taxes.

Mr Clinton will meet the chief executives of the three major US carmakers, as well as Mr Owen Bieber, president of the United Auto Workers trade union, to discuss economic and motor industry issues, including health care costs and the burden of government regulations.

But Mr Alexander Trotman, head of Ford Motor's worldwide car operations, said his company would also use the meeting to press its case for higher petrol taxes.

The idea of increasing petrol taxes, which are very low by international standards, has gained support in recent months from a surprising coalition of fiscal conservatives, environmentalists, carmakers and international economists.

Mr Paul Tsongas, Mr Clinton's principal rival last year for the Democratic party's presidential nomination, argued for higher petrol taxes as a way of reducing the federal budget deficit.

But Mr Clinton remains reluctant to adopt such a measure, which he says would weigh unduly on the middle class. Although last month he opened the door for balancing higher petrol taxes against other tax breaks for the middle class, he said he regarded an increase of 15 cents a gallon to be excessive.

Economists at organisations such as the International Monetary Fund and the Organisation for Economic Co-operation and Development have also urged the US to increase the relatively modest federal tax on petrol, while environmentalists believe higher taxes would help discourage wasteful fuel consumption and reduce exhaust pollution.

The car manufacturers are latecomers to the coalition, but their support for higher petrol taxes is contingent on relief from the current Corporate Average Fuel Efficiency rules, which seek to lower petrol consumption by obliging car companies to achieve an average of 27.5 miles per gallon with their range of models.

This obliges them to make small, fuel-efficient cars which their customers have no incentive to buy, because petrol is so cheap - though some foreign producers of higher priced cars, such as Mercedes, simply elect to pay fines.

## Ford calls latest model first 'world car'

By Kevin Done, Motor Industry Correspondent, in Detroit

FORD unveils the Mondeo, a large family car, designed to be the US carmaker's first "world car", today.

The Mondeo, which will be produced in both Europe and North America, has been developed at a cost of around \$6bn in Ford's most ambitious programme so far.

It will replace the Sierra in Europe, where it goes on sale in March, and the Ford Tempo/Mercury Topaz in North America, where it will be launched in the first half of 1994.

The Mondeo is being positioned

in one of the most fiercely contested segments of the European new car market, where it will compete with General Motors' Opel Vectra/Vauxhall Cavalier, the Volkswagen Passat and the Peugeot 405.

This is the segment targeted by Japanese carmakers for their first European-built cars. Nissan, Toyota and Honda are all now producing the Mondeo's competitors at their new UK plants. At the same time, Citroën, the French car maker, is launching its new Xantia range soon, to replace the BX in this segment and, later this year, Renault will also replace its ageing Renault 21. Rover is launching its new

Rover 600 to replace the outdated Montego in the spring. In Europe the Mondeo will be built at Ford's Genk plant in Belgium, which has a capacity to produce around 440,000 a year.

In an important reform of its labour practices Ford is introducing for the first time in Europe three-shift round-the-clock working on the Mondeo assembly line at Genk. The Mondeo development programme has taken around 5½ years and is the first time that Ford has developed a common, mainstream car for manufacture and sale in Europe and in North America. Most of the development has been carried out by Ford of Europe at its technical centres in the UK and Germany.

In the US the Mondeo will start production next year at Ford's Kansas City plant with a capacity to produce 250,000 cars a year. A second production site for North America is under consideration in Mexico.

Ford claims the front-wheel-drive Mondeo will be the first in its class to offer features such as electronic traction control to eliminate wheel spin and adaptive suspension damping to improve ride and handling.

Peugeot to cut jobs, Page 2  
 A model to smash the mould, Page 9

## Threat of grounded tanker

Continued from Page 1

was built at the northern end of the main island in the 1970s. It has developed plans to use booms to contain oil spillages, and also to use dispersants dropped from aircraft.

In the current conditions there was no hope of trying to refloat the tanker. Mr Ken Lowe, the Coast Guard district controller, said, "It's impossible to get near the vessel. Even helicopters can't get near."

The Braer had been making its way through the 22-mile wide channel between Sunburgh Head and the island of Fair Isle on a voyage from Mongstad in Norway to Quebec. Yesterday at about 5am the vessel reported that its engines had failed, apparently because water from the very heavy seas entered the fuel supply.

When it became clear that the tanker was likely to run ashore, the 34-strong crew of Filipinos and Greeks was taken off by helicopter at about 9am.

By then, however, two tugs had reached the scene and an attempt was made to get a line on board the Braer before it hit the shore. A helicopter landed two crew members and Mr Jim Dickinson, oil pollution control officer with Shetland Islands Council, on the ship.

The first attempt to get a line from the tug to the tanker failed and, although the second line reached the tanker, there was no power to drive the tanker's winches. "She was absolutely dead," Mr Dickinson said. Shortly afterwards, at about 11.30am, the ship crashed on to the rocky sea bottom and the rescue party was evacuated.

The 18-year-old tanker has a single hull without the extra casing required on new vessels since July last year. Mr Lowe said the wind and wave direction was retaining much of the oil leaking from the ship in the immediate bay where it had grounded. He held out the hope that the wind direction would shift to north-west which might drive the pollution away from Shetland altogether.

The fact that the crude oil is light in density should make it more likely to disperse than heavier crudes.

The pollution threatens large colonies of sea birds as well as seals and porpoises around Sunburgh Head. Officials said the impact on wildlife was likely to be much less than it would have been if the disaster had struck in spring or summer when bird populations would be at their peak.

## Bush backs selective force

By Jurek Martin in Washington

US PRESIDENT George Bush yesterday proclaimed his belief in "the selective use of military force for selective purposes" in order to ensure that a new world democratic order was sustained. But he insisted that it would be a "waste of resources" for the US to assume the role of global policeman. Other nations must contribute militarily and economically whenever "their interests are at stake".

In a farewell address to the cadets of the US Military Academy at West Point, New York, Mr Bush sought to lay out his thoughts on the use of force, which he said, could serve as "a complement to diplomacy or as a temporary alternative to it".

He cited the Gulf war and the current operation in Somalia as two examples of this use. Humanitarian concerns, as in Somalia, meant "we should not stand by when the modest use of force can make an immediate difference".

But he argued that any decision not to use force could also be valid. In former Yugoslavia, for example, "up to now it has not been clear that the use of limited amounts of force would have had the desired effects given the complexities of that situation". He warned, however, that circumstances in the Balkans could change.

Mr Bush cautioned against drawing up too rigid a set of rules whereby international military intervention might be determined. Instead he preferred "principles" and "guidelines", though he offered no details as to what these might contain.

He added that ideally nations should use force "in concert" but international agreement on such deployments, while desirable, should not be an absolute "prerequisite".



A US Marine MP removes one of three Somali youths caught taking food from relief supplies stored at the port in Mogadishu

## Boeing in talks on super jumbo airliner

Continued from Page 1

already co-operate with Boeing on the 777 and 767 widebody programmes but were approached by Airbus to consider joining it in the development of a large capacity airliner.

Boeing started studying the development of a super jumbo 18 months ago. Mr Hayhurst said preliminary studies suggested room did not exist for more than one viable super jumbo project.

Rolls-Royce, the UK aero-engine maker, said last night it was in talks with both Boeing and Airbus about powering future 550 to 800 seat aircraft.

The two big US aero-engine manufacturers, General Electric

and Pratt & Whitney, have also been studying new heavy thrust engines for powering super jumbos.

By attempting to lure Airbus partners in the joint development of a super jumbo, Boeing is seeking to consolidate its dominant position in the large aircraft market.

"We want to maintain our position in the international airplane market," said Mr Philip Condit, Boeing's president. "We'll take whatever actions necessary to do that, whether that means making major investments in research and development, or looking at possible international alliances."

Boeing has a 55 to 60 per cent

share of the world airliner market but Airbus, has emerged as its main competitor, by gaining 26 per cent of the market during the past 20 years.

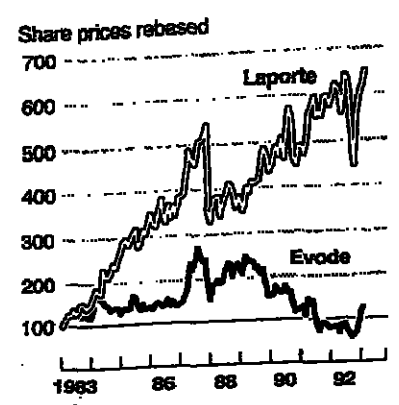
Deutsche Aerospace and Bae have shown growing interest in establishing stronger ties with the US industry.

Aérospatiale, the French state-owned aerospace group with a 37.9 per cent stake in Airbus, said it had not had talks with Boeing over a new large aircraft. However, it indicated it was interested in taking part in any industry-wide feasibility study to develop a super jumbo. The other partner in Airbus is Casa of Spain with a 4.2 per cent stake.

## THE LEX COLUMN

### Franc exchanges

FT-SE Index: 2833.6 (-27.9)



Laporte's shareholders will certainly admire the timing. Whether they so appreciate the move's financial sense is a different matter. Much will depend on the structuring of any deal. With year-end borrowings of around £120m and gearing of 45 per cent, Laporte will be strapped to offer much cash. A rights issue or a share swap with a partial cash alternative seems the most likely approach. Laporte has stipulated that any offer will have to enhance earnings in its first year. This leaves little room for error, assuming a fair premium will be necessary for a stiff task convincing investors of the speed of the rationalisation benefits.

That still leaves room for complications which might induce Laporte to walk away, leaving Wassall with a clear run. Wassall will probably refrain from entering a bidding battle. Evode's shareholders must be left smiling - if not silently wondering why their hitherto unfashionable company has suddenly become the object of such desire.

### Laporte/Evode

For students of the takeover game, the battle for Evode is turning into a minor classic. After quietly stalking its prey for seven years, Laporte sleekly pitched in yesterday with a tentative promise of a recommended bid. It promptly demonstrated its resolve by buying 6.1 per cent of Evode's shares in the market at 21 pence. In so doing, it seemingly scuppered the chances for Wassall, which had just declared a revised final offer of 95p a share. Such an agile operator must have been greatly galled to be so comprehensively outmanoeuvred.

### British Aerospace

Talks about building jumbo jets to seat 600 may be a pleasant distraction from British Aerospace's current problems, but it will be a long time before the market really cares. Investor attention is focused on whether the new management has the beef to cut costs and resolve the uncertainties surrounding the company. Indeed, the collapse of earnings in 1992 and questions over the size of any dividend payment, left very little else to hang on. Some progress is clearly being made. The European fighter aircraft

will be built, albeit late. And Bae's share of the work may rise if other partners reduce their commitments. Negotiations with Taiwan on regional jets continue and seem likely to produce a positive result soon. If the deal is signed it may not bring in as much cash as hoped, but it will at least prove that the management can put out a bad fire. Overall, Bae's problem is high costs, not low revenues, so the broad cost-reduction programme should bear fruit.

The biggest remaining question mark is over the Al Yamamah deal with Saudi Arabia, but that is largely outside the company's control. Airbus production may also slow, while smaller headaches like turboprop aircraft and property remain to be tackled. Yet with some faith that the management has plugged the hole, investors can begin to look towards earnings in 1993 of some £150m. Not much on £10bn of turnover, but the recovery story is beginning to emerge.

### UK equities

One notable feature of the UK equity market since Black Wednesday has been the way second rank stocks have outperformed the FT-SE 100 index. The performance is all the more remarkable given the heavy representation of defensive utilities in the FT-SE 250. In part that reflects the easing of interest rate pressure and easing of domestic economic recovery - both of which benefit smaller stocks more. But there is a market cycle too: maturing bull runs often see investment trickling down to benefit smaller companies. While the trend may be intelligible, it is less certain that it is justified. The domestic recovery will be weak, so that the higher hopes for earnings recoveries may not be fulfilled. Dividend cover is also low and there are plenty of nasty surprises still to work their way through from the recession. On the other hand the gathering US recovery and rising dollar will particularly benefit blue chip stocks. Their balance sheets and dividend cover are also stronger, giving them the better dividend growth prospects.

Inevitably there are some smaller companies which will do well, and the heavily depressed share prices through the recession mean that there will be some substantial rebounds. But the 13 per cent rise in the FT-A Contracting and Construction sector in December smacks of indiscriminate buying, when stock selection is all

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		Buenos Aires	C	4	39	Geneva	S	8	32	Manila	G	13	55	Oslo	G	-1	30	Tokyo	S	10	50
		Buenos Aires	C	12	54	Glasgow	S	14	57	Mexico City	G	11	52	Paris	G	13	55	Toronto	S	10	50
		Cairo	F	31	88	Geneva	S	8	46	Montreal	C	25	77	Prague	S	10	50	Union	S	10	50
		Calcutta	F	18	64	Helsinki	C	-3	-27	Moscow	C	16	61	San Francisco	G	13	55	Vancouver	S	11	52
		Cheng Chow	F	28	78	Hong Kong	C	26	79	Mumbai	C	23	73	Rio de Janeiro	G	23	73	Verona	S	11	52
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**FERGUSON ENTERPRISES**  
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The name behind the name

**Complaint against German bank ruling**  
Germany's public sector banks are getting "free" capital, giving them competitive advantages, the association of private sector German banks said yesterday. The complaint follows the German banking authorities' decision to allow Westdeutsche Landesbank and other public sector banks to consolidate their housing finance subsidiaries. Page 12

**Oil beneath the frozen north**  
Canada's vast Athabasca tar sands have produced their billionth barrel of crude oil. A further 200bn barrels, more than the reserves of Saudi Arabia and its neighbours combined, are recoverable using present extraction techniques. Estimates of total reserves run as high as a thousand billion barrels. Page 16

**Bovespa falls back at the end**  
Brazil closed 1992 with a rise in share prices. Yet in spite of December's jump of 19.2 per cent in dollar terms, the Bovespa index closed the year showing a loss of 3.6 per cent, measured in the US currency, in the first four months of 1993. The index had outdistanced the dollar by 65.7 per cent. Back Page

**Soap opera over Astra stake**  
Astra International, Indonesia's second largest company, has for two months been the subject of a true-life corporate soap-opera. The battle for a stake in the company that dominates the automotive sector has undermined investor confidence in the country, raised the cost of offshore borrowing for Indonesian companies and damaged the government's reputation for effective crisis management. Page 13

**Renong to sell media interests**  
Malaysia's Renong group, the conglomerate controlled by the country's main political party, has announced plans to sell most of its newspaper and TV interests. Page 13

**Accounting crackdown**  
It is now mandatory for UK companies using the "true and fair" override in the 1985 Companies Act, which exempts them from the law's required format, to state this clearly in the accounting policies note. Page 15

**Insurer cuts policy payouts**  
Norwich Union, the insurance group, yesterday announced cuts of 7.2 per cent in its payouts on short-term with-profits policies, the second year in succession that NU has cut bonuses. Page 15

**Market Statistics**

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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FF)	
Basf	540.5 + 35	Elf	551 + 24
Bochum	540.5 + 11.5	Elf	275 + 15
Chemie	285 + 5	Elf	603 + 53
Korff	423 + 17	Elf	541 + 23
Volkswagen	251.9 + 8.4	Elf	424 - 12
Pharm	361 - 7	Elf	700 - 35
NEW YORK (\$)		TOKYO (¥)	
Basf	89.4 + 2.4	Elf	324 + 23
Bochum	84.5 + 2.2	Elf	467 + 80
Chemie	55.4 + 2.5	Elf	269 + 19
Korff	36.5 + 2.5	Elf	1650 - 130
Volkswagen	25.4 + 2.5	Elf	315 - 24
Pharm	113.5 + 7.4	Elf	258 - 20
LONDON (Pence)		PARIS (FF)	
Basf	76 + 11	Elf	484 + 18
Bochum	326 + 9	Elf	112 + 7
Chemie	47 + 3	Elf	345 + 14
Korff	184 + 3	Elf	628 - 17
Volkswagen	274 + 10	Elf	344 - 35
Pharm	363 + 13	Elf	492 - 20
Basf	113 + 3	Elf	629 - 20
Bochum	320 + 12	Elf	247 - 11
Chemie	233 + 8	Elf	455 - 14
Korff	272 + 7	Elf	207 - 10
Volkswagen	95 + 7	Elf	

## Foreign acquisitions in Japan double

By Robert Thomson in Tokyo

US AND European acquisitions of Japanese companies more than doubled last year, as manufacturers attempted to improve their local distribution networks and distressed Japanese enterprises sought foreign assistance.

Yamaichi Securities said the number of Japanese companies acquired by foreigners rose from 18 to 37, while the corporate finance arm of KPMG Peat Marwick said the number of deals

increased from 18 to 43 last year and is on a steady upward trend.

Meanwhile, Yamaichi said there were 477 Japanese mergers and acquisitions of foreign companies last year, down 22 per cent on 1991, and down 44 per cent in total value to ¥550bn (¥4.38bn). The broker said activity was restricted by a higher cost of capital at home and by the international recession, which weakened companies' desire to expand.

The value of foreign acquisitions in Japan rose to ¥62bn from

¥39bn, according to the Peat Marwick survey, which found that 60 per cent of the 43 deals were acquisitions of distributors or of existing joint venture partners.

Mr Thomas Lynch, senior manager of Peat Marwick's corporate finance division, said most of the acquisitions were strategic moves by foreign companies looking to improve their penetration of the Japanese market.

"We haven't seen any really big acquisitions yet by foreign

companies in Japan, but you might see that in the future," Mr Lynch said.

Of the 43 deals, five were of loss-making Japanese companies, while 14 were acquisitions of distributors, and 12 involved taking over a Japanese joint venture partner's interests. Ten of the investments were significant minority stakes in Japanese companies.

US companies accounted for 21 of the transactions, followed by German companies, five cases,

Swiss companies, four cases, and UK companies, three cases, with the remainder other European or Asian-based companies. Eight were in the pharmaceuticals industry, seven in the chemical and industrial machinery sectors and five in the computer industry.

A separate survey by Daiwa Securities, another Japanese broker, found 259 cases of Japanese companies acquiring other Japanese companies last year, one down on a year earlier.

Ian Rodger reports on the implications of a possible takeover of Swiss Volksbank

## Timely opportunity to prune excess branches

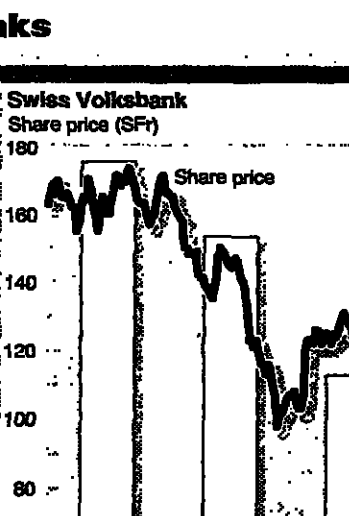
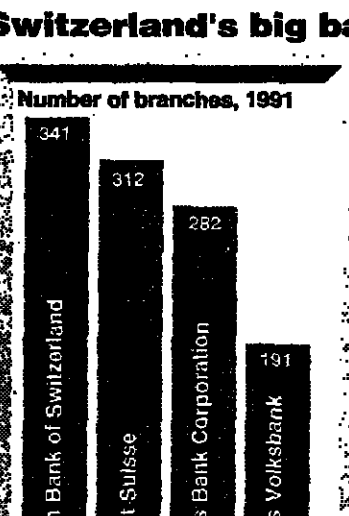
A BIG step towards the rationalisation of Switzerland's bloated retail banking sector is likely to be taken this morning.

Swiss Volksbank, the country's fifth largest bank in terms of assets, is to make an announcement that it calls positive both for itself and its customers.

Exactly what this outcome will be remains unclear. But Crédit Suisse, the country's third largest bank, admitted yesterday that it is "interested" in Volksbank, leading to speculation that it will acquire its flagging competitor.

Bearer shares of CS Holding, the quoted parent company of Crédit Suisse, edged SF70 yesterday to SF72.100, reflecting the near universal view among investors that digesting Volksbank would be a long, messy and expensive operation.

But looked at in the context of the disarray in Switzerland's retail banking sector, a takeover by Crédit Suisse - or some other form of rationalisation - would make sense.



According to a recent study by McKinsey & Co, the international consultants, there is one bank branch in the country for every 67 inhabitants. This compares with one for every 102 people in Britain, one per 136 in France and one per 105 in Germany.

The McKinsey study also claimed that the return on equity invested in retail banking in Switzerland in 1990 averaged a negative 37 per cent.

For a long time, Swiss banks could tolerate subsidising their retail activities. Most of them were universal banks making lush profits in other sectors, especially in securities trading where commissions were fixed.

But with the collapse of fixed commissions and other cosy conventions in the past few years, banks have had to seek profits from all their activities. The pressure on the retail sector has intensified even more in the past two years as many mortgage loans have gone sour. Volksbank's own fortunes declined in the past few years because of its excessive dependence on domestic customers, especially small and medium Swiss companies hit by the recession.

Swiss banking leaders have thus become ever more confident in predicting a big shakeout among the country's 600-odd banks. Mr Robert Studer, chief executive of Union Bank of Switzerland (UBS), the country's largest, said last March that he could see 100 of them disappearing in the next decade. Other analysts talk of 20,000 of the industry's 115,000 jobs being lost in the next few years.

The shakeout is already well under way. Crédit Suisse snapped up Bank Leu, the country's fifth largest bank, after a hostile bid in late 1990. Swiss Bank Corporation (SBC), the second largest, last year consolidated its control of Banca della Svizzera Italiana.

Several small regional banks have merged with each other or been absorbed by big banks in the past year. The two cantonal banks in Geneva are set to merge at the end of this year.

A Crédit Suisse takeover of Volksbank would open the way for the biggest single step yet. This is because the branch networks of both are large and overlap virtually completely.

Most of the 191 Volksbank branches could be eliminated without loss of market coverage. The operation would generate a lot of political criticism, but Mr Rainer Gut, the CS holding chairman, is known for his thick skin.

By contrast, any of the other potential arrangements on which there has been lively speculation

since the Volksbank shares were suspended on Monday morning would probably preserve the bank's network.

Among the main hypotheses are that a foreign bank or a Swiss insurance company seeking to get into the Swiss retail banking market would acquire Volksbank or take a substantial minority stake in it. Alternatively, a group of smaller Swiss cantonal banks, seeking to gain scale and modest international exposure could be interested.

There are other possible reasons for Crédit Suisse's "interest" in Volksbank. In his speech last March, UBS's Mr Studer said, perhaps mischievously, that one of the big three might ultimately decide to withdraw from retail banking. Analysts instantly concluded he was referring to Crédit

Suisse, the smallest of the three.

Crédit Suisse executives have since been at pains to emphasise their total commitment to retail banking, and Mr Gut has even hinted on occasion that the group might contemplate an acquisition in the retail sector.

A takeover of Volksbank would enable Crédit Suisse to close substantially the gap in assets between it and its two larger rivals. At the end of June, 1992, UBS had total assets of SF258.8bn (\$180.9bn), SBC SF201bn, Crédit Suisse SF163.7bn and Volksbank SF94.5bn.

Whoever is the suitor, the acquisition cost would be remarkably low. At the suspension price of SF720, Volksbank's market capitalisation is about SF1.1bn compared with a conservatively stated book value at the end of 1991 of SF2.2bn.

Although the bank's profits have tumbled in recent years, it is still well capitalised, with a 10.2 per cent capital ratio under the BIS guidelines.

Mr Hans Kaufmann, head of Swiss research at Bank Julius Baer in Zurich, estimates that a streamlined Volksbank could make annual profits of up to SF300m.

Analysts have been intrigued for months by a sudden surge in trading in Volksbank shares that took place in the early autumn, when the price bounced back from a low of SF610 in early September to more than SF770 by the end of October.

On October 28, the bank announced it would convert its capital structure from that of a co-operative, with one vote per shareholder regardless of the size of his holding, to a joint stock company. Terms of the conversion, due to be approved by shareholders in April, have not yet been revealed.

Analysts recall that Crédit Suisse won its hostile bid for Bank Leu two years ago after secretly accumulating a large share stake. There are still no laws in Switzerland requiring potential bidders to reveal their holdings once they have gone over a certain level.

## Pennzoil in unusual bond offering

By Richard Waters in London

PENNZOIL, the Houston-based oil company, is using part of a controversial share stake it built up in rival oil group Chevron more than three years ago to help raise \$500m.

In an unusual convertible issue being launched simultaneously in the US and the London-based euromarkets, the company is selling bonds convertible into around 3.6m shares in Chevron. This represents just over 1 per cent of Chevron's ordinary share capital.

Pennzoil paid \$2.2bn for nearly 9 per cent of Chevron in December 1989, prompting a fierce battle between the two oil companies. It agreed last October to reduce its stake to just over 5 per cent, or 17.2m shares, swapping the other part of its holding for some of Chevron's US oil and gas reserves.

The deal also marked the end of a protracted legal dispute between the two. Chevron had claimed that Pennzoil illegally disguised an intention to gain partial control over it.

It remained unclear yesterday whether the convertible bond issue marked the beginning of a move by Pennzoil to dispose of its entire Chevron stake.

Investors will be able to exchange the bonds at any time over the next 10 years into Chevron shares at a premium of between 18 to 20 per cent over their current value, though after five years Pennzoil will have the right to repay the bonds at their issue price.

The coupon of between 6% and 7 per cent on the bonds, which are being issued at par, is only fractionally above the current yield on 10-year US government paper, though Pennzoil debt only just classifies as investment grade. It is ranked BBB and BAA2 by the two big US rating agencies, Moody's and Standard & Poor's.

The terms, which will be finalised early next week, were generally thought attractive yesterday, and the bonds were quoted at nearly a point above their issue price in the grey market in London late in the day.

The joint lead managers to the issue, Lehman Brothers and Lazard, hope to sell \$225m of the bonds in the US and \$125m internationally, though these amounts may be varied depending on demand. The size of the issue makes it one of the largest equity-linked deals in the international market for some time.

## United Biscuits buys into US own-label cookie market

By Maggie Urry in London

UNITED Biscuits, the UK biscuits and snacks group, is moving into the US own-label cookie market through the acquisition of Bake-Line, a private company. UB is paying \$70m and taking on \$5m of debt.

Sir Robert Clarke, UB chairman, said the purchase would not dilute UB's earnings in the short term and there would be merger benefits further out.

Bake-Line should strengthen the position of Keebler, UB's branded cookie, cracker and snack subsidiary in the US. Keebler suffered a sharp drop in profits from \$29.7m to \$12.1m (\$18.4m) in the first six months of 1992 because it met difficult trading conditions as consumers switched to cheaper, often own-label, cookies.

Keebler had not moved into the own-label sector although this area has been growing rapidly in the US in recent years, following a similar trend in the UK. In Britain, UB, which has the McVitie's brand, is also the leading own-label biscuit producer and makes the same margins on branded and own-label biscuits.

Own-label now accounts for nearly 14 per cent of the US cookie market by volume. Bake-Line has a 25 per cent share of the own-label sector.

Bake-Line, based in Chicago, has a modern factory with 40 per cent spare capacity. Benefits should come from joint purchasing, distribution, technology and the use Keebler can make of Bake-Line's spare capacity. A longer term aim is to move into the own-label cracker market.

The purchase price compares

with Bake-Line's net assets of \$17m, sales in the year to June 27 of \$73.8m and trading profits of \$5.2m. Bake-Line's profits are expected to be substantially higher in the current year.

However, stockbrokers expressed concern about the effect of the deal on UB's balance sheet, coming after the \$200m acquisition of CCA Snacks in Australia, which was completed on Monday. Sir Robert said that gearing, excluding brands from the balance sheet, would be 88 per cent after the deal.

He said UB had no plans to issue shares - a \$20m placing of shares helped finance the CCA deal - but added that it could make disposals.

He said interest cover would be 4.9 times after the Bake-Line acquisition.

London Stock Exchange, Page 17

## Laporte in UK chemicals bid

By Roland Rudd and Paul Abrahams in London

LAPORTE, the UK's second largest quoted chemicals group, yesterday emerged as a potential white knight for Evode, the chemicals and plastics group, fighting off a hostile bid from Wassall, the mini-conglomerate.

Evode is in an advanced stage of discussions with Laporte, which is close to making a recommended bid above £1 a share.

The news took Wassall by surprise. It had just announced its final offer of 95.2p a share.

Wassall's cash and share offer values Evode's ordinary and convertible preference shares at £113.3m (\$172m). It is also offering a cash alternative valuing Evode's shares at 92p, compared with an original offer of 80p.

By last night Laporte had spent

£4.45m buying 6.1 per cent of Evode at £1 a share.

Mr Ken Minton, Laporte's chief executive, said: "The worst thing for the UK chemical industry is for it to be carved up like a dead rabbit. Evode requires a combination of chemical expertise and the right management which we are offering."

After tracking Evode for seven years he said he recently concluded that two companies would make an "excellent fit" and started serious negotiations about making a recommended bid for Evode before Christmas.

Laporte's expected bid would include a mixture of equity and cash aimed at ensuring that Laporte's resultant gearing was not much above 50 per cent.

Mr Andrew Simon, Evode's chairman, said: "Evode will continue to defend the company vig-

orously against any inadequate offers, into which category Wassall's final offer firmly falls." He declined to comment on the talks with Laporte.

Wassall has asked Evode for any new information it might have given to Laporte. Mr Chris Miller, Wassall's chief executive, said he was determined not to overpay for Evode. "We have walked away from private deals in the past because the price was too expensive."

Wassall updated its forecast for pre-tax profits for the year ended December 31, 1992, saying it would now make £17.5m for the full year.

It recently received more than 250m of its rights issue which it could use on other deals if it fails to get Evode.

Mr Andrew Simon, Evode's chairman, said: "Evode will continue to defend the company vig-

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## INTERNATIONAL COMPANIES AND FINANCE

## Germany's private banks claim ruling favours rivals

By David Waller and Christopher Parkes in Frankfurt

GERMANY'S public sector banks are getting "free" capital worth DM10bn, (\$6.2bn) giving them significant competitive advantages over private sector institutions, the Bundesverband deutscher Banken, the association of private sector German banks, complained yesterday.

The complaint follows the German banking authorities' decision to allow Westdeutsche Landesbank (WestLB) and other public sector banks to consolidate their housing finance subsidiaries. This decision should be investigated by the European Commission, the association urged.

The Bundesaufsicht für das Kreditwesen - the supervisory body for the banking

sector - ruled last week that public sector banks should be able to treat the capital locked up in housing finance subsidiaries as core equity capital under tough new European Community-wide capital adequacy rules which took effect at the beginning of the year.

Private sector banks have had to hold expensive rights issues to meet the rules and are bitter at what they see as the unfair advantage given to public sector competitors.

The association singled out WestLB, the acquisitive Düsseldorf-based public sector bank, for special criticism as its capital would be bolstered by DM4bn as a result of the ruling. The ruling allows WestLB, the strongest public sector bank in Germany, to consolidate the assets acquired on the acquisition of WFA, the housing finance subsidiary for

the state of North-Rhine Westphalia acquired in 1991.

WestLB is controversial in Germany as a result of its aggressive approach to industrial investments and its determination to take the lead in the restructuring of the public banking sector. Critics fear that access to the new capital will allow chief executive Mr Friedel Neuber to pursue a more aggressive policy.

On Monday, WestLB said it had increased its stake in the Thomas Cook travel business to 86 per cent from 10 per cent in spite of investigations by the Berlin cartel office into its mounting influence over the German travel industry. WestLB said that its holding in the former Midland Bank subsidiary would be combined with other travel interests in a new wholly-owned subsidiary, TCT Touristik Beteiligungs.

## Contest opens for control of Ebro

By Tom Burns in Madrid

THE SALE by two institutions of stock in Ebro, the big Spanish sugar and rice producer, has opened the contest for control of what is considered the pearl of the Kuwait Investment Office's investments in Spain.

The stock was held as collateral for loans to Ebro's main shareholder, Grupo Torras, the KIO's troubled Barcelona-based holding company.

Torras, which went into receivership last month after the KIO claimed it had sustained losses of \$4bn, owns 36 per cent of Ebro, a company which closed its financial year in September with estimated net profits of \$54m and a \$96m positive cash-flow. Nearly all of Torras' shareholding in Ebro is, however, pledged to creditor banks.

Banco Bilbao Vizcaya, which has outstanding loans of \$22m to Torras guaranteed by some 5 per cent of Ebro's equity, has emerged as an early player in the contest for the food company by acquiring 0.8 per cent of its stock which was held as a collateral by Italy's Banco di Roma.

A second minor Torras creditor, the savings bank Caja de Penedes, has sold just under 1 per cent of Ebro's equity in order to recover its loans. Brokers said the Penedes-held shares were widely spread, although the BBV securities house is understood to have been an active buyer.

As well as from the BBV, Torras also borrowed substantially against Ebro from Bank of America, Sumitomo and Chase Manhattan. Bank of America's Ebro-pledged loans to Torras are believed to be in excess of \$86m.

The initial interest shown by BBV in Ebro stock has fuelled speculation that the bank could be acting in partnership with the Ferruzzi group for the Italian agribusiness giant has in the past joined forces with the BBV to acquire major stakes in Spain's edible oils sector.

## Schering turns to core operations

The chemicals group is selling a series of assets, writes Leslie Collett

SCHERING, the Berlin-based pharmaceuticals and chemicals group, is focusing on core operations through a series of asset disposals.

Last month, the group completed the sales of two of its divisions, manufacturing industrial chemicals and natural substances divisions, to Witco of the US for DM960m (\$415m). This month it will transfer its electro-plating operations to Elf Atochem of France. It is actively seeking a partner for the flagging agrochemicals business.

The aim is to dispose of activities in which Schering holds a small part of the market and has little chance of becoming a significant player. Sales of the three disposed divisions were DM885m in the first nine months of this year, compared with DM1,065m in agrochemicals. Mr Giuseppe Vita, the Italian chairman of Schering's executive board, emphasised the company had no intention of selling off its agrochemicals business but was open for "global or regional alliances" as well as co-operation.

The search for a partner in agrochemicals is taking on added urgency as Schering's

output of pesticides and herbicides slid 12 per cent in the first three quarters of last year. This made up 21.8 per cent of group turnover, compared with 25.2 per cent in the same period of 1991.

Agrochemicals producers have been hit by a slump in the market and it is among these companies that Schering is seeking a partner. Talks collapsed two years ago with Sandoz on a 50-50 joint venture in agrochemicals after the Swiss company raised its sights to include a share in Schering's lucrative pharmaceuticals business.

A company source said Hoechst, the German chemicals company, was seen as a favourite to take over Schering's agrochemicals division. The EC's reform of the common agricultural policy is seen as the main culprit for the fall in the agrochemicals market. Farmers, faced with cuts in subsidies for grain production, are reducing their purchases of plant protection agents. The payments farmers are to receive for each hectare of land they take out of cultivation is regarded as a further disincentive to buy agrochemicals.

Mr Vita said the effect of these measures would be a

reduction in the European agrochemicals market of about 15 per cent. Grain production was likely to shrink by up to 25 per cent which would affect Sportak, Schering's top-selling herbicide. Sportak is produced exclusively by Schering's UK subsidiary, the former FBC, which last year closed down part of its plant producing Sportak at Hauxton because of excess capacity.

More than 50 per cent of the company's agrochemicals are produced by the UK subsidiary which, along with German agrochemicals output, will bear the brunt of a rationalisation programme. The group's UK agrochemicals operations employ about 1,800 people. Schering began reducing personnel throughout its agrochemicals business in 1990 and by 1994 aims to cut the workforce by 20 per cent. The company believes it has a strong hand to play in its co-operation talks with other agrochemicals producers. Schering's beetroot herbicide and grain fungicide each has an annual turnover of more than DM200m.

As a result of last year's divestitures, Schering's turnover this year will drop 20 per

cent to roughly DM5bn. Pharmaceuticals will make up 75 per cent of sales and agrochemicals the remainder.

Mr Vita said the company intended to concentrate its pharmaceutical activities on Europe, the US and Japan, which would make it less susceptible to economic and exchange rate fluctuations. However, although pharmaceutical sales rose 10 per cent in the first nine months to DM2,9bn, group earnings dropped 6 per cent to DM201m because of the depressed state of chemicals market and adverse exchange rates.

Development and marketing costs are to be reduced by increased co-operation with other companies. This year Schering entered into a co-operation agreement on diagnostics with Sterling Winthrop, the US pharmaceuticals company, under which Schering has an option on all of Sterling Winthrop's diagnostics for magnetic resonance tomography. In return, the US company will be able to introduce Schering's Omnican diagnostic for which it holds worldwide patent rights. A similar co-operation deal was concluded last year with Bristol-Myers Squibb of the US.

## M and S picks up seasonal boost

By Neil Buckley in London

MARKS and Spencer, the UK food and clothing retailer, gave another small boost to confidence in the retail sector yesterday as it announced it had performed well over Christmas, with full-price sales higher than last year.

M and S shares rose 8p to 333p on the news, which followed a similar statement on Monday from the Storehouse group, which includes BHS and Mothercare.

Institutional investors are awaiting with interest trading statements expected from Boots on Friday and Raters next week, and Dixons' interim results next Wednesday, for further signs that Christmas trading was stronger than last year. January sales were widely reported last week to

have enjoyed their busiest start for years.

M and S said its performance had been encouraging throughout the Christmas period, with trading particularly strong in the three weeks to January 2.

Heavy buying in the week up to Christmas left it with considerably less stock to be marked down for the post-Christmas sales than last year.

Full-price sales were well up on last year, although, the company said, "we are not talking double figures". Analysts are maintaining their forecasts for pre-tax profits of between £720m and £730m for the year to March 31, from £623.5m last year.

The chain said sales of clothing had been strong and there had also been a "noticeable upturn" in home furnishings from September onwards. On

the food side, fresh foods, recipe dishes and speciality Christmas dishes sold well, although sales were affected by the decision not to open on Sundays. M and S said it was assessing the impact of the decision, and the extent to which it was offset by longer weekday opening hours.

Retailers and analysts still warn against seeing the news of brisk trading during the sales as the first sign of economic recovery.

M and S said trading patterns were similar to 1987 - the last time Christmas Day fell on a Friday, resulting in a long final week before Christmas, and January sales beginning on bank holiday Monday.

"Economically, you couldn't find two more diverse years, but the pattern of trading was very similar," M and S said.

## Upjohn to expand French plant

UPJOHN is expanding its pharmaceutical chemical plant in Val de Reuil, northern France, for a total investment estimated to be \$35m, Reuters reports from Kalamazoo.

The US group said the expansion, which is expected to become operational in 1995, would integrate the most advanced technologies in quality control, productivity and

environmental protection. Mr William Farfat, president, said the investment would enable it to meet increased demand for non-US clinical supplies.

## Televisa in US satellite expansion

By Damian Fraser in Mexico City

TELEvisa, Mexico's largest media group, has bought 50 per cent of PanAmSat LP, the privately-owned US satellite company, for \$300m. The deal has received approval from the US Federal Communications Commission.

PanAmSat operates one sat-

ellite for broadcasting over the Atlantic region. However, it plans to put into orbit another three covering the Atlantic, Pacific and Indian oceans before 1996 which would make it the world's only private global satellite communications network.

The purchase fits in with Televisa's strategy of becoming a global, vertically integrated

media company. Televisa is a large producer of television programmes, and will now have full control of its distribution across the world.

The acquisition will free it from Mexican government regulations on satellite broadcasting.

The purchase is not expected to affect Televisa's earnings until 1996.

## Scud missile launcher among Budge assets

By Ian Hamilton Fazez, Northern Correspondent

A SCUD missile launcher, 50 racehorses, a gold mine in Arizona and a narrow-boat building yard are among the assets of AF Budge which the Leeds office of Coopers & Lybrand is now trying to sell.

The privately-owned East Midlands civil engineering group was forced into receivership by its bankers after running out of £20m (£28m) of borrowing facilities. Budge's bankers are believed to have been unimpressed at the integration of private passion into corporate structure. Other subsidiaries include an airport at Gamston, Nottinghamshire, where Budge was based.

## US investor group acquires Karhu

CONTROL of the world's largest ice hockey equipment manufacturer, Karhu Canada, of Montreal, has moved from Finland to the US, writes Robert Gibbons in Montreal.

A US investor group, led by New York investment bankers Mancuso, is buying 84 per cent

of Karhu from Asko Holdings of Finland for \$108m (\$850m).

Karhu's hockey sticks are used by half the National Hockey League players in North America. The company recorded sales of around \$110m and employs 600 in

North America and Europe.

The new owners will inject capital into Karhu with the aim of increasing market share in the US and entering eastern Europe, said Mr Douglas Barbor, president. Mr Barbor founded Karhu in 1976 and Asko bought control in 1981.

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and

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Pursuant to Clauses 4(A) and 4(F)(ix) of the Instruments (the "Instruments") relating to the respective Warrants mentioned above (together the "Warrants"), notice is hereby given to the holders of the Warrants that the merger of Nippon Stainless Steel Co., Ltd. ("Nippon Stainless") into Sumitomo Metal Industries, Ltd. ("Sumitomo Metal"), which was described in the public notice given on behalf of Nippon Stainless on 10th June, 1992, became legally effective and Nippon Stainless was dissolved on 21st December, 1992, which is the date of commercial registration of this merger under the Commercial Code of Japan. Sumitomo Metal has assumed all the obligations of Nippon Stainless under the Instruments and the Warrants with effect from 1st October, 1992.

Pursuant to Conditions 3(P) and 12 (B) of the Terms and Conditions of the Warrants, notice is also given to the holders of the Warrants that (i) the specified office of The Sumitomo Bank, Limited, acting as Payment Handling Bank and Custodian's Agent in Japan in respect of the Warrants, has been changed from its office in Tokyo to its office at 6-5, Kitahama 4-chome, Chuo-ku, Osaka 541, Japan and (ii) because of this change all references to "Tokyo" in the Instruments (including the Terms and Conditions of the Warrants, but other than as may form part of any proper name or specific address referred to therein) have been amended by the replacement of such references with "Japan".

Sumitomo Metal Industries, Ltd.  
By: The Sumitomo Trust and Banking Company, Limited  
as Principal Paying Agent

Date: 6th January, 1993

This notice is issued in compliance with the requirements of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited (the "London Stock Exchange").

Application has been made to the London Stock Exchange for all of the new Ordinary Shares and the existing Ordinary Shares, to be admitted to the Official List. Dealings are expected to commence in the existing Ordinary Shares, the Placing Shares and the Rights Shares, nil paid, on 12th January, 1993.

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Acquisition of Martin Bierbaum

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and

Rights Issue of 21,600,036 new Ordinary Shares

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The new Ordinary Shares now being issued and allotted will, when fully paid, rank pari passu with the existing Ordinary Shares, will rank in full for all dividends and other distributions hereafter declared, paid or made on the ordinary share capital of the Company

Copies of the listing particulars dated 6th January, 1993 relating to the Company are included in the Companies Fitch Service available from Fitch Financial Limited, 37-45 Paul Street, London EC2A 4PB from 1500 hours on 6th January, 1993 and may be obtained during normal business hours (Saturdays and public holidays excepted) until 8th January, 1993 by collection only from the Company Announcements Office, the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, 60 Fenchurch Lane, London EC3N 1HP and until 1st February, 1993 from:

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Registration fee: £250 + VAT for the first representative of each company with a further £100 + VAT for each additional representative. £500 + VAT for each representative of stockbroking companies.

## Treasury Corporation of Victoria

Treasury Corporation of Victoria (TCV) will commence operations on January 1st, 1993. TCV is the successor in law of Victorian Public Authorities Finance Agency (VicFin) and will also manage the Victorian Development Fund (VDF) and the Victorian Debt Retirement Fund (VDRF). All existing rights and obligations of VicFin, VDF and VDRF will remain unchanged.

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مكتبة النهر



**William Keeling** traces the likely fate of Indonesia's second-largest company

deposits would demand the injection of more funds. While finance could be raised by selling Summa group assets, brokers say this is complicated by the Soeryadjayas not holding a majority interest in many of the related companies.

**N**or are Bank Summa's liabilities clear. Bankers say that by November its 1991 accounts had yet to be finalised.

Brokers suggest the consortium is paying too high a price for the shares, valuing the company over 30 times estimated 1992 earnings against a market average of 15 times.

Bankers are concerned, therefore, the consortium, although not holding a majority stake, will look to Astra for a quick return on what is a high-risk investment. This is

## Report helps Siddons Ramset resist takeover

**By Kevin Brown**

**SIDDONS** Ramset, the Australian hardware group fighting two takeover bids, got support yesterday from a stockbrokers' report valuing it higher than both offers.

Falkiners, a Melbourne stockbroking firm, said the bids "seriously undervalue" Siddons, adding its shares were worth at least A\$2.55 (US\$1.84), including a 20 per cent premium for control. BBA, the UK toolmaker, has bid A\$1.81 a share through Pacific BBA, and Illinois Tool Works, the US group, has bid A\$2 a share through W. A. Deutscher.

Special Drawing Rights December 30, 1992 United Kingdom £0.909573 United States \$1.37862 Germany D Mark 2.22219 Japan Yen171.276  
European Currency Unit Rates December 31, 1992 United Kingdom £0.796221 United States \$1.21090 Germany D Mark 1.95560 Japan Yen151.060

Abbreviations: (a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential imports; (f) Financial rate; (h) Exports; (i) Non commercial rate; (j) Business rate;  
(k) Buying rate; (l) Luxury goods; (m) Market rate; (n) Public transaction rate; (o) Official rate; (p) preferential rate; (q) convertible rate; (r) parallel rate;  
(s) Selling rate; (t) Tourist rate; (u) Currencies fixed against the US-dollar; (v) Floating rate; ; y CSE applies to notes in the Rupee Zone.  
Some data supplied by Bank of America, Economics Department, London Trading Centre. Enquiries: 071 634 4364/5.  
Thursday, December 31, 1992







## Norwich Union announces cuts in bonuses

By John Authors

NORWICH UNION, the mutual insurance group, yesterday announced cuts of 7.2 per cent in its pay-outs on short-term with-profits policies.

This is the second year in succession that NU, traditionally seen as offering a lead to the life insurance industry, has made significant cuts in bonuses.

On the standard industry assumption that policies are started by a 29-year-old man paying £30 per month, pay-outs on 10 year endowments fell from £7,532 to £6,992, a fall of 7.2 per cent. In 1991, this figure would have been £8,241.

NU said that business in 10 year policies was heavy during 1989, and it expects to pay some £100m in maturities for these policies this year, about double the figure for last year. Total maturities are expected to be £150m.

Falls in 25-year endowment pay-outs, most often used as a mortgage repayment vehicle, fell by 3.1 per cent from £50,073 to £48,527. The 10 year self-employed pension plans saw a fall of 7.2 per cent in pay-outs.

Mr Philip Scott, NU's investment manager, said the bonus cuts reflected the company's belief that investment returns and inflation will be lower during the 1990s than they were in the 1980s, and describes the pay-outs achieved between 1988 and 1992 as "excessive".

He also pointed out that current endowment yields, of 13 per cent for 10 year policies and 12.9 per cent for 25 year policies, were ahead of inflation.

NU predicts that its with-profits fund will average an annual real return of 7 per cent, and a nominal return of 11 per cent during the 1990s. This compares with figures for 1989-92 of 14 per cent and 21 per cent.

Mr Scott added that the life fund's switch from equities and property into fixed interest securities, which saw its weighting in bonds rise from zero in 1989 to 20 per cent by the end of 1992, had already delivered an investment profit of £100,000.

Three other mutual life offices announced cuts in bonuses. Using standard assumptions, Friends Provident cut pay-outs on 25 year policies by 1.5 per cent, from £82,438 to £81,496 and 10 year pay-outs by 7.57 per cent, from £7,467 to £6,985.

Scottish Life's pay-outs dropped 10.25 per cent from £5,926 to £5,216 for 10 year policies and by 4.9 per cent from £65,496 to £62,282 for 25 year policies.

Clerical Medical cut bonuses, but for technical reasons this led to a slight rise in pay-outs for 25 year policies, from £61,283 to £61,419. Its 10 year pay-outs followed the trend.

## Seeking haven with Laporte in the storm

Paul Abrahams and Roland Rudd explain the background to the intervention in the fight for Evode

LAPORTE'S intervention yesterday into Wassall's bid for Evode, might appear to have occurred at five minutes to midnight. But Mr Ken Minton, Laporte's chief executive, explained his move followed seven years of negotiations with Evode.

"I first approached Andrew Simon [Evode's chairman], in 1986 but the businesses didn't fit. Since then, Evode has shed much of its basic plastics operations and moved into higher-value speciality products," said Mr Minton.

Laporte made a second approach in January 1992, when the harsh trading environment resulted in halved pre-tax profits of £7.3m at Evode for the year to September 28 1991, against £15.2m. Mr Minton described the results as far from outstanding.

"The results made them vulnerable. With margins of 2 per cent on sales of £200m, something wasn't right. We talked between January and May, but there was a large gap between what we were willing to pay and Evode's aspirations," he said.

"Nothing came of the approach, but we explained that if they ever got into trouble they knew where their friends were. After the Wassall bid was announced, Andrew Simon's first call after talking to his bankers was to me," he explained.

One of the attractions for

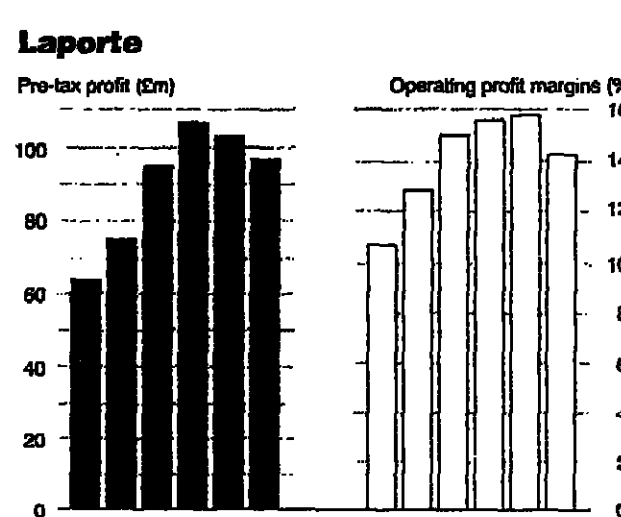
Evode of Laporte is its strong management team, which has transformed the business from a low-margin bulk operation into a successful speciality chemicals company. The group, managed by Mr Minton since 1990, is concentrated on five core business areas, organic chemicals, absorbents, metals and electronic chemicals, construction chemicals, and hygiene and process chemicals.

Mr Minton believed there were clear synergies between Evode and Laporte. Two of Evode's five business areas - adhesives and polymer compounds - fit classically into Laporte's businesses, he said.

Evode's adhesives operations generate sales of about £50m a year and mainly supply the construction and automotive sectors. Laporte sells different types of adhesives to the construction industry through alternative distribution channels.

Most of Evode's polymer activities would also fit, even though Laporte has no direct experience in this area, said Mr Minton. He explained the businesses, with a combined turnover of about £85m, were all involved in formulating chemicals, one of Laporte's strengths.

The three polymer operations in the US - supplying high-quality plastics for the medical, food and electronics industries - all had margins



in double figures. In contrast, the UK footwear business, hit by the recession, and the Italian operations, were in low-margin markets.

Mr Minton admitted there were some question marks hanging over Evode's other three main business areas - powder coatings, plastic fabrication and a miscellaneous bundle of companies.

Powder coatings, generating annual sales of about £20m, was not an area in which Laporte operated. Although the sector had the advantage of not being capital intensive, Mr Minton said he was unsure whether Laporte

would keep powder coatings because of competition from groups such as Imperial Chemical Industries and Courtaulds. "When I have to compete with big boys like these, I start getting nervous."

The five plastic fabrication operations, with annual revenues of £20m were less attractive to Mr Minton. Three businesses - in the US, Italy and the UK - had good margins. Two others required turning around.

The fifth business area involving a miscellaneous grouping, mainly of vinyl coatings for the wallpaper market had sales of about £40m. It does not appear to fit into



Ken Minton: moving after seven years of talks

Laporte's business.

Mr Christopher Miller, Wassall's chief executive, said he was surprised to hear of Laporte's plans for a radical rationalisation of Evode. In contrast with Laporte he said he was committed to the powder coatings business and was not advocating Evode's break-up.

He added: "We believe we are far more closely related to Evode than Laporte. We have extensive knowledge of the adhesives and sealants and DIY businesses from our acquisition of DAP [a US supplier of construction products and filling compounds]."

Evode's margins are about 5 per cent in the UK, similar to those Wassall inherited at DAP and Metal Closures, the bottle top group. It manages to almost double them at both businesses.

Mr Minton also proposed to improve Evode's margins, in the same way he improved those of Laporte from about 10 per cent during the mid-1980s to nearly 15 per cent.

The improvement at Evode could be achieved through better pricing policies, extending product ranges, reducing raw material costs, improved manufacturing, cutting overheads and better marketing, he said. There would be significant job losses.

Mr Minton denied the cost of rationalisation would affect earnings. The group had plenty of experience of cost-cutting and there would be few environmental costs.

Mr Minton's aim is to ensure the merger with Evode would enhance earnings per share in the first year. That will partly depend on how much Laporte pays for Evode. Payment is likely to be made through a mixture of cash and shares.

Analysts believed Laporte would need to pay about £70m for the ordinary shares and at least £72m for the convertible and cumulative preference shares. It would also take responsibility for about £28m worth of net debt.

## US cable group poised to improve offer for TVS

By Raymond Snoddy

A MODEST improvement to the offer for TVS Entertainment, the former ITV company for the south of England, is expected within the next week.

International Family Entertainment, the US cable television company founded by Mr Pat Robertson, the American evangelist, has extended its offer to January 12.

By Monday IFE had received acceptances from 78.4 per cent of ordinary shareholders and

40.6 per cent of preference shareholders.

However, it needs 75 per cent of the preference shares before it can compulsorily buy the rest. Some of the preference shareholders have been unhappy with the terms offered.

Mr Julian Treger of Restructuring Advisers, who represents a number of preference shareholders, said yesterday: "Unless we get a significantly improved offer in cash we are not inclined to accept."

## Control Securities 'encouraged' by debt talks

By Maggie Urry

CONTROL Securities, the property, hotels, brewing and pubs group involved in refinancing discussions with its bankers, said yesterday it was encouraged by the progress of the talks.

It hoped to be able to put proposals to shareholders and bondholders in the next few weeks. Meanwhile, the group continues to trade with the support of its banks.

## Disappointing start to Bibby's first quarter

Mr Richard Mansell-Jones, chairman of J Bibby, said that the first quarter of the present year was disappointing but the group as a whole was trading profitably.

Most divisions had experienced more difficult trading than in the comparable period, particularly in the UK and Spain.

The capital equipment division was trading at a loss as the benefit of the actions taken had yet to flow through.

The materials handling division had shown better results helped by a strong performance from North America.

In the year to September 30 pre-tax profits fell 9 per cent to £32.2m on turnover up 14 per cent at £825.2m.

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## ML Laboratories wins licence for dialysis drug

By Matthew Curtin

SHARES IN ML Laboratories, the USM-quoted medical research and development company, yesterday jumped 55p to a high of £11.60 after the group accompanied its annual results with an announcement that it had won a UK marketing licence for Dextrin 20, its patented kidney dialysis drug.

The shares have risen 27 per cent since mid-December, lifting the group's

market value to £318m.

Sales of Dextrin are likely to transform ML's financial position - it has failed to make a profit since the 1987 listing - if the drug is accepted by the medical profession and production meets demand.

Pre-tax losses increased from £496,000 to £587,000 in the year to September 30. Turnover rose sharply to £604,000 (£298,000) but higher cost of sales and administrative expenses increased operating losses to £1.19m (£379,000). Losses

per share were 3.5p (0.2p).

Dextrin has been billed as a cheaper, safer and easier alternative to the existing "mobile" dialysis treatment for people suffering from kidney failure.

ML estimates 465,000 people are on dialysis worldwide, a figure increasing 9 per cent a year, of whom 65,000 are treated by mobile dialysis.

Directors said ML was applying for licences worldwide and should be able to sell Dextrin throughout Europe by mid-1994, followed by the US in 1995,

and Japan shortly thereafter.

ML was expanding its manufacturing capacity to meet 20 per cent of UK demand from its upgraded pilot plant, with construction of new facilities to supply half of the European market set to start in March.

The group, which is also researching Aids treatments and drug delivery systems for asthma and cancer treatments, also proposes a 4-for-1 scrip issue to improve the marketability of its shares.

## Belgians acquire Ravenhead

By Peter Pearce

THIS RAVENHEAD Company, the glass tableware concern based in St Helens, Lancashire, has been acquired for an undisclosed cash sum by Durobor UK, a wholly owned subsidiary of the Belgium-based Durobor Group.

Mr Jon Peacock of Price Waterhouse Corporate Finance, which acted for Ravenhead, said that a small proportion of the consideration was deferred. He said that the two companies had both traded

in the same markets for a long time; as a result, links had already been forged between them.

Ravenhead, which employs 390 people, was the subject of a £27m management buy-in in 1990.

Mr Peacock said he was not at liberty to reveal Ravenhead's profits for the year to June 1992, though he did say that turnover was £18m. The results were being signed yesterday, and would be filed shortly, he added. When asked whether Ravenhead was being

rescued, he said: "Ravenhead will benefit from the acquisition."

Ravenhead is market leader in the supply of glass tableware (mostly glasses and ashtrays) to the licensed victualling trade, where it has an estimated 50 per cent share.

Mr Peacock said that there was synergy in the deal, in that Durobor, which exports 80 per cent of its production worldwide, is strong in stemware, whereas Ravenhead is strong on tumblers and non-stemware.

## Powell Duffryn £3.5m combustion expansion

ing, Powell Duffryn's largest subsidiary.

The division, which has an annual turnover in excess of £50m, started its expansion last year with the purchases of Dresser Homes in the UK and Peabody Engineering in the US.

Over the past 18 months Powell Duffryn has disposed of its quarrying, shipping fleet and foundry interests. The disposals realised over £50m.

Powell Duffryn's shares closed 15p higher yesterday at 494p. One analyst said the rise was attributable to heavier than usual buying in a tightly-held stock.

## Tobacco family takes the wheel at Thwaites

By Andrew Baxter

UNCERTAINTY over the future of Thwaites, the dumper truck maker, has been resolved in a deal that switches control from executors of the founder, the late Mr Basil Thwaites, to the Wills tobacco family.

The deal, for which terms were not disclosed, follows an announcement a year ago by Thwaites that it was exploring a possible sale of the company.

Along with all UK construction equipment companies, the company has been hit by a sharp fall in demand and take-

over by a Far Eastern-based group looking for a European manufacturing base initially seemed the most likely outcome.

However, as conditions worsened throughout last year the sums offered failed to meet with shareholders' expectations. In June, a proposed purchase by BM Group was withdrawn after it was referred to the Monopolies and Mergers Commission.

The transaction announced this week will transfer full ownership of Thwaites to Lord Dulverton of the Wills family

and his brother Mr Ian Wills. The family has been a substantial minority shareholder for more than 20 years.

Mr John Webb continues as managing director. Lord Dulverton becomes deputy chairman, and Mr John Given has been appointed non-executive chairman.

Although the deal is very different from what many observers had originally predicted, it is a significant boost for Thwaites. In the three years since Mr Thwaites died, the company has been in limbo, said Mr Webb, and the transaction would restore a "clarity of direction."

However, the priority for Thwaites remains to clinch a joint manufacturing deal with a foreign company, enabling the company to broaden its product range and provide more work for its under-utilised plant.

Thwaites incurred a deficit in the year to last August, on sales of about £10m. Sales in the current year should be slightly higher, said Mr Webb.

"We think the UK market will recover, but France and Germany are extremely iffy,"

most of the previous issues under discussion were - by its own members who had identified the problem among company accounts.

It represents instead a recommendation from the Professional Standards Committee of the Institute of Chartered Accountants in England and Wales. The committee's role to maintain the professional standards of members had been clouded by the creation of the new accounting bodies and their own enforcement mechanisms. It is now beginning to find its feet and make recommendations to the task

Since the task force's new abstract is about disclosure as much as treatment, its effectiveness will be hard to judge

force on problems which it has identified in financial reporting.

Since the task force's new abstract is about disclosure as much as treatment, its effectiveness will be hard to judge

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## Lex joint venture expands

HARVEY PLANT, the fork lift truck hire joint venture between Lex Service and Lombard North Central, has acquired Clarion, which services and hires fork lift trucks, for a total of £3m cash.

The consideration will be met from the joint venture's cash resources.

The purchase increases Harvey's fleet to more than 6,500 units with 12,000 on servicing agreements.

Phillips & Drew Fund Management has acquired a further 460,000 shares in Lex Service taking its holding to 14.4m shares or 15.4 per cent.

Stonehill shares suspended

Shares in Stonehill Holdings, the furniture maker and property investment group, were temporarily suspended at 11p yesterday.

The company said it was in discussions which could lead to a material transaction.

Stonehill has incurred pre-tax losses for the past three years. In the year to March 31 1992 the deficit was cut from £1.13m to £387,000 on turnover of £2.37m (£1.6m).

Hawtin's £600,000 sale to US company

Hawtin has completed the sale of the business and certain assets and liabilities of Life Fitness Systems to Life Fitness (UK), an offshoot of Life Fitness, the manufacturer of computerised fitness equipment, based in Chicago.

Proceeds amounted to £600,000 cash paid on completion. An adjustment payment will be made based on the

## NEWS DIGEST

value of the assets and liabilities taken over. In addition, further cash sums totalling £75,000 will be paid. Assets excluded from the sale include trade debtors which are expected to realise approximately £900,000.

REA disposes of tea estates operator

REA Holdings, the plantations holding company, has sold Surmah Valley Tea for about £1.6m cash, against a book value of £2.2m.

Surmah operates three tea estates in Bangladesh and incurred a pre-tax loss of £100,000 in 1991, when REA reported profits of £883,000.

Cap and Regional in new partnership

Capital and Regional Properties and PDFM Property Partnerships have formed a new venture, Easter Industrial Partnership, to acquire a property portfolio for £10.6m.

The portfolio of seven industrial estates comprising 310,000 sq ft is being sold by Rugby Securities. There will be an additional payment, not exceeding £250,000, based on the completion of rent reviews at one of the estates.

USM-quoted Capital and Regional has issued 861,950 shares to PDFM Property Partnership at 93p, representing a 5 per cent increase in its share capital.

Siam Selective net asset value up 33%

Siam Selective Growth Trust had a net asset value of 119.2p per share at September 30 - up 33 per cent on the 89.6p of 12 months earlier.

The trust reported net profits of £21,975 (£19,256) for the six months to end-September. Earnings per share improved from 0.13p to 0.15p.



## COMMODITIES AND AGRICULTURE

## Oil prices fall further as Opec oversupply goes on

By David Lascelles, Resources Editor

A FURTHER fall in European oil prices yesterday underlined the tenuousness of the Organisation of Petroleum Exporting Countries' hold on the market. Brent crude for February delivery dropped 22.5 cents to \$17.75 a barrel. This followed a fall of similar proportions the day before.

In the US, where prices fell sharply on Monday, they were steadier yesterday. In late trading the New York Mercantile Exchange's light crude contract for March delivery was

quoted at \$19.15 a barrel, up 2 cents from Monday's closing level.

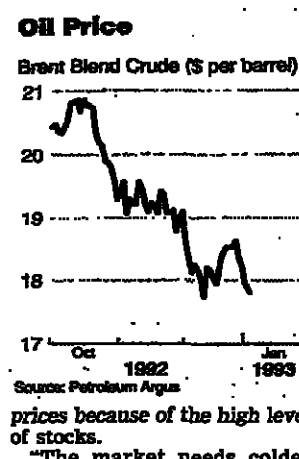
Analysts said that the continuing high level of Opec production was undermining market sentiment. Members of the producer cartel are between them producing at 600,000-800,000 barrels a day above the 24.5m b/d ceiling they agreed at their latest meeting in Vienna in November.

In particular, Saudi Arabia is determined to hold on to its market share, in spite of the pressures created by Kuwait's rapid return to full production. The Saudis are reported to

have cut prices for February delivery earlier this week, adding further downward pressure to the market.

Against this background, the unseasonably warm weather prevailing on the US east coast has cut fuel demand. A sharp fall in heating oil prices on Monday was the major factor behind the weakness of the US market. Earlier forecasts of an exceptionally cold winter had encouraged dealers to lay in large stocks.

Although the prospects are strengthening for an economic recovery, traders doubt that these will provide a fillip to



prices because of the high level of stocks. "The market needs colder weather, production cutbacks and cuts in crude runs," said Mr Andrew LeBow, an analyst at E.D. & F. Man in New York. "But it will only get cuts in crude runs."

## Milk Marketing Board to slash head office staff by 60 per cent

By David Blackwell in Oxford

THE MILK Marketing Board is cutting its 560-strong head office staff by 60 per cent as it prepares for the end of its 60-year-old statutory monopoly.

Some time next year, the board, which serves 30,000 dairy farmers in England and Wales, will turn itself into a voluntary co-operative to be known as Milk Marque.

Mr Andrew Dare, chief executive of the MMB, told the Oxford farming conference that Milk Marque would be starting out with zero market share. The decision to cut jobs had been taken reluctantly, he said, but "we mean business".

For dairy farmers the demise of the MMB would overshadow all other farming upheavals including reform of the European Community's common agricultural policy and the

negotiations on the General Agreement on Tariffs and Trade.

But the reform was inevitable because of changes in both the political climate and in the milk market. Mr Dare suggested. He pointed out that doorstep milk sales were falling 9 per cent a year, while supermarket sales were rising by 20 per cent.

"The trend is very clear," he said. Milk Marque would embrace the free market wholeheartedly - any farmer would be able to supply any buyer and any buyer could source milk from any farm.

Total annual turnover would be about \$2.5bn a year, which might appear huge he said, but compared with £19bn for Nestlé and was roughly equivalent to Unigate's. Such a turnover was needed when four dairy

companies were buying two-thirds of the milk in England and Wales, Mr Dare added.

It would give Milk Marque the necessary muscle to compete in "the premier league" of the EC, with its 350m customers.

● The pressure brought by the UK's largest retailers on farmers and growers has been very much for the good, Mr George Paul, chief executive of Harrison's and Crossfield, told the conference. "The quality of food, particularly fresh vegetables and fruit, available in supermarkets has improved out of all recognition over the last decade," he said.

Mr Paul contended that producing to the fullest quality standards "would be sufficient to ensure the livelihood of most producers, providing that they are wise in their choice of customer or intermediary".

## Canadian diamond samples disappoint

By Bernard Simon in Toronto

SHARES OF companies involved in the diamond stampede in Canada's Northwest Territories tumbled yesterday after a group of major players announced that eight drilling targets have yielded only three tiny stones.

Aber Resources, Commonwealth Gold and Southern Resources described the results from their joint venture properties in the Lac de Gras area as "encouraging". They noted that micro-diamonds have been found in three of seven kimberlite deposits and 30 targets remain to be tested.

But Southern's share price fell 70 cents on the Toronto stock exchange yesterday morning to C\$4.10. Dia Met Minerals, whose discoveries triggered the Northwest Territories' diamond rush last year, lost C\$1.50 on the Vancouver stock exchange to C\$37.50.

Mr John Halney, analyst at Canacord Capital in Toronto, said the latest drilling results were "clearly disappointing" and bore no comparison to Dia Met's encouraging gem diamond discoveries. He noted however, that the results were unlikely to quell the enthusiasm of companies that had flocked to the remote Canadian Arctic in an exploration frenzy rivaling any in North American mining history.

Exploration work is continuing at a feverish pace with international mining groups such as De Beers and Teck Corporation continuing to stake new claims. De Beers has declined to disclose the results of its work. Mr Lee Barker, vice-president at Southern Resources, said he had been told that one of two targets drilled by the South African group drilled last autumn intersected a kimberlite pipe.

Mr Barker put a brave face on Aber and Southern's latest results. He said yesterday that "we've proven that the cluster has the potential to host some diamonds. I'm as bullish about this as I was a year ago." The Aber group said it planned to resume drilling in late March or early April.

Mr Halney said that surface samples obtained recently by two other companies, Pure Gold and Lytton Minerals, had also been encouraging.

LME Warehouse Stocks (as at Monday's close)	
Aluminium	+51,875 to 1,578,625
Copper	+2,822 to 315,775
Lead	+14,650 to 27,000
Nickel	+3,468 to 71,382
Zinc	+30,075 to 487,600
Tin	-20 to 15,555

## Canadian tar sands come of age

Synthetic crude has been made competitive by years of gradual improvement of extraction technology, writes Stephen Wisenthal

CANADA'S VAST Athabasca tar sands, and where extraction plants last year produced their billionth barrel of crude oil - have come of age, and promise to be an even more important source of energy in the future.

Years of gradual improvement in extraction technology mean that synthetic crude from the tar sands is now competitive with crude from more conventional sources, particularly when exploration costs are included.

"Like the North Sea, the relatively lean price regime we have had over the past eight years has been an incentive to cost reduction," says Mr Campbell Watkins, president of oil consultancy DataMetrics and an adjunct professor of economics at the University of Calgary.

The tar sands are close to competitive with the North Sea, and the economics have improved and will continue to improve," he says.

When the giant Syncrude complex at Fort McMurray in Alberta was planned and built during the 1970s, it was widely regarded as a very costly white elephant. Now it is seen as a quiet success, reliably producing synthetic crude oil at a cost of just under C\$15 (\$12) a barrel, while continuing to improve a technology that would justify expansion as oil prices not much above today's.

Both major tar sands plants passed milestones in September - Syncrude, which has been operating since 1978, pumped its 600 millionth barrel; its older and smaller sister Suncor, which started up in 1967 as Great Canadian Oil Sands, reached a total of 400m barrels. Between them, the two

plants produce about 16 per cent of Canada's crude oil, and that proportion is expected to rise as conventional production falls off.

Syncrude estimates that a further 2000m barrels, more than the reserves of Saudi Arabia and its neighbours combined, are recoverable using present extraction techniques. Estimates of total reserves run as high as a trillion (million million) barrels.

This huge resource has inspired a large number of pro-

Canadian Tar Sands		
Cost per barrel (C\$)	Production (barrels)	
1992a	15.00	87m
1991	16.48	82.4m
1990	17.41	75.4m
1989	17.17	75.4m
1988	14.82	73.5m
1987	14.77	65.7m
1986	14.98	67.8m
1985	17.74	60.3m
1984	22.17	49m
1983	18.68	54.4m
1982	23.57	37.8m
1981	24.42	34.6m

\*Not adjusted for inflation, a = estimated Source: Syncrude (prices) and Alberta Energy Resources Conservation Board (production).

jects since the turn of the century, most of which have foundered in the face of financial or technical problems. The success of Syncrude and Suncor in bringing their efficiency and costs down has inspired backers to consider a number of potential projects in recent years, but oil prices have been a little too low.

Mr Watkins says: "It wouldn't take much more. If we had the prospect that prices would be maintained at US\$25 per barrel, there might be room for a new plant". That

prospect has receded recently, however, with Brent blend, the North Sea marker crude, slipping below \$18 a barrel.

The new facility would be able to benefit from a steady series of improvements in the cost structure of the Alberta oil sands industry. In 1980, two years after Syncrude started production, it was producing synthetic crude at a cost of about C\$25 a barrel in 1980 dollars. It now has reduced the production cost per barrel to less than C\$15 in 1992 dollars, or about C\$20 when capital and royalty costs are taken into account.

Mr Phil Lachambre, Syncrude's vice president of business and corporate affairs, says that the improvement has come about half through a gradual refinement of the processes and half through new technology. The raw tar sands are turned into oil by first mixing them with hot water; the bitumen floats to the top and is skimmed off. The bitumen is then converted into synthetic crude by a series of processes, including extracting sulphur and adding hydrogen.

Improvements over the years have ranged from better techniques for mining the raw mixture, to more effective processing of the separated bitumen, producing increased yields and much higher labour productivity. The synthetic crude produced by the plants is very marketable - 8 degree gravity bitumen is turned into 32 degree gravity crude. This compares with the 40 degree gravity of the best light crude produced in Southern Alberta. But the tar sands product is

particularly "sweet", or low in sulphur, says Mr Lachambre. Production efficiencies at Syncrude are such that the plant, designed to produce 50m barrels a year, has been bumping up against its permitted ceiling of 63m. It has therefore applied to Alberta's Energy Resources Conservation Board to have this limit increased to 79m barrels. In addition, Syncrude has outstanding permission, granted in 1989, for a C\$4.5bn (US\$3.6bn) expansion that would add a further 30m barrels of oil a year to its capacity.

By way of comparison, another of Canada's energy "megaprojects", the development of the 650m-barrel Hibernia oil field in the Atlantic off Newfoundland, is set to produce 40m barrels a year starting in 1997 at an anticipated cost of C\$5.2bn (US\$4.16bn).

However, in spite of the existing Syncrude plant's average annual return on capital employed of 6 per cent over the past five years - twice the average for Canada's oil industry - expansion plans are on hold until oil prices recover. In the meantime, Canada's oil industry keeps planning for the day when oil prices rise again. In 1991 OSLO, a group of leaseholders in the tar sands, including Imperial Oil, the Exxon subsidiary that owns 25 per cent of Syncrude, shelved separate plans for a new \$4bn (US\$3.2bn) plant.

But nobody doubts that extracting synthetic crude from tar sands is a viable business, and any decisive upwards move in the oil price could be met with a torrent of production from Canada's north after a few years.

## Aluminium output reduced

By Kenneth Gooding, Mining Correspondent

ALUMINIUM producers outside the former eastern bloc countries reacted to the continuing heavy flow of the metal to the west from Russia by cutting output by more than 4 per cent last year compared with 1991, according to preliminary estimates by the UK-based World Bureau of Metal Statistics.

At the same time, however, western nickel producers, which have also been suffering severely from Russian exports, produced marginally more refined metal.

According to the WBMS, western world consumption of aluminium, copper, tin and zinc rose last year whereas lead consumption fell slightly and that of nickel dropped sharply, by nearly 7 per cent, from the 1991 level.

Nickel's fall followed one of more than 10 per cent in the previous year compared with 1990. It was caused by a de-stocking and a drop in demand from

Western World 1992 Supply/Demand Estimates ('000 tonnes)				
	Production	Consumption	Change	%
ALUMINIUM	14,470	14,400	-4.3%	+1.1%
COPPER	8,790	8,700	+3.7%	+1.1%
LEAD	4,210	4,250	-2.2%	-1.4%
NICKEL	4,250	4,250	-1.7%	+0.1%

\*Primary. Percentage changes are from 1991. Source: WBMS.

the stainless steel industry which consumes more than 60 per cent of the metal.

All six of the most heavily traded metals showed a deficit in western world supply last year, the WBMS estimates. But net imports from the eastern bloc are likely to have filled the gaps.

In the first nine months of 1992 net exports of aluminium from the eastern bloc to the west rose from 507,000 to 540,000 tonnes, according to the latest WBMS quarterly summary.

Net imports of nickel are shown to have fallen steeply, from 81,000 to 21,000 tonnes.

However, this total does not include huge quantities of nickel which is circumventing Russia's export controls by being sent to the west disguised as scrap.

Net exports of copper from the former eastern bloc were marginally up after nine months of 1992 - despite substantial imports by China.

The WBMS suggests they rose rose from 233,000 to 242,000 tonnes.

Net imports of zinc, at 113,000 tonnes after nine months of 1992 compared with 73,000 tonnes, were above the 100,000 tonnes recorded for the whole of 1991.

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

**ANTIMONY:** European free market, 99.5 per cent, \$ per lb, in warehouse, 15.10-16.00 (15.50-16.00).

**BISMUTH:** European free market, 99.99 per cent, \$ per lb, in warehouse, 2.20-2.40 (same).

**CADMIUM:** European free market, 99.5 per cent, \$ per lb, in warehouse, 0.45-0.55 (same).

**COPPER:** European free market, 99.5 per cent, \$ per lb, in warehouse, 15.10-16.00 (15.50-16.00).

**MERCURY:** European free market, 99.99 per cent, \$ per 76 lb flask, in warehouse, 120-140 (same).

**MOLYBDENUM:** European free market, drummed molybdenum trioxide, \$ per lb Mo, in warehouse, 1.85-1.95 (same).

**SELENIUM:** European free market, min 99.5 per cent, \$ per lb, in warehouse, 4.70-5.40 (4.80-5.50).

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO<sub>3</sub>, cif, 40-50 (same).

**VANADIUM:** European free market, min. 98 per cent, \$ a lb V<sub>2</sub>O<sub>5</sub>, cif, 1.75-1.85 (same).

**URANIUM:** Nuxco exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 7.90.

LME Warehouse Stocks (as at Monday's close)	
Aluminium	+51,875 to 1,578,625
Copper	+2,822 to 315,775
Lead	+14,650 to 27,000
Nickel	+3,468 to 71,382
Zinc	+30,075 to 487,600
Tin	-20 to 15,555

## MARKET REPORT

**COPPER** prices touched three-month dollar highs yesterday, in response to further Chinese buying and the announcement of an unexpectedly large fall in London Metal Exchange warehouse stocks. The three months price reached \$2.372 a tonne before profit-taking trimmed it to \$2.360, up \$6 on the day. The pound's strength against the dollar meant that prices were down in sterling terms, however, the three months position sustaining a \$22.50 fall to \$1,555.25 a tonne. Other LME markets were

## London Markets

SPOT MARKETS	
Crude oil (per barrel FOB) (Feb)	+ or -
Dubai	\$13.65-5.00 -0.20
Brent Blend (dated)	\$17.40-7.50 -0.25
Brent Blend (Feb)	\$17.70-8.00 -0.25
WTI (1st arm est)	\$18.65-8.00 -0.25
Oil products	
INE prompt delivery per tonne CIF	+ or -
Premium Gasoline	\$187-188 -1
Gas Oil (US)	\$179-180 -1.5
Heavy Fuel Oil	\$71-73 -1.5
Naphtha	\$178-179
Petroleum Argus Estimates	
Other	+ or -
Gold (per troy oz)	\$328.15
Silver (per troy oz)	\$37.50 +2.0
Platinum (per troy oz)	\$558.40 +2.50
Palladium (per troy oz)	\$108.00 +2.75
Copper (US Producer)	169.5c
Lead (US Producer)	35.5c
The (Kuala Lumpur market)	\$1.14r +0.40
Tin (New York)	\$275.50 +4.0
Zinc (US Prime Western)	62.0c
Cattle (live weight)	\$115.88p +2.00
Sheep (live weight)	\$6.88p +2.75
Pigs (live weight)	\$3.95p -1.00
London daily sugar (raw)	\$208.5w -1.5
London daily sugar (white)	\$248.0w -1.0
Tate and Lyle export price	\$247.0 -1.0
Barley (English lead)	14q
Maize (US No. 3 yellow)	C76.0 -1.5
Wheat (US Dark Northern)	14q
Rubber (Feb)	\$4.25p -0.25
Rubber (Mar)	\$4.75p -0.25
Rubber (KL RSS No 1 Jan)	\$20.5m -2.5
Coconut oil (Philippines)	\$45.00z
Palm Oil (Malaysia)	\$410.0z
Cocoa (Philippines)	\$205
Soyabean (US)	\$173.5 -2.0
Cotton "A" index	\$47.50c -0.10
Woolstone (4th Super)	36p

depressed by big stocks rises. Three months ALUMINIUM fell \$14.50 to \$1,245.25 a tonne, while three months ZINC was \$8.25 down at \$1,077.50 a tonne. But NICKEL, again with the aid of Chinese demand, defied a substantial rise in stocks to close at \$6,412.50 a tonne, up \$175 on the day, taking the rise on the week to \$389.50 a tonne. A wave of selling gave London COFFEE and COCOA prices a battering, the former ending nearly \$40 down in the March futures position, Cocoa prices were up to \$18 lower. Compiled from Reuters

SUGAR - London FOK (\$ per tonne)			
Raw	Close	Previous	High/Low
Mar	183.00	186.00	183.00 183.00
May	185.00	188.00	185.00 185.00
White			
Mar	248.00	248.00	248.00 248.00
May	247.00	250.00	249.00 249.00
Aug	252.00	255.00	253.00 253.00
Oct	240.00	243.00	242.00 242.00
Dec	244.00	246.00	245.00 245.00
May	250.10	250.00	250.00 249.00
Turnover: Raw 8 (19) lots of 50 tonnes. White 818 (882) Puro-White (FFR per tonne): Mar 1384.36 May 1414.88			
CRUDE OIL - IPE (\$/barrel)			
Close	Previous	High/Low	
Feb	17.80	17.75	17.91 17.70
Mar	17.52	17.58	18.01 17.82
Apr	18.03	17.98	18.07 17.80
May	17.95	18.05	18.00 17.85
Jun	18.08	18.07	18.12 18.03
Jul	18.12	18.22	18.12 18.12
Aug	18.20	18.22	18.12 18.12
Turnover: 22938 (24622)			
GAS OIL - IPE (\$/barrel)			
Close	Previous	High/Low	
Feb	17.10	17.15	17.15 17.10
Mar	17.25	17.25	17.25 17.15
Apr	17.10	17.25	17.10 17.10
May	16.95	16.95	16.95 16.95
Jun	16.95	16.95	16.95 16.95
Jul	16.95	16.95	16.95 16.95
Aug	17.00	17.00	17.00 17.00
Turnover: 13306 (22233) lots of 100 tonnes			
COTTON			
Liverpool: No spot or shipment sales were recorded for the week ended January 1, against 289 tonnes in the previous week. Activity was severely restricted and business was on narrow lines. High cost of raw cotton deterred users from increasing their purchases.			

COCOA - London FOX				\$/tonne	
	Close	Previous	High/Low		
Mar	899	704	898 885		
May	703	718	711 699		
Jul	717	733	725 715		
Sep	732	747	740 729		
Dec	753	770	762 750		
Mar	775	782	781 774		
May	790	807	795 788		
Jul	805	822	810 805		
Turnover: 4913 (14298) lots of 10 tonnes					
ICEO Indicator prices (\$/tonne, 10 day average for Jan 4 740.48 (731.30) 10 day average for Dec 31 734.22 (732.71)					
COFFEE - London FOX					\$/tonne
	Close	Previous	High/Low		
Jan	984	998	985 980		
Mar	974	1012	1000 970		
Jul	944	958	975 947		
Sep	936	985	967 935		
Dec	943	992	978 983		
Nov	954	989	980 955		
Turnover: 4053 (2087) lots of 5 tonnes					
ICEO Indicator prices (\$/cwt per pound) for Jan 4 Comp. daily 62.86 (64.16) 15 day average 64.88 (64.78)					
POTATOES - London FOX					\$/tonne
	Close	Previous	High/Low		
Apr	63.0	64.5	64.0		
May	71.5	72.0			







**HOTELS & LEISURE - Cont****INVESTMENT TRUSTS - Contd**

## HOTELS & LEISURE - Contd.

[illegible]

Alax & Alex \$	£17½	—½	£17
11pc Cr \$	£20	—	£20

Artist (Age)	Points	Rank	Change
Barry Blue	137	13	-1
Boyz II Men	134	14	0
Duran Duran (25)	114	14 1/2	1
Helen (23)	349	47	0
Joe (25)	171	25	0
Joe (25)	159	26	+4
Lloyd Thompson	230	29	0
Louise Linn	321	35	0
Marsha Martin S.	599	56	+5
PMS	182	16	0
Scotchless (25)	152	17	0
Sami Smith J.	218	22	0
Steve	201	23	0
White Corroon	261	27	0
Whitney	16	2	0

Insurance Company	Notes	Rank	Change
Allstate (24)	\$22.4	15	0
Anglo DM	\$915	+17	\$28
American Gen S.	\$27.4	-16	\$39
American Int S.	\$77	0	\$70

Comm Utiln.	<input type="checkbox"/>	632	---	64
Dom & Gen	<input checked="" type="checkbox"/>	1225	---	122

[illegible]

Warrick	49	51
Aberforth Spill Inc.	94	+1 100

[illegible]

<b>CST Every Aids</b> <input type="checkbox"/>	<b>53</b>	<b>53</b>
<b>Warrants</b> <input type="checkbox"/>	<b>10</b>	<b>11</b>

[illegible]

	YD	SW	Post
1	25.1	26.1	—
2	—	103.4	0.2
3	—	—	—
4	4.8	97.9	13.9
5	3.8	—	—
6	4.8	115.4	27.7
7	2.3	83.0	10.3
8	—	97.7	28.1
9	2.6	86.2	13.2
10	—	—	—
11	0.8	279.5	6.3
12	2.9	—	—
13	3.8	279.1	-2.5
14	1.7	241.0	11.9
15	1.3	151.2	-6.2
16	—	—	—
17	4.0	172.1	13.7
18	—	57.5	17.8
19	—	—	—
20	0.8	293.5	16.6
21	1.6	265.5	13.5
22	7.2	—	18.7
23	—	—	—
24	8.6	73.7	2.9
25	0.6	106.6	-7.2
26	—	—	—
27	18.7	35.6	30.2
28	—	—	—
29	8.3	160.7	11.9
30	—	—	—
31	3.5	292.2	11.7
32	2.4	286.6	17.9
33	2.8	288.8	22.8
34	1.2	54.2	18.3
35	1.8	172.0	3.8
36	0.3	165.5	16.6
37	—	—	—
38	5.3	62.3	2.0
39	1.2	282.1	15.4
40	—	—	—
41	8.1	115.9	-3.3
42	2.5	72.8	28.5
43	—	—	—
44	28.6	—	—
45	—	34.5	62.9
46	—	—	—
47	—	—	—
48	1.0	776.9	15.2
49	18.0	40.3	31.8
50	—	—	—
51	0.2	80.5	12.1
52	—	—	—
53	1.7	101.4	18.1

5	21.3	-	-
8	-	215.8	72.8

17	-
30.7	30.7
11.8	74.0-16.8
11.1	-
-	101.7
2.3	57.0
1.2	18.5
1.2	18.5
1.8	103.2
0.8	25.0
-	41.4
-	138.1
0.8	227.1
0.3	258.6
0.4	111.7
2.4	338.1
-	-
-	28.0
1.4	40.8
1.2	137.4
5.3	-
-	-
7.8	103.7
-	-
1.6	203.3
8.0	42.1
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722	95.1	154
3.4	88.9	12.7
1.4	78.6	38.6
3.3	132.2	0.8
11.7	28.9	13.1
6.4	85.6	45.1
4.8	507.6	142
4.3	150.3	17.6
6.8	328.6	23.3
1.6	10.9	-3.2
722	84.0	4.1
2.4	232.4	17.8
4.8	110.7	-8.7
8.1	328.3	2.2
1.2	447.2	17.8
8.3	107.1	14.1
4.3	515.5	-6.7
-	128.7	24.6
4.4	91.7	8.8
-	90.8	38.9
-	44.4	39.0
5.5	78.6	9.6
5.6	220.7	38.8

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17.5	56	72.6
5.5	97.9	-3.1
12.5	58.0	9.9
15.5	—	—
—	5.4	49.0
—	5.4	49.3 -20.6
4.5	98	-12.0
20.5	—	—
—	485.0	23.0
3.8	13	13.7
4.8	122.0	0.8
—	85.23	3.3
0.4	81.3	15.7
—	—	—
0.2	308.5	9.8
1.04320.0	23.6	—
5.4	145.0	32.5
6.1	231	0.1
±	104.3	22.8
11.8	—	—
—	214.0	36.5
3.0	351.9	17.1
2.3	480	10.9
6.9	118.7	-4.9
4.5	106.3	-12.4
5.7	108.5	1.1
1.8	40.4	7.2
2.2	108.3	29.0
1.5	45.5	21.3
5.0	298.5	0.5
—	—	—
5.6	267.3	5.2
2.0	300.6	11.8
14.4	—	—
—	180.5	53.0
5.12598	—	-7.9
5.7	307.0	22.3

0.0	73.4	22.3
0.0	62.8	36.5
12.0	-	103.3
-	103.3	60.3
2.8	145.2	16.3
0.4	65.3	28.4
-	-	-
4.3	108.3	9.0
3.1	286.0	25.3
16.3	66.8	-3.2
-	-	-
1.5	311.8	17.8
-	-	-
0.5	297.1	2.8
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0.5	35.9	18.5
-	-	-
2.4	162.3	23.5
-	-	-
1.8	112.8	12.7
2.8	75.2	-4.4
3.7	206.7	51.3
1.4	153.5	25.9
2.3	-	-
-	60.4	5.8
0.2	-	-
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3.5	368.8	20.2
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-	43.3	36.5
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10.3	97.0	-3.6
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12.1	-	-
-	28.1	34.2
18.2	-	-
-	140.6	66.0
5.0	-	-
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11.1	-	-
-	95.8	7.7
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14.5	-	-
-	106.1	69.8
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23.2	-	-
-	118.7	28.0
0.1	228.0	25.2
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8.4	-	-
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4.3	167.4	10.9
-	67.1	18.1

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Unit-Tank prices are available from FT Cityline. For further details contact:

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**FT MANAGED FUNDS SERVICE**[illegible]



## FOREIGN EXCHANGES

## Franc steady as pound surges

THE BANK OF FRANCE yesterday reversed the French franc's recent slide against the D-Mark in the European Exchange Rate Mechanism by raising its official short term interest rates, writes James Blitz.

After closing at FFfr4.4190 against the D-Mark on Monday night, the franc closed in London yesterday at FFfr4.4140, more than a centime above its ERM floor against the German currency.

However, it was unclear last night whether the interest rate change had done anything more than buy time for the French authorities. "A big question mark remains over whether France can maintain the existing parities," said Mr Neil MacKinnon, an economist at Citibank in London.

Sterling appeared to profit remarkably from the renewed crisis over the franc, and a growing feeling that the UK economy is set for an economic upturn. The pound gained 5 pence against the D-Mark, closing at DM2.5100.

France's decision to suspend the 5-10 day lending rate and raise the overnight rate to 12 per cent will have made it prohibitively expensive for dealers

to borrow francs in order to speculate with them. According to some dealers, the rise in rates was a pre-emptive measure by the French authorities, who attempted to scare off speculators before the franc came under significant pressure.

The authorities would also have been concerned that commercial banks could "round trip," borrowing at the 5-10 day rate of 10 per cent and lending at higher money market rates. But money market rates rose even more sharply on the move, with the overnight rate reaching 15 per cent yesterday.

With French unemployment at 10.5 per cent and an election less than two months away, such high rates may be unsustainable for long.

There was no overt intervention in support of the currency yesterday from either the Bundesbank or the Bank of France. But news agencies reported a senior German gov-

ernment official as saying that the Bundesbank had spent DM3.5bn defending the franc on Monday.

The figure, if true, may help to appease those dealers who believe that German intervention is limited by fears of exacerbating money supply.

But one dealer suggested that it may indicate the worrying scale which the crisis has already reached. Sterling's spectacular rise to DM2.51 yesterday was partly attributed to tensions in the heart of Europe. Mr MacKinnon of Citibank warned that it would be premature to use the phrase "safe haven" when referring to the British currency. But he said that there was a growing feeling that the UK economy was set for an upturn, a view underlined by good money growth indicators yesterday. M0 rose by a seasonally adjusted 0.3 per cent between November and December.

## EMS EUROPEAN CURRENCY UNIT RATES

	Jan 5	Jan 4	% Chg	Jan 5	Jan 4	% Chg
Belgium	122.194	122.194	0.00	122.194	122.194	0.00
France	122.194	122.194	0.00	122.194	122.194	0.00
Germany	122.194	122.194	0.00	122.194	122.194	0.00
Italy	122.194	122.194	0.00	122.194	122.194	0.00
Netherlands	122.194	122.194	0.00	122.194	122.194	0.00
Spain	122.194	122.194	0.00	122.194	122.194	0.00
UK	122.194	122.194	0.00	122.194	122.194	0.00

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## FINANCIAL FUTURES AND OPTIONS

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## WORLD STOCK MARKETS

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CANADA																	
Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
3 pm January 5																	
Quotations in cents unless marked S																	
1500 Alcan	54 1/4	54 1/4	14 1/4			1000 Denison A	24	25	25			4200 Scott Paper	59 1/2	59 1/2	59 1/2	59 1/2	
2000 Agropur	52 1/4	52 1/4	15 1/4			3200 Dufferin	400	450	450	+5		47000 South Hill	320	32 1/2	32 1/2	32 1/2	
22000 Air Gas	300	298	298	+13		40000 Dominion	50	50	50	+1		20000 Shawmut	300	30 1/2	30 1/2	30 1/2	
4100 Alcan Int	51 1/4	51 1/4	16 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
2000 Alcan Int	51 1/4	51 1/4	16 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
120000 Alcan Int	51 1/4	51 1/4	16 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
4000 Alcan Int	51 1/4	51 1/4	16 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
54000 Bk Mtn	54 1/4	54 1/4	15 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
2000 Agropur	52 1/4	52 1/4	15 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
47000 Bk Mtn	54 1/4	54 1/4	15 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
42000 Bk Mtn	54 1/4	54 1/4	15 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
10000 Bk Mtn	54 1/4	54 1/4	15 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
33000 Bk Mtn	54 1/4	54 1/4	15 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
20000 Bk Mtn	54 1/4	54 1/4	15 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
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10000 Bk Mtn	54 1/4	54 1/4	15 1/4			10000 Dufferin	50	50	50	+1		30000 Shawmut	300	30 1/2	30 1/2	30 1/2	
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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]



**NASDAQ NATIONAL MARKET**

**3 pm January 5**

[illegible]

+1	Nada Nor		6	47	0	1	2	1	-2	Oracle Sy	48	18545	u29	3	28	+	Vahro
-1	Homo Olo	0.72	13	5	13	3	13	3		Dro Sance	75	891	13	11	12	+	
-1	HmestyGul		6	417	2	2	2	2	-4	Dreganlet	0	31	6	58	4	3	4
+1	Hon Inde	0.40	13	79	u23	3	2	2		Oashap	21	269	7	6	6	+	
+5	Hornbeck		51	568	6	1	6	8		Cashap	0	11	18	0	1	1	1

**3 pm Janua**

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## RHONE-ALPES

The FT proposes to publish this survey on February 18 1993. This will be a detailed analysis of a major economic region of France, the first since the

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## FT SURVEYS



AMERICA

# Dow trapped in narrow range before jobs data

Wall Street

US share prices remained trapped in a narrow range yesterday as investors cautiously awaited Friday's key December jobs report, writes Patrick Harverson in New York.

At 1 pm the Dow Jones Industrial Average was up just 1.89 at 3,311.11. The more broadly based Standard & Poor's 500 was 1.18 lower at 434.30, while the Amex composite was down 1.31 at 396.04, and the Nasdaq composite 0.23 lower at 671.57. Trading volume on the NYSE was 142m shares by 1 pm, and rises out-numbered declines by 905 to 856.

For the second day, the market traded without clear direction as investors struggled to find an incentive to buy stocks.

Although underlying sentiment remained positive - economic growth and corporate earnings are both forecast to improve this year - market participants were nervous that expectations of a New Year rally had become overblown, and that disappointment about the failure of the market to post a strong advance could

trigger a sell-off in the coming days.

The absence of fresh economic data was also a factor, as was investors' wariness about committing large sums of money ahead of Friday's important employment report for December. Analysts are expecting the report to show a rise of about 80,000 in non-farm payrolls, and for the national unemployment rate to have remained steady at 7.2 per cent.

Philip Morris dropped 1 1/4% to \$74 in volume of 2.3m shares and American Brands fell 3/4% to \$39 following reports that Governor Mario Cuomo of New York was considering doubling the state tax on cigarettes.

IDM once again came under selling pressure, dropping another 3/4% to \$49 1/4 in volume of 1.5m shares, as the price continued to reflect concern that the dividend payment may be under threat because of the computer group's financial difficulties.

The ADRs in News Corporation dropped 3/4% to \$37 1/4 in busy trading on the news that Mr Jamie Kellner, the president of the company's Fox Broadcasting unit, had resigned. Mr Kellner is the

fourth member of Fox's senior management to leave the company in recent months.

Chubb fell 3/4% to \$85 1/4 after Mr Ronald Frank, an analyst at the brokerage house Smith Barney, downgraded the stock and issued a general warning about property and casualty stocks, which he believed have probably peaked in the short-term. Other stocks affected were AIG, down 3/4% to \$113, General Re, 3/4% lower at \$113 1/4, and Continental Corp, down 3/4% to \$36 1/4.

On the Nasdaq market, Monday's declining technology stocks rallied. Intel climbed 3/4% to \$89 1/4, Oracle firmed 3/4% to \$89 1/4, and Sun Microsystems added 1/4% to \$34 1/4.

Canada

TORONTO was barely changed at midsession as gold shares lost their early gains. The TSE-300 index stood just 0.03 lower at 3,350.9 in light volume of 19.3m shares valued at C\$171m. Advances led declines by 214 to 208 with 227 unchanged.

Seven of the TSE's 14 sub-groups were higher, led by the metals index. Inco rose 3/4% to C\$29 1/4 and Alcan Aluminium firmed 3/4% to C\$23 1/4.

# Brazilian equities welcome political calm

But foreign investors are likely to be more circumspect in 1993, writes Bill Hinchberger

Brazil closed 1992 with a new president and a rise in share prices. But most traders are circumspect about predicting a return to the boom of late 1991 and early 1992, partly because foreigners are likely to be much more cautious this time around.

Large single day upswings were sandwiched around the Christmas holiday: the São Paulo stock exchange's Bovespa index gained 13.3 per cent on December 23 and 13.6 per cent on December 27 in turnover of about \$100m a day. That movement was partly a reaction to a government decision to allow real price increases for Telebras, the state-owned telecommunications holding company that accounts for one-third of the index and generates about half of the market's daily trading volume.

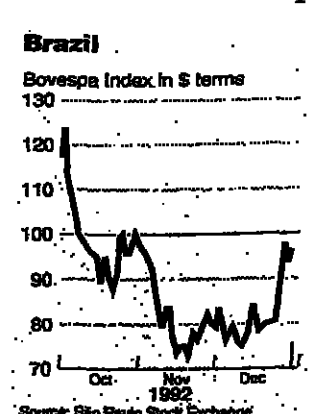
The upsurge also anticipated the removal from office of the president, Mr Fernando Collor de Mello, who resigned on December 29, just as his impeachment trial on corruption charges was about to begin in the senate. Having expected Mr Collor's demise, the Bovespa declined 1.4 per cent on the day he stood down.

The year-end rally greatly improved the monthly figures for the Bovespa, but was modest compared to the expectations held during the heady days before May when the political corruption scandal involving Mr Collor first came to light. In spite of a December jump of 19.2 per cent in dollar terms, the Bovespa closed the year showing a loss of 3.6 per cent, measured in the US currency. By contrast, during the first four months of 1992 the index had outdistanced the dollar by 65.7 per cent.

Traders seem content, if not completely satisfied, with the early policy statements of President Itamar Franco and Mr Paulo Haddad, the planning minister. Official declarations have indicated a willingness to pursue economic reform and fiscal adjustment, with greater concern for social policy, even if they have

been short on details. Investors have been encouraged by the new administration's repeated promises to eschew disruptive heterodox economic "shock" programmes akin to those periodically imposed by Mr Collor and his predecessor, Mr Jose Sarney.

To some extent, the market has lapsed into a mildly optimistic "wait-and-see" attitude. Last Wednesday, when Mr Franco presented his economic



Source: São Paulo Stock Exchange

policy to the nation, the Bovespa index rose 2.1 per cent, while on Monday, the first trading session after Mr Haddad had given details of some of the proposals, it put on a further 5.4 per cent.

"I do not think we have seen any reaction yet to the macro policy statements," says Mr George Raxing, director and head of foreign banking services for Banco de Boston, the local subsidiary of First National Bank of Boston. "That reaction will come from foreigners."

It was foreign capital that was primarily responsible for the market's surge in late 1991 and early 1992 following the decision in mid-1991 to allow overseas institutions to operate directly in Brazilian bourses. During the first four months of 1992, foreigners funnelled nearly \$1bn in net investment into equities.

But this tailed off during the rest of the year, so that by the end of November, figures for all foreign capital market investment in Brazil showed a

net inflow of just \$1.9bn. The late-December surge was predominantly a local affair, with some foreigners jumping on the bandwagon.

Telebras, by far Bovespa's most heavily traded stock, closed 1992 at \$17.73 for a 1,000-share lot, down from a high of \$36.29 in April. It recovered steadily after the government announced that it would permit real increases in telecommunications fees, reversing initial indications from Mr Franco that public utility prices would be held down to fight inflation and make services more accessible to Brazil's poor majority. Telebras should continue to dominate trading in 1993, reflecting its liquidity and low price.

Nevertheless, other publicly owned utilities began to attract interest after the administration's decision to allow real increases in tariffs. The power company Eletrobras, for example, gained 14.2 per cent on Monday alone.

ASIA PACIFIC

# Nikkei weakens as Hong Kong jumps 2 per cent

Tokyo

LACK OF fresh news and low volume in the first week of trading after the new year holiday left share prices weak, writes Bethan Hutton in Tokyo.

The Nikkei average closed 151.50 down at 16,942.58. The day's high of 17,013.34 came shortly after the opening, and the index fell to a low of 16,888.47 in the early afternoon.

Volume, at 160m shares, remained at the low level set by Monday's half-day 80m. Declining stocks outnumbered gainers by 667 to 203, with 160 issues unchanged. The Topix index of all first section stocks slipped 7.68 to 1,298.13, and in London the ISE/Nikkei 50 index eased 0.39 to 1,058.46.

Weak futures prompted arbitrage program-selling in the morning, and downward pressure continued in the afternoon following reports that the Finance Ministry would not allow investment trusts to postpone the redemption of ¥2.8 trillion (million million) worth of funds which are likely to mature below their purchase price later this year.

Brokers are not expecting the market to pick up significantly until later in the year, but support buying from public pension funds, which are expected to return to the market later this week, could provide a temporary boost.

Mr Ueki Yasuo, general manager of Nikko Securities' equities operations group, said the market would be pulled down by outstanding levels of token funds and investment trust funds in the short term, but that those factors would be outweighed by buying by public pension funds and foreign investors. He predicted a range of 16,000 to 24,000 for the Nikkei during 1993, with the lower level prevailing in the early part of the year.

Mr Chris Newton of James Capel said: "There is no obvious technical level of support until we reach 16,000. If we breach 16,000 I would think we would see fairly hefty buying coming from pension funds and also probably from foreigners, who in the main are convinced that 16,000 is around the bottom."

Isuzu Motors was the most actively traded stock for the second day running, declining ¥6 to ¥336 on rumors about management changes. Nippon Housing Loan hit a high of ¥327 in active trading before falling back to ¥308, down ¥10 on the day on profit-taking.

Mitsumi Electric climbed ¥30 to ¥1,140 on the expectation of growth in component exports to the US as its economy recovers, and on news that Mitsumi is supplying components to game software companies. Nippon Steel shed ¥4 to ¥289 in arbitrage-linked trading.

In Osaka, the OSE average finished 159 off at 18,424 in volume of 18.9m shares.

Roundup

TRADING IN the Pacific Rim was active for the time of year.

HONG KONG finished 2 per cent higher on US buying. The Hang Seng index jumped 110.23 to 5,548.03 in turnover of HK\$1.71bn, up from Monday's 112.10 low of HK\$956m.

Brokers said sentiment was boosted by an interview with Governor Chris Patten in Monday's London Evening Standard, which suggested that there could be a compromise regarding his democratic reform proposals for the colony.

SINGAPORE soared on foreign buying of blue chips, and dealers forecast further rises to test the all-time high of 1,607.12 set in March 1990. The Straits Times Industrial index closed 31.24 ahead at 1,562.35, the

highest level since June 1991 when it hit 1,565.58. Volume was an active 156.62m shares.

KUALA LUMPUR finished lower after a heavy fall in Multi-purpose group shares sparked selling across the board. The composite index lost 1.94 at 630.89 in volume of 84.3m shares, compared with Monday's 724m.

Multi-purpose and its associates fell on a lack of news about approval from China to start a gaming venture there. Dunlop Estates dropped M\$1.50 to M\$6.40 and Magnum was down 35 cents at M\$8.20. Multi-purpose shed 21 cents to M\$1.69 in volume of 12.63m shares.

TAIWAN reversed early gains to end lower on this year's first day of trade. Political worries ahead of a cabinet reshuffle, expected by early February, weighed on prices.

The weighted index, more than 30 points higher at one stage, ended 34.88 down at 3,542.19 in moderate turnover of T\$8.7bn.

SEOUL retreated on profit-taking after Monday's sharp gain. The composite index dipped 6.62 to 690.79 in turnover of Won667.62bn.

Construction issues were higher on hopes of a planned relaxation of government restrictions on property development. Hyundai Engineering and Construction finished the day's limit up, gaining Won800 at Won19,000.

AUSTRALIA ran into a late burst of profit-taking after opening sharply ahead. The All Ordinaries index closed at 1,564.8, up 4.3 but after touching 1,574.7, its turnover of A\$454.7m. BHP dragged the market down in late selling, losing 4 cents to A\$13.56.

NEW ZEALAND rose in the first trading session of the year, the NZSE-40 index adding 16.59 at 1,583.43 in NZ\$18.5m turnover. Fletcher Challenge advanced 15 cents to NZ\$2.60.

EUROPE

A HIGHER dollar helped to lift several bourses yesterday, writes Our Markets Staff.

FRANKFURT's buyers found empty books and small-lot buyers of blue chips like Allianz, up DM39 to DM2,004, faced exaggerated share price mark-ups. The DAX left the day's 25.09, or 1.6 per cent higher at 1,556.42.

Turnover rose from DM2.3bn to DM4.1bn. Most of the big rises came in carmakers, retailers and steels, which had fallen on depressing news before Christmas. Volkswagen rose DM5.40 to DM21.90, Kaufhof by DM11 to DM42.3 and Thyssen by DM6 to DM164.50.

Some analysts were worried by the renewed interest rate speculation, since a forced interest rate cut by the Bundesbank might well be accompanied by a realignment of the franc to the further disadvantage of German industry.

PARIS shrugged off early weakness, caused by a sharp rise in overnight rates to protect the franc. The CAC-40 index hit an early low of 1,831.07 but recovered to close up 7.70 at 1,850.78, just off the day's high of 1,853.26, in good turnover of FF1.5bn.

Rhône-Poulenc CIT's jumped FF23 or 4.4 per cent to FF94.1 after the finance minister Mr Michel Sapin was reported as saying that shares in the state-owned chemicals company would not be sold off cheaply in the forthcoming partial privatisation.

Peugeot was another gainer, up FF15 to FF293, on news that its new car sales in France rose 25.7 per cent in December from the same month in 1991 and on better-than-expected car matriculation data for 1992.

MILAN rose in surprisingly active trading before today's holiday. Traders were excited by the news that the interministerial price committee had recommended the convertibil-

SOUTH AFRICA GOLD shares continued to weaken, with the index ending down 11, or 1.4 per cent, at 775, while the overall index lost 4 to 3,249. Industrials went against the trend with a rise of 4 to 4,363. Among gold issues, Kloof fell 81 to R24.

FT-SE Actuaries Share Indices

January 5	Open	14.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Euroshare 100	1066.84	1067.43	1067.60	1069.79	1069.41	1069.79	1069.05	1069.07
FT-SE Euroshare 200	1177.45	1177.01	1176.79	1182.31	1184.46	1182.76	1178.53	1180.16

Jan 4	Jan 5	Jan 6	Jan 7	Jan 8	Jan 9	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31
FT-SE Euroshare 100	1063.42	1063.35	1064.02	1066.47	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33	1078.33
FT-SE Euroshare 200	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47	1177.47

Source: Reuters (200/2000) High/Low 100 - 1061.21/200 - 1184.87 Low/High 100 - 1068.48/200 - 1178.28

ity of savings shares into ordinary shares in public companies earmarked for privatisation, although the proposed ratio was not known. The Comit index rose 0.86 to 453.72 in turnover estimated at L150bn-L180bn after Monday's L143.7bn.

Credito Italiano, which is expected to be sold off soon, saw its savings shares fixed L222 or 12.7 per cent higher at L1,970. By contrast, its ordinary shares fell L89 to L3,180.

Fiat was active on renewed

ZURICH saw CS Holding fall SF70 to SF2,100 amid speculation that Credit Suisse, Switzerland's third largest bank and CS Holding's main asset, could take over Swiss Volksbank. Volksbank has been suspended at its own request pending an announcement today.

Other stocks rose on lower interest rates and a firm dollar. Nestlé bearers putting on SF15 to SF1,165. The SMI index closed 10.8 higher at 2,128.5.

MADRID advanced on the prospect of lower German interest rates and the general index closed 4.83 higher at 220.53. Turnover was strong at P14.3bn. Endesa gained P24.15 or 5.7 per cent to P243.80.

STOCKHOLM rose in an active but shortened session ahead of today's holiday. The Affarsvärlden general index added 21.5 to 951.5 in turnover of SKr494m.

Volvo's B shares climbed another SKr15 to SKr378, aided by the firm dollar and figures which rose 50 per cent in sales. Astra A shares, December SKr13 to SKr765, an all-time high. The dollar contributed to the 4.9 per cent rise in the forestry sector.

OSLO soared 3 per cent, helped by the dollar and hopes of lower interest rates. The all-share index climbed 11.43 to 390.81 in turnover of NKr306.8m.

HELSINKI extended its 1993 gains to 7.1 per cent, the Hex index closing 37.5 or 4.4 per cent higher at 867.6.

BRUSSELS was lifted by positive sentiment elsewhere and the Bel-20 index finished up 13.07 or 1.2 per cent at 1,138.53.

VIENNA regained some of Monday's losses, encouraged by neighbouring markets. The ATX index rose 13.31 to 736.33, with OMV up Sch25 to Sch615.

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**TENDER NOTICE**

**UK GOVERNMENT ECU TREASURY BILLS**

For tender on 12 January 1993

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender by public subscription on Tuesday, 12 January 1993. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 14 January 1993 and will be in the following maturities:

- ECU 300 million for maturity on 11 February 1993
- ECU 300 million for maturity on 15 April 1993
- ECU 400 million for maturity on 15 July 1993

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London EC2 1TH, not later than 10.30 a.m. on Tuesday, 12 January 1993. Payment for Bills allotted will be due on Thursday, 14 January 1993.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

The Bank of England will announce early on 12 January the maximum yield for each maturity of Bills on offer which will be acceptable in the tender. Any tenders at yields above the relevant maximum yield will be rejected. The maximum yield for each maturity of Bills on offer will be published on the following wire services: Reuters (pages GBAA - AF); Teletext (pages 6473-78) and Topic (page 44761).

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, payment, for applicants who have requested definitive Bills, the Bank of England will be available for collection at the Securities Office of January 1993 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005518 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London EC2 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of the Information Memorandum (as supplemented) and to the provisions of this notice.

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 15 July 1993. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

Any Bills of any maturity on offer not allotted in the tender will be allotted to the Bank of England. Such Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented).

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England  
5 January 1993

FT-ACTUARIES' WORLD STOCK INDICES																											
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries																											
MONDAY JANUARY 4 1993														THURSDAY DECEMBER 31 1992													
DOLLAR INDEX														DOLLAR INDEX													
US Dollar Index														US Dollar Index													
Day's Change %														Pound Sterling Index													
Yen Index														DM Index													
Local Currency Index														Local % chg on day													
Gross Div. Yield														US Dollar Index													
Pound Sterling Index														Yen Index													
DM Index														Local Currency Index													
1992/93 High														1992/93 Low													
Year ago (approx)														Year ago (approx)													
Figures in parentheses show number of times of stock																											
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